

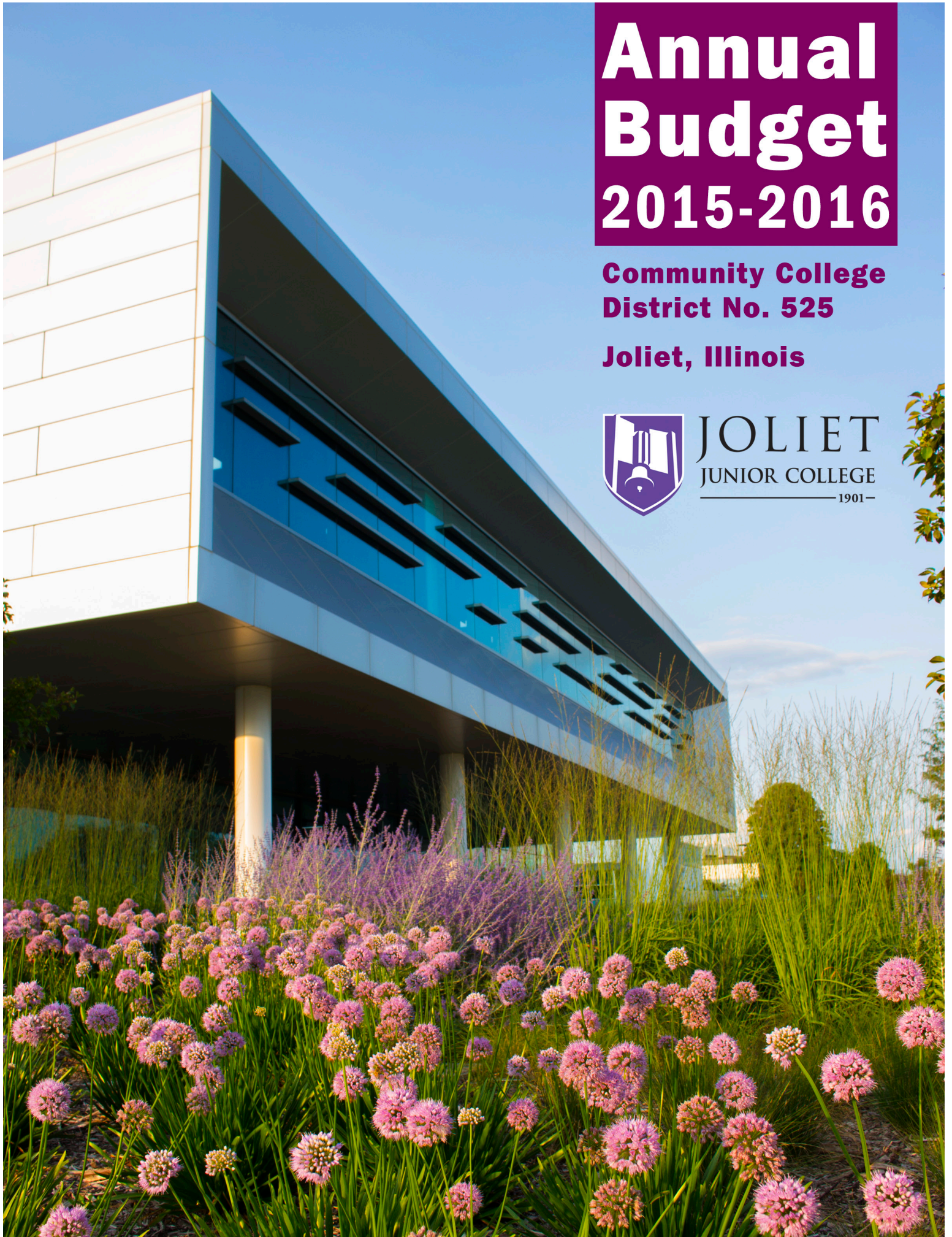
Annual Budget 2015-2016

**Community College
District No. 525**

Joliet, Illinois



JOLIET
JUNIOR COLLEGE
— 1901 —



JOLIET JUNIOR COLLEGE
Community College District 525

Annual Budget
For the
Fiscal Year Ended June 30, 2016

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As of April 14, 2015

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**THE GOVERNMENT FINANCE OFFICERS ASSOCIATION
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Presented a

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To

JOLIET JUNIOR COLLEGE

District #525

Joliet, Illinois

For its Annual Budget
For the fiscal year beginning July 01, 2014

In order to receive this award,
a governmental unit must publish a budget document
that meets program criteria
as a policy document,
as a financial plan,
as an operations guide,
and as a communications device.

This award is valid for a period of one year only.
We believe our current budget continues to conform to program requirements,
and we are submitting it to GFOA to determine its eligibility for another award.
Joliet Junior College has received this prestigious award for ten consecutive years.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Joliet Junior College

Illinois

For the Fiscal Year Beginning

July 1, 2014

Executive Director

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April 14, 2015

Members of the Board of Trustees and Citizens of Joliet Junior College, Illinois Community College District 525:

I am pleased to present the Joliet Junior College Annual Budget for the 2016 fiscal year. The budget has been developed with extensive planning and input from the college community and is based on the 2016-2018 Financial Plan and annual priorities established by the Board of Trustees.

The college's budget is designed to fulfill its mission of enriching people's lives through affordable, accessible, and quality programs and services. In order to present a balanced operating budget for the 43rd consecutive year, the following planning goals were employed:

- Reallocate existing resources to fund new requests
- Address potential impact of the state's fiscal crisis on the college's budget
- Retain realistic projections in property tax revenues
- Anticipate no enrollment growth
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs
- Implement action plans from the strategic plan with emphasis on the student success initiative

Challenges persist, however we have maintained the essential ideal to keep education affordable. Though our budgeting process did not come without difficult choices, I am pleased to share that we successfully and collaboratively addressed these financial issues. Highlights of the new budget include:

- No increase in tuition.
- The state credit hour apportionment is increased to \$8,100,000.
- Existing resources have been reallocated to fund new requests; including:
 - 3 Academic Deans
 - Human Resource Manager
 - Print Services Manager
 - PT to FT Marketing & Creative Services Assistant
 - 2 PT Print Services Assistants
 - PT Environmental, Health and Safety Specialist
 - 2 PT Nursing Lab Assistants
 - PT Emergency Services Equipment Specialist.
- In the Auxiliary fund, a Food Services Chef Manager will be added.

The campus community continually expresses remarkable support and resolve in the wake of these challenges. Innovations in student learning, resource development, and sustainable business practices have contributed greatly to the success of our institution in the last fiscal year. With the support and vision of the Board of Trustees, our lasting focus is to provide affordable, accessible, and quality learning experiences to our District 525 residents.

Sincerely,

Debra S. Daniels, Ed.D.

Debra S. Daniels, Ed.D.
President

**HISTORY
OF
JOLIET JUNIOR COLLEGE**

HISTORICAL BACKGROUND

Joliet Junior College, the nation's first public community college, offers pre-baccalaureate programs for students planning to transfer to a four-year university. A comprehensive community college, JJC provides occupational education leading directly to employment, adult education and literacy programs, workforce development services, and student support services.



J. Stanley Brown (shown on the left), superintendent of Joliet Township High School, and William Rainey Harper (shown on the right), president of the University of Chicago, founded JJC in 1901 as an experimental postgraduate high school program. The college's initial enrollment was six students; today, JJC serves more than 35,000 students in credit and noncredit courses.

Brown and Harper's innovation created a junior college that academically paralleled the first two years of a four-year college or university. It was designed to accommodate students who desired to remain within the community yet still pursue a college education. Within a few years, the concept of "community" had grown to include students outside the existing high school district.

By December 1902, the Board of Trustees officially sanctioned the program and made postgraduate high school courses available tuition-free. In 1916, the Board of Trustees officially named the post-high school program Joliet Junior College. The following year, the North Central Association of Colleges and Schools accredited the college, and the State Examining Board approved selected courses for teacher certification. Enrollment at the time numbered 82 students.

In the years that followed, JJC responded positively and creatively to the pressures of a world war, depression and rapid social change. The college met the challenge of a growing technological society in the 1920s and 1930s by expanding the curriculum to include programs in business and industrial training. The return of war veterans in the 1940s and 1950s prompted further curriculum development in the area of two-year occupational programs. Both the transfer and occupational divisions of the college grew at a steady pace.

In 1965, the Illinois Legislature enacted the Illinois Junior College Act, creating specific districts served by various community colleges. JJC was to serve people in parts of seven counties in northern Illinois. By 1967, college enrollment approached 4,000 students. In February of that year, the citizens of 12 high school districts in portions of Will, Grundy, Kendall, LaSalle and Kankakee Counties voted to establish Illinois Community College District 525 - an area to be served by JJC.

For two years, the college rented facilities at the original Joliet Township High School building. In February 1968, the Board of Trustees selected 368 acres on the west side of Joliet for a new campus. In April 1969, the Board voted to build interim facilities consisting of 17 temporary buildings on the new site. The college began offering classes at its new location in September 1969, serving 4,130 day and evening students.

The \$50 million Main Campus was fully operational in the fall of 1974. During 1973 and 1974, both the area and the population of the district expanded with the addition of Peotone, Dwight, Odell, and the area of Lemont that is in Cook County. Today, the 1,442-square-mile district serves a population of more than 700,000 in Will, Grundy, Kendall, LaSalle, Kankakee, Livingston, and Cook Counties. To better serve people throughout the district, off-campus instructional sites have been established at many high schools in the college district, as well as civic centers, churches, libraries, and businesses.

In the fall of 1980, the college opened an instructional site at the Louis Joliet Renaissance Center at 214 North Ottawa Street in Joliet's downtown City Center. Today that facility is known as the college's City Center Campus, which offers a variety of credit and noncredit classes. The City Center Campus provides hands-on experience for Culinary Arts and Hospitality Management students who run the Renaissance Center restaurant and banquet facilities. The City Center Campus also houses the college's Community and Economic Development (CED) division. CED is the headquarters for workforce preparation, employee training, business development and technology deployment for JJC's district. CED includes Workforce Development and the Division of Adult Education and Literacy. The Division of Adult Education and Literacy works to provide a range of education, job training, employment, and support services for participants and their families. Most programs and services are provided at no cost, and provide funds for tuition, books, transportation, and childcare.

In January 1993, JJC opened the North Campus at 1125 West 135th Street in Romeoville, a 35,000-square-foot facility with 18 general classrooms; biology, chemistry and computer skills labs; a library/learning resource center; and offices for student services, faculty and administrative support. North Campus, now referred as the Romeoville Campus, offers a full range of credit and noncredit classes.

The Main Campus expanded in 1995 with the Arthur G. and Vera C. Smith Business and Technology Center. The 90,000-square-foot facility houses several state-of-the-art microcomputer labs; the Business and Computer Information and Office Systems Departments; and the Electronics Engineering Technology, Electrical/Electronic Automated Systems Technology, Construction Technology and Computer-Aided

Drafting programs. The facility also is home to many of JJC's Community and Economic Development workforce services that assist business and industry in adapting modern technologies directly into the workplace.

In 2000, Joliet Junior College opened the Veterinary Technology and Industrial Training building, a 15,638-square-foot at Main Campus. Centennial Commons, which provides student housing on campus, was built and is operated and run by a private entity.

With significant growth in student population from Grundy County, JJC opened the Grundy County Center at 1715 North Division Street in Morris in fall 2001. The college recently expanded the facility from two classrooms of almost 1,000 square feet to four classrooms with over 3,000 square feet. This space is a leased facility. This campus is now known as the Morris Education Center.

In 2007, the John H. Weitendorf Sr. Agricultural Education Center was opened to serve the needs of JJC agriculture and veterinary medical technology students. The property is located at 17840 West Laraway Road in Joliet and was donated by JJC alumnus John H. Weitendorf.

In 2008, the college embarked on a five-year master planning process to design and complete seven major projects which were to encompass the most sweeping physical changes in over 40 years.

In 2009, the 11,626-square-foot Greenhouse Facility was opened to serve the needs of horticultural students and the community. The Leadership in Energy and Environmental Design (LEED) Certified building is located on the eastern edge of the Main Campus.

In the spring of 2011, the 40,577-square-foot Facility Services building opened and is located on the north side of the Main Campus. The LEED Gold structure centralizes buildings, roads, grounds, and maintenance functions of the college.

In the summer of 2011, the 114,500-square-foot, three-story Campus Center opened and is located on the east side of Main Campus. Considered the new front door, the LEED Gold building centralizes student services, in addition to housing the new library and administration.

Also that summer the college formally opened its new 17,000-square-foot LEED Silver Automotive Technology Expansion, located on the south side of campus, which was expanded to include body work and diesel engine repair.

In the summer of 2012, the 37,009-square-foot LEED Silver Natural Science expansion was completed on the south side of the Main Campus. The new building added eight new laboratories/classrooms as well as preparatory and storage space.

In the spring of 2013, the 124,694-square-foot LEED Gold Health Professions Center was completed on the northeast side of Main Campus. The Center was created to expand

the high-demand nursing, allied health and emergency services program, also allowing for expansion into other allied health fields based on labor market needs.

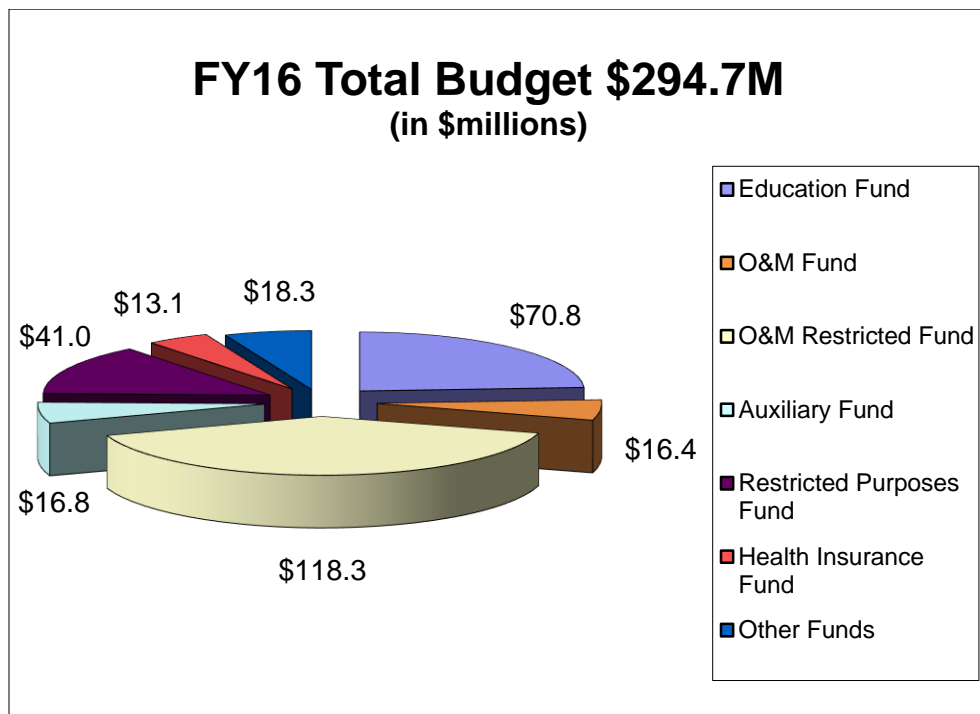
In the spring of 2014, the City Center core and shell were completed. Interior build-out will commence in FY16.

FY16 BUDGET HIGHLIGHTS

FY16 BUDGET HIGHLIGHTS

JJC is not expected to experience growth in enrollment for FY16 as enrollment was under budget in FY15. Tuition revenue shows a 5.2% reduction from the previous year’s budgeted amount due to a decrease in credit hour enrollment and no tuition rate increase for FY16. As the economy slowly recovers, growth is projected to resume and then continue for the foreseeable future. Recent data regarding new construction permits continue to show slow growth, but additional residents are still moving into the JJC district. The increases that arise from the usual operations of the college have been funded with expenditure reductions and additional property tax dollars. Revenue from the state is projected to increase slightly due to implementation of a new funding formula. Increasingly, the burden of maintaining the quality of existing programs rests on the students and the local taxpayers.

The appropriation for all funds, including transfers, for FY16 totals \$294.7 million. This figure includes all expenses related to instruction, operations, capital projects, and all other ancillary operations at JJC. Of this amount, the total operating budget for FY16 is \$87.14 million. Compared to last year’s operating budget of \$86.25 million, this represents a 1.04% increase over FY15.



Balanced Budget

The operating budget is structurally balanced. Reserves or one-time revenue sources have not been used to bring expenditures in line with resources. This is the 43rd year of balanced operating budgets at the college.

FY16 Operating Funds Budget

	<u>EDUCATION</u>	<u>O&M</u>	<u>TOTAL</u>
REVENUES			
Revenues	\$ 70,092,000	\$ 16,355,000	\$ 86,447,000
Transfers in	<u>\$ 690,500</u>	<u>\$ -</u>	<u>\$ 690,500</u>
Total Revenues	\$ 70,782,500	\$ 16,355,000	\$ 87,137,500
EXPENDITURES			
Expenses	\$ 70,376,806	\$ 13,680,000	\$ 84,056,806
Transfers (out)	\$ (405,694)	\$ (2,675,000)	\$ (3,080,694)
TOTAL APPROPRIATION	<u>\$ 70,782,500</u>	<u>\$ 16,355,000</u>	<u>\$ 87,137,500</u>

Updated Financial Projections

Each year the budget of JJC is guided by the [Three-Year Financial Plan](#), which was presented to the Board of Trustees in January 2015. The plan was discussed, and the following assumptions and options were presented to the board:

- Total property tax revenue growth of 1.5%
- State revenue budgeted at \$8.1 million
- No enrollment growth
- No tuition increase
- Personnel spending increase of 0.0% to 2.0% based on pending union negotiations
- No health benefit cost increase

Expenditures of JJC's operating budget were projected in the financial plan to be \$87.70 million. The FY16 budget presented to the board at the April 28, 2014 board workshop meeting totaled \$87.13 million. The final budget varied the financial plan by less than 1%.

The increase for salaries and employee benefits is unchanged from the original projection and the estimated cost of all union contracts is fully funded. Existing funds were used to create six new full time positions which includes converting one part-time position into a full-time position and six new part time positions of which three positions were previously grant funded. These position changes are detailed in the expenditure section.

State Funding

Due to the state of Illinois' fiscal crisis and its lack of a clearly defined financial plan, JJC has conservatively estimated state revenue for FY16. State revenues are expected to increase from last year by \$500,000 due to the State fully implementing the new funding formula for community colleges in FY16. Since FY00, the state's share of the college's operating budget has decreased from 18.7% to a projected 10.0% in FY16. Additional changes in grants are expected but were not available at the time of the publication of this document.

In FY10, the state passed a \$31 billion "Illinois Jobs Now" capital plan and included three JJC projects in the bill: \$8.8 million for the replacement of temporary facilities that house the facility services department, \$4.5 million for utilities renovations and \$100,000 for a veteran's center. During the second quarter of FY15, the final project completed was the utility renovation project.

Institutional Priorities

As mentioned in the President's message, budget planning goals were developed in order to present a balanced operating budget. The development of those goals was guided by institutional priorities that were derived from the strategic plan. The priorities were:

- Reallocate existing resources to fund new requests
- Retain realistic projections in property tax revenues
- No tuition increase
- No enrollment growth
- Emphasis on student success
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs

Capital Improvements

JJC has compiled all infrastructure needs, funding and related data in a comprehensive document called the Capital Improvement Program (CIP). The actual document details projects to be completed in the coming fiscal year and projects capital needs for the next three years. Total capital funding for FY16 is projected at \$29.4 million excluding funding for the master plan. Additional capital information is detailed in the *Capital/Facilities Master Plan* section of this document.

In order to accommodate future enrollment increases and provide better service to students, additional facilities were constructed and current facilities were upgraded as part of the college's 2008-2013 Master Plan. This plan is completed with the exception of the interior build-out of the City Center building which is expected to commence in FY16 with the release of \$10 million in State funding. Construction on projects began during FY09 with the college issuing \$70 million in debt funded by a capital assessment

fee charged directly to the students with another \$89 million in debt supported by the citizens of Community College District 525 after a successful referendum attempt in November 2008. Detailed information, including the impact on the operating budget, can be found in the *Capital/Facilities Master Plan* section.

During FY13, an update to the college’s Master Plan was completed and approved by the Board of Trustees at a total estimated cost of \$67.4 million. Within this plan, expansion of the Romeoville campus and a new multipurpose facility on main campus were identified as the top priorities. In FY14, the college issued \$44.365 million in debt for this purpose with construction planned to begin during FY16.

Long Range Financial Plans

Tying expenses to the strategic goals should give a good summary of how well resources are focused. We use a model to project three years of financials/budgets using contractual changes, anticipated revenue streams, expected increases in expenses, and some potential identification dollars for capital needs. This impacts the current budget in several ways. It provided a great deal of information as we entered into several labor contracts guiding some substantial restructuring; it has supported the need to review our processes for efficiency and some paid resources to do so on a limited time basis; it has demonstrated the need to seek reductions in some expense areas; and, it assisted in changing the structure of shared insurance expenses.

The financial health of JJC is dependent on three major sources of revenue consisting of property taxes, tuition, and state funding. The assumptions used for these categories are summarized as follows:

	Increase <u>FY16</u>	Increase <u>FY17</u>	Increase <u>FY18</u>
Property Taxes	2.30%	4.00%	4.00%
Tuition Rate	\$84/cr. hr.	\$94/cr. hr.	\$102/cr. hr.
Tuition Increase	\$0/cr. hr.	\$10/cr. hr.	\$8/cr. hr.
Enrollment	0.00%	1.00%	2.00%
Reimbursable Credit Hours	-2.76%	-2.72%	0.00%
State Funding	6.58%	-3.10%	0.00%

Property Taxes. JJC’s property tax revenue is restricted by the Property Tax Extension Limitation Law (PTELL) and rates on individual funds. While the rates on individual funds do not pose a restriction based on projections, PTELL limits the district’s overall tax rate by the Consumer Price Index (CPI) plus any new property in the district. The projected increase for FY16 is 2.30% due to CPI for the current year being 0.80% and a 1.50% increase from new property which is be similar to last year. For FY17 and FY18, an overall 4.0% increase is used, which is comprised of a 2.0% increase from CPI and 2.0% increase from new property. As the economy continues to improve, a conservative increase in new construction is projected.

Tuition and Fees. Over the last ten years, credit hours have grown annually by an average 2.19%. Currently, the college has experienced a 4.9% decrease in enrollment for FY15. Due to the economy showing signs of improvement over the past two years, enrollment has dropped from its high in FY11. For these reasons, no enrollment growth has been projected for FY16, a slight 1.00% increase in FY17 and a conservative 2% increase in FY18. For FY16, no increase in tuition and fees is projected. For FY17 and FY18, a \$10 and \$8 tuition increase is projected, respectively.

State Sources. State funding is based on credit hours earned two years prior to the current year, multiplied by the current year reimbursement rate. The number of credit hours used in the state’s funding formula has decreased 4.6% for FY16 due to the enrollment experienced in FY14. Due to the state implementing a new funding formula, the college would have experienced increases in FY13-15 except for a hold harmless adjustment. The state has indicated the hold harmless adjustment will be discontinued. Based on these factors, the college is expected to receive \$8.1 million, or a 6.58% increase in FY16 followed by a 3.1% decrease in FY17 and then level funding in FY18.

JJC’s largest expenditure is personnel costs, which represent 82% of the total operating expenses of the college. The following summarizes the expenditure assumptions used in the three-year financial plan.

	<u>% Increase</u> <u>FY2016</u>	<u>% Increase</u> <u>FY2017</u>	<u>% Increase</u> <u>FY2018</u>
Salaries	0.00-2.00%	2.00-4.00%	2.00-5.00%
Benefits	0.00%	7.00%	7.00%
Other Expenditures	0.00%	3.00%	3.00%
Utilities	5.00%	5.00%	5.00%
O & M Utilities	4.00%	4.00%	4.00%
Contingency – Education Fund	.60%	.60%	.60%
Contingency – O & M Fund	1.25%	1.25%	1.25%

The college has separate union contracts that cover faculty, adjunct faculty, support and technical staff, clerical, campus police, facility services and food service employees. The increases from the current contractual agreements have been used in the projections.

Due to health insurance plan design changes, total benefit costs are budgeted not to increase for FY16. For FY17-18 benefits are factored at a 7% increase based on historical trends. Contingency in the Education Fund is .60% of projected revenues and contingency in the Operation and Maintenance Fund has been maintained at 1.25% of projected revenues.

This [Three-Year Financial Plan](#) integrates the college’s Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet strategic planning objectives.

Challenges

Challenges include continued lack of state resources for community colleges, a local environment that may not be supportive of any increased tax or tuition dollars, and the increased operational costs of adding substantial new facilities. The college continues to review operations to improve efficiencies or limit expenses along with revenue enhancing options wherever possible.

**STRATEGIC PLAN/
OPERATIONAL PLAN**

STRATEGIC AND OPERATIONAL PLANNING OVERVIEW

Process for Development of the Strategic Plan

Joliet Junior College (JJC) defines strategic planning as a systematic and on-going process used to anticipate and respond to major decisions facing the college during a three-year period beyond the present.¹ Strategic planning looks at the organization as a whole, is oriented toward the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating value for our community and the students we serve.

The JJC vision and mission are articulated and achieved through its Strategic Plan, strategic goals, and core values.

The 2012-2015 Strategic Plan will come to a close on June 30, 2015. The goal of the strategic planning process is to create a vision for the college, establish goals and objectives in line with our mission of serving students, and connect the plan to resources through budget and operational planning.

The college initiated an inclusive, college-wide strategic planning process for the 2016-2019 Strategic Plan during “Opening Week” activities in early January 2015. The college’s Strategic Plan taskforce is leading these efforts and has engaged an outside strategic planning firm to establish best practice methodologies and to help facilitate an open and transparent process. Students, faculty, staff, community members, partners, and employers were engaged in workshop activities and facilitated meetings about issues impacting JJC and dialogue about our desired future state. Online surveys were made available to all constituents to ensure all college stakeholders had an opportunity to participate and provide input to the strategic planning process.

As part of the 2016-2019 strategic planning process, the college completed an environmental scan in March 2015. The development of the college’s SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis will be completed in April 2015. Upon completion of the SWOT analysis the college will begin to draft the 2016-2019 Strategic Plan which will be distributed to the college community for review and input. The 2016-2019 Strategic Plan will be finalized and sent to the Board of Trustees for approval in June 2015 and go in to effect on July 1, 2015.

For the 2012-2015 Strategic Plan an internal scan was conducted and used to identify critical issues and examine JJC’s culture, organizational structure, relevant data, and strengths and weaknesses. The goals of internal scanning were 1) to identify critical internal issues, and 2) present responses to critical issues and the implications of varied responses to JJC leaders. Critical issues were identified through the annual Personal Assessment of the College Environment (PACE) Survey and an analysis of student climate through the annual Community College Survey of Student Engagement

¹ Elements of this definition from J. Bryson, 2004, Strategic Planning for Public and Nonprofit Organizations.

(CCSSE)². The following 2012- 2015 Strategic Plan resulted from the information gained from these processes.

Strategic Plan

Vision

Joliet Junior College, the nation's first public community college, will be a leader in teaching and learning, and the first choice for post-secondary education.

Mission

Joliet Junior College enriches people's lives through affordable, accessible, and quality programs and services. The college provides transfer and career preparation, training and workforce development, and a lifetime of learning to the diverse community it serves.

Strategic Goals

Goal 1: Increase student success and completion

We are committed to improving the student experience by increasing access and affordability, strengthening academic programs, providing needed learning facilities, expanding student services and activities, and strengthening programs that support high school students' readiness for college.

Goal 2: Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability

We are committed to offering degrees and certificates that are closely aligned with current and future labor market needs.

Goal 3: Increase and strengthen resource development and utilization

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

Goal 4: Address the needs of the growing minority, underrepresented and underprepared student populations

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

² For more information about surveys conducted please visit the following JJC website: <http://www.jjc.edu/about/college-info/institutional-research/Pages/surveys.aspx>

Goal 5: Expand the use of technology and sustainable methods

We are committed to developing and advancing technology that meets the growing demands of our global society.

Core Values

Core values can be seen as guidelines that drive the college's behavior or mindset when executing the strategic and operational plans that lead to our success. The JJC community fosters a caring and friendly environment that embraces diversity and encourages personal growth by promoting the following core values.

Respect: The JJC community advocates respect for every individual by the demonstration of courtesy and civility in every endeavor. JJC celebrates the diversity of our communities and pledges to promote and recognize the strengths as reflected in the employees and students. The belief that no one is more important than another is a routine work practice.

Integrity: Integrity is an integral component of the common bond among JJC community members. JJC believes that all staff should demonstrate a professional persona that is responsible, accountable, and ethical. These attributes will manifest themselves in each professional behavior and job duty. From these behaviors, the college community models open, honest, and appropriate communication.

Collaboration: JJC is dedicated to the formation and enrichment of collaborative relationships as part of the scholarly process. JJC encourages the formation of collaborative partnerships within and with other learning communities. As a community of learners, JJC supports the personal and professional growth of all who are jointly committed to the advancement of scholarly endeavors. In turn, the academic process at the college can only strengthen.

Humor & Well Being: The staff at JJC recognizes humor as a means for collegial well-being and self-rejuvenation. JJC endorses a healthy environment where creativity, humor, and enjoyment of work are encouraged. The JJC community creates a positively balanced organizational culture by taking work seriously and celebrating successes.

Innovation: Encouraging the pursuit of excellence and innovation drives JJC through the 21st century. JJC values, respects, and rewards both creative risk-taking and the enthusiastic pursuit of new ideas with foresight. In turn, the JJC community must constantly strive to better understand and anticipate the future that it may participate creatively in its design.

Quality: JJC is dedicated to the quality of its educational programs and services. The college continually appraises and subsequently improves its programs and services. JJC distinguishes and promotes educational excellence among practitioners and also is committed to providing quality programs that are both accessible and affordable to Community College District 525.

JJC Operational Planning Overview

Strategic Plan

The college regularly conducts strategic planning to provide focus for academic programming needed by district stakeholders. In 2011, the college created the 2012-2015 Strategic Plan. Environmental scans of education and the labor force identified trends that would impact students in order to develop new courses and curriculum. Other areas of the college also develop activities and plans aligned with the strategic goals. The 2012-2015 Strategic Plan will end on June 30, 2015 and the college will document its accomplishments as part of the planning process.

The college has developed a cycle for reviewing progress on the Strategic Plan. Progress toward achieving our goals is reported to the entire campus at the beginning of the fall semester. Review and evaluation of our goals is done with the entire campus during the beginning of the spring semester. Additionally, the college has established a set of key institutional measures and targets.

In order to improve the structure for monitoring and evaluating the Strategic Plan, the college created a strategic planning taskforce in spring 2014. It is charged with strengthening the planning structure of the college and establishing a continuous improvement process. The task force conducted a survey to understand the college community's awareness of the Strategic Plan and planning process. The survey also sought input on how the college could engage employees in the planning process. An external consulting firm was engaged to help facilitate the 2016-2019 strategic planning process in November 2014.

Next Steps - Operationalizing the Strategic Plan

A high priority for the coming year is to more closely link the budget to the Strategic Plan.

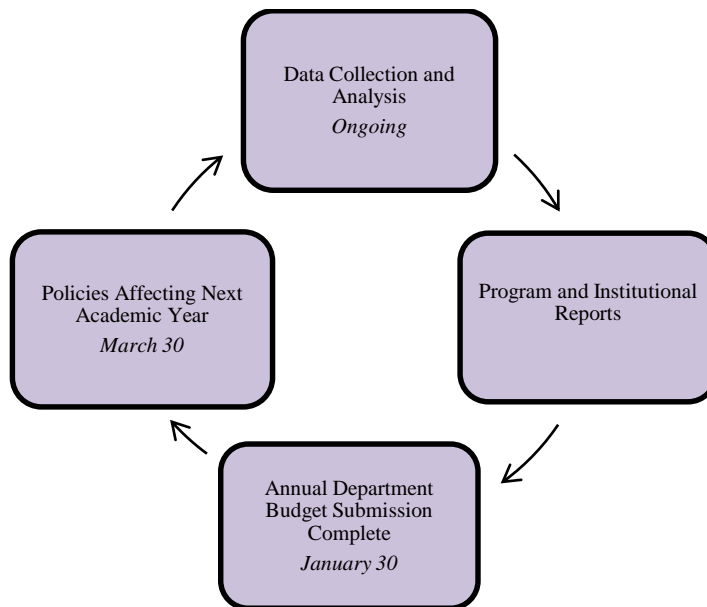
JJC defines operational planning as the implementation component of the Strategic Plan. It defines what JJC will accomplish, how and when it will take place, and how performance will be measured³. Operational planning is oriented toward the short-term future (one to three years), focuses on actions that support strategic goals, and the associated allocation of resources.

Operational planning defines how the college proposes to get where it needs to go, and is tactical in nature.

The following figure is a draft of the annual college planning cycle for the upcoming year and is detailed on the following pages.

³ Elements of this definition from J. Bryson, 2004, *Strategic Planning for Public and Nonprofit Organizations* and G. Morrisey, 1987, *Guide to Operational Planning*

Figure: Draft Annual Planning Cycle



Data Collection and Analysis

A variety of methods can be used to collect and analyze data to ensure JJC’s programs/departments meet general standards of quality. The minimum required standard for conducting an acceptable program review for the Illinois Community College Board (ICCB) is an analysis of program need, program cost-effectiveness, and program quality⁴.

JJC also encourages examining the efficiency, effectiveness, and impact of the program or department.

- **Efficiency** - the degree to which a program has been productive in relationship to its resources.
- **Effectiveness** – the degree to which goals have been reached.
- **Impact** – the degree to which a program has resulted in changes.

Program and Institutional Reports

Program reporting is an integral component of accreditation through the Higher Learning Commission (HLC) and recognition through the ICCB. JJC is required by the ICCB to submit program reviews for academic and administrative programs on a five-year cycle. Program review is the process by which faculty and staff articulate program goals and evaluate results for the program/department they administer. A program is any activity that consumes budget dollars and resources and fulfills a specific need. A department, on the other hand, generally manages several programs, including the budgeting, staffing,

⁴ ICCB Program Review Manual. Fiscal Year 2012-2016, <http://bit.ly/1is8lmR>

equipment, and space needs. Programs/departments selected for a program review are identified in the program review schedule submitted annually to the ICCB.

The annual program update, implemented in 2015, identifies program outcomes (outputs) and how they link to the institution's Strategic Plan goals. The annual update also includes performance measures, evidence of results, budget requirements, plans for professional development, and a three year action plan for improvement. When compiled, the annual updates can comprise a significant portion of the five-year program review. The five-year program reviews and annual updates provide information for the college's strategic and operational plans.

Annual program updates are compiled and summative reports written at the division level. Through this report division level goals, accomplishments, and operational and personnel priorities are identified and communicated. The finalized division reports are then used to write the JJC education plan. The education plan identifies institution level operational and personnel priorities.

Annual Department Budget Submission Complete

Departmental budgets will be completed using the practices established by the budget committee, incorporated through the updated planning process.

Policies Affecting Next Academic Year

Implement institutional policies affecting the next academic year established through the updated planning process.

How the Plan is Linked to Accreditation for Higher Education

As part of our accreditation through the HLC, JJC participates in the Academic Quality Improvement Program (AQIP). AQIP is based upon the principles of continuous quality improvement. According to the HLC, what distinguishes AQIP from traditional accreditation processes is its concentration on systems and processes both as the basis for quality assurance and as the lever enabling institutional improvement⁵. To that end, AQIP has developed six categories that are essential to all effective colleges and universities. The categories take a systematic view in defining and evaluating key systems and processes as they relate to learning. The six AQIP categories are:

1. Helping students learn.
2. Meeting student and other stakeholder needs.
3. Valuing employees.
4. Planning and leading
5. Knowledge management and resource stewardship
6. Quality overview

⁵ Text is from the Higher Learning Commission, *Principles and Categories for Improving Academic Quality*, http://www.aqip.org/index.php?option=com_docman&task=doc_view&gid=189&Itemid=128

JJC's processes and results for the strategic and operational plans are central to demonstrating the college meets the HLC accreditation criteria in all categories. AQIP provides feedback to the college's Systems Portfolio regarding strengths and opportunities. Priorities that arise out of the feedback are infused in the development of college priorities. The AQIP process also requires institutions to engage in a minimum of three action projects. These action projects are automatically considered college priorities in the budgeting process. The AQIP action projects are described below and include which AQIP category and strategic goal they are linked or associated.

Institutional Priorities

Developed through AQIP Action Projects Process

Improve General Education Assessment

- HLC AQIP Category 1: Helping students learn
- Related JJC Goal 1: Increase student success and completion

The project is developing and implementing assessment for the college's general education outcomes. This project is an opportunity to develop a shared basic understanding of assessment and common assessment processes. The project is also intended to create and sustain processes and systems that will help organize assessment and reporting efforts across the college.

Implement a Governance System Across the College

- HLC AQIP Category 3: Valuing employees
- HLC AQIP Category 4: Planning and leading

The institution in general reports governance, communications, and a lack of decision-making processes as problematic. The three main areas of concern related to governance are communications, decision-making, and clarifying organizational processes.

Data Stewardship: Improving Access and Use of Data for Effective Decision-Making

- HLC AQIP Category 7: Measuring effectiveness
- Related JJC Goal 1: Increase student success and completion
- Related JJC Goal 5: Expand the use of technology and sustainable methods

JJC is targeting data stewardship across the college and seeks to increase the number of faculty, staff and administrators accessing the using data for reporting and decision-making. The AQIP Systems Portfolio review process revealed a consistent weakness regarding the use of data for continuous improvement across all programs, institutional goals and objectives.

Update on Projects Developed through the FY13 through FY16 Budget Processes

During the FY13 through FY16 budget processes, decision making for new initiatives was guided by the college's Strategic Plan. Several new departmental projects were funded.

Of the 37 new projects that were funded in FY13 in the academic affairs, administrative services, student development, human resources and information technology divisions, 32 have been completed, three are ongoing, and two are ongoing with anticipated completion by June 2015. For FY14, of the 13 new projects that were funded, 11 have been completed and two are ongoing. Of the 42 new projects have received funding for FY15, 26 have been completed, 10 are still in progress, one is ongoing, four are ongoing with anticipated completion by December 2015, and one has been discontinued. For FY16, a total of 29 projects have received funding.

Details on the 29 new FY16 projects and 23 uncompleted FY13-15 projects are found in the *Organizational Chart/Department Descriptions* section. Current projects will include an estimated completion date range. Unfinished projects from prior years will include status updates.

ORGANIZATIONAL CHART/ DEPARTMENT DESCRIPTIONS

DEPARTMENT/PROGRAM DESCRIPTIONS

Joliet Junior College (JJC) has five divisions; three primary operational divisions and two administrative divisions, all of which report to the president of the college. The operational departments, each led by a vice president are:

- Academic Affairs
- Administrative Services
- Student Development

The administrative divisions, each led by an executive director are:

- Human Resources
- Information Technology

Leadership is provided by a vice president in each operational area. The Human Resources and Information Technology divisions have leadership provided by an executive director. Leadership for these divisions is appointed by the Board of Trustees after recommendation by the president. Three operational leaders, two administrative leaders, the chief of staff, the director of communications and external relations, and the president make up the membership of the Senior Leadership Team (SLT).

The subsequent pages include division information as follows:

- Organization chart identifying the relationships of units and programs
- Respective responsibility narrative
- FY16 funded initiatives guided by the college's strategic plan, as well as active FY13 through FY15 initiative updates

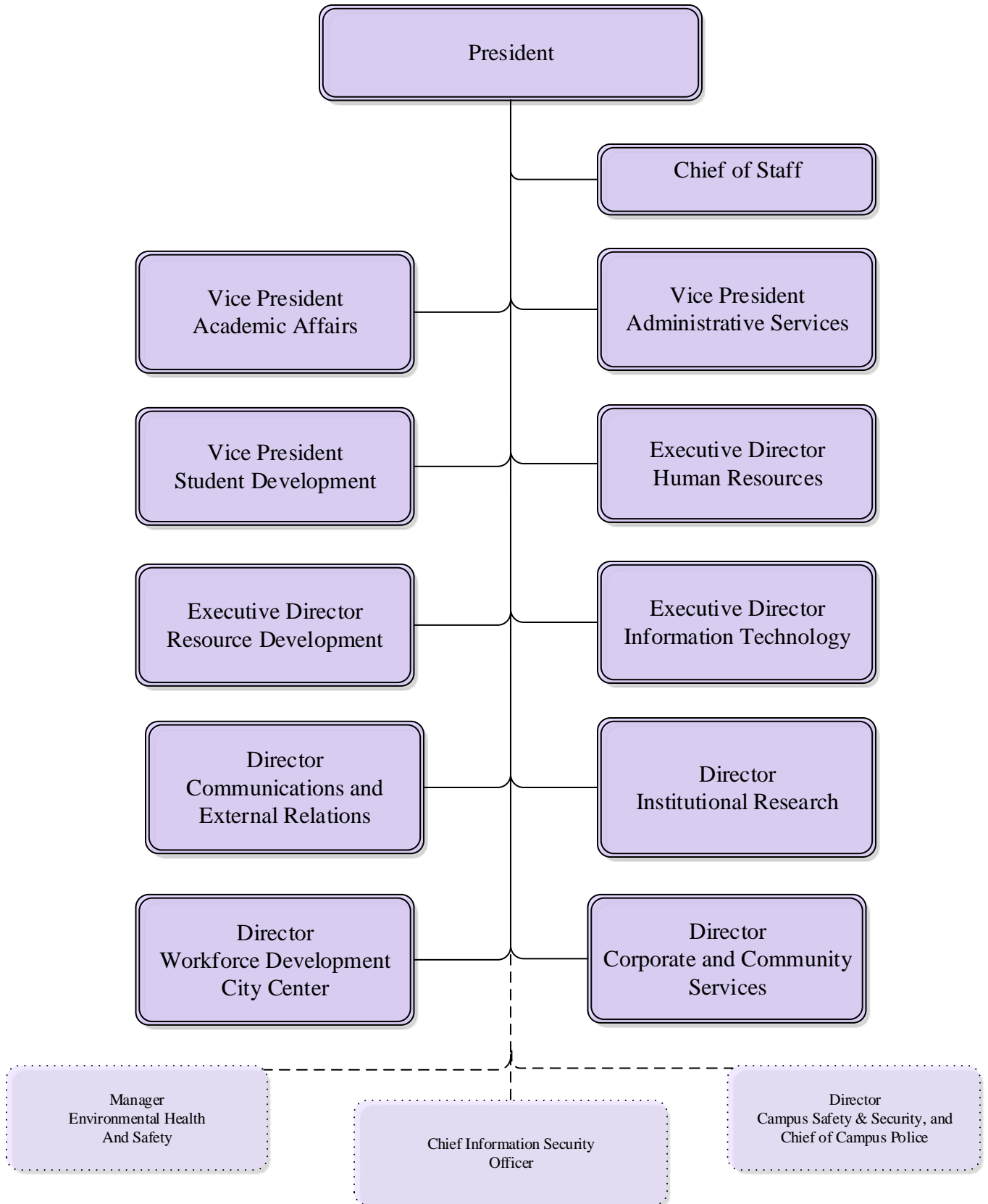
ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	VP Academic Affairs <i>01-18101, 05-10519</i> Honors <i>01-18102, 05-18108, 05-18108</i> International Education <i>01-19006</i>	Dean Arts & Sciences <i>01-18110</i>	Department Chairs	Fine Arts <i>01-10002, 05-10002, 05-10502</i>
				English / World Languages <i>01-10005, 05-10505</i>	
			Math <i>01-10008, 05-10508</i>		
			Natural Science/P.E. <i>01-10009, 05-10009, 05-10509</i>		
			Social/Behavioral Science <i>01-10014, 05-10514</i>		
			Associate Dean Library <i>01-21102, 05-21102, 05-69122</i>		
			Director Developmental Education <i>01-18113, 05-18113</i>		
			Dean Career & Technical Education <i>01-18115, 06-14949</i>	Department Chairs	Agriculture /Horticulture <i>01-10001, 05-10501</i>
					Business Ed <i>01-10003, 05-10503</i>
					Computer Info & Office Systems <i>01-10004, 05-10504</i>
					Tech. Ed. <i>01-10015, 05-10515, 05-69070</i>
					Culinary Arts/Hospitality <i>01-10016, 05-10016, 05-10516, 05-49784, 05-61174, 05-61175</i>
			Dean Health Professions and Emergency Services <i>01-18125</i>	Nursing Department Chair <i>01-10017, 05-10517, 01-19906</i>	Health Care/Continuing Ed <i>05-17933</i>
				EMS Fire Science <i>01-10025</i>	
		Director Extended Campuses & High School Relations <i>01-14524</i>	Vet Tech Department Chair <i>01-10018, 05-10518, 05-69095</i>	Romeoville Campus <i>01-14512, 05-14512</i>	
				City Center Campus <i>01-14515</i>	
				Morris Education Center <i>01-14520</i>	
				Weitendorf Agricultural Education Center <i>01-14522</i>	
		Director iCampus <i>01-23105, 05-23105</i>	Adjunct Faculty Center <i>01-14501</i>	Frankfort Education Center <i>01-14525</i>	
		Director Academic Effectiveness		<i>01-25205</i>	
		Director Adult Education and Literacy		<i>01-14514, 06-16513, 16, 17, 18, 19</i>	
		VP Administrative Services <i>01-82111</i>	Director Financial Services & Controller <i>01-42602, 01-82112, 12-82112</i>	Assistant Controller	
				Manager Budget & Risk	
				Manager Grant Accounting	
				Manager Payroll	
			Director Business & Auxiliary Services <i>01-82113</i>	Manager Bookstore <i>05-62022</i>	
				Manager Child Care <i>05-69069</i>	
Manager Food Service <i>05-61021</i>					
Manager Purchasing					
Manager Renaissance Center <i>05-67202</i>					
Land Laboratories <i>05-69101</i>	Farmer's Market <i>05-16511</i>				
Greenhouse <i>05-69090</i>					
Mail Center & Central Stores <i>01-93112</i>					
Switchboard, Shipping and Receiving <i>02-93113</i>					
Director Campus Safety & Police Chief <i>02-74204, 05-93204</i>	Watch Commander		Police Officers		
		Campus Safety Officers			
		Dispatchers			
		Records			
Director Facility Services <i>02-78208, 02-92209, 05-78208, 02-76206, Fund 03</i>	Manager Construction & Facility Planning	Coordinator Construction Project			
		Superintendent Maintenance <i>02-71201</i>			
	Superintendent Custodial <i>02-72202</i>				
	Assistant Director Roads & Grounds <i>02-73203</i>				
Manager Environmental Health & Safety <i>02-79109</i>	PT EHS Specialist				
Senior Coordinator Grant Development <i>01-86118</i>	Grant Writer				
<i>01-91111</i>	<i>01-81111</i>				

ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	VP Student Development 01-38308	Dean Enrollment Management 01-31303	Registrar 01-31300, 05-31300 Director Admissions & Recruitment 01-31301, 05-31301 Director Financial Aid 01-34304
			Dean of Students 01-32301, 05-32301, 05-63006, 05-63016, 05-63017, 05-69120	Director Student Activities & Campus Life 01-33303, 01-36306, 05-36306, 05-65400
			Dean Student Success 01-32303	Counseling Chair 01-32302, 01-32307 GSD / NSO Coordinator 01-25206, 01-39311, 05-39311 Transfer Advising Specialist Director Project Achieve 06-19558 Dir Acad Intervent & Accomod Svcs 01-23101, 01-23104, 01-38309, 05-23104 Director Career Services 01-35305, 05-35306, 05-35309 Director Multicultural Student Affairs 01-39310
			Director Athletics 05-64088	Coordinator Women's Athletics Student-Athlete Retention Specialist Athletics 05-64564
			Director Marketing & Creative Services 01-83113	Project Manager, 2 Graphic Designers, Writer
			Coordinator, International Student Services 01-36310	
			Specialist Student Development, Comm./Web Specialist	
			Chief Information Security Officer	
			Director Application Support Services	
			Director Program and Project Management	
		Director Tech Support Services 01-95115, 02-93114, 05-95116	Academic Technology 01-29109 Print Services Manager 01-88118	
		Manager Media Services 01-22103, 05-22103		
		Manager Network Services		
		Executive Director Human Resources 01-84114, Prof. Dev't 01-92113	Manager Employee Relations Manager Labor Relations Manager Recruiting, EEO & Diversity Manager Employmnt & Compensat'n	
		Exec Director Resource Development 06-96963	Manager Alumni Relations & Annual Fund 01-86116	
		Director Communications & Ext Relations 01-83116, 05-63006	Communications and Media Specialist	
		Director Institutional Research 01-94114	2 Research Associates	
		Director Workforce Devel, City Center	01-19943, 05-17943, 05-17952	
		Director Corp & Community Svcs	01-19900, 05-17911,12,13,14,15, 05-41104, 05-49323	

PRESIDENT'S OFFICE

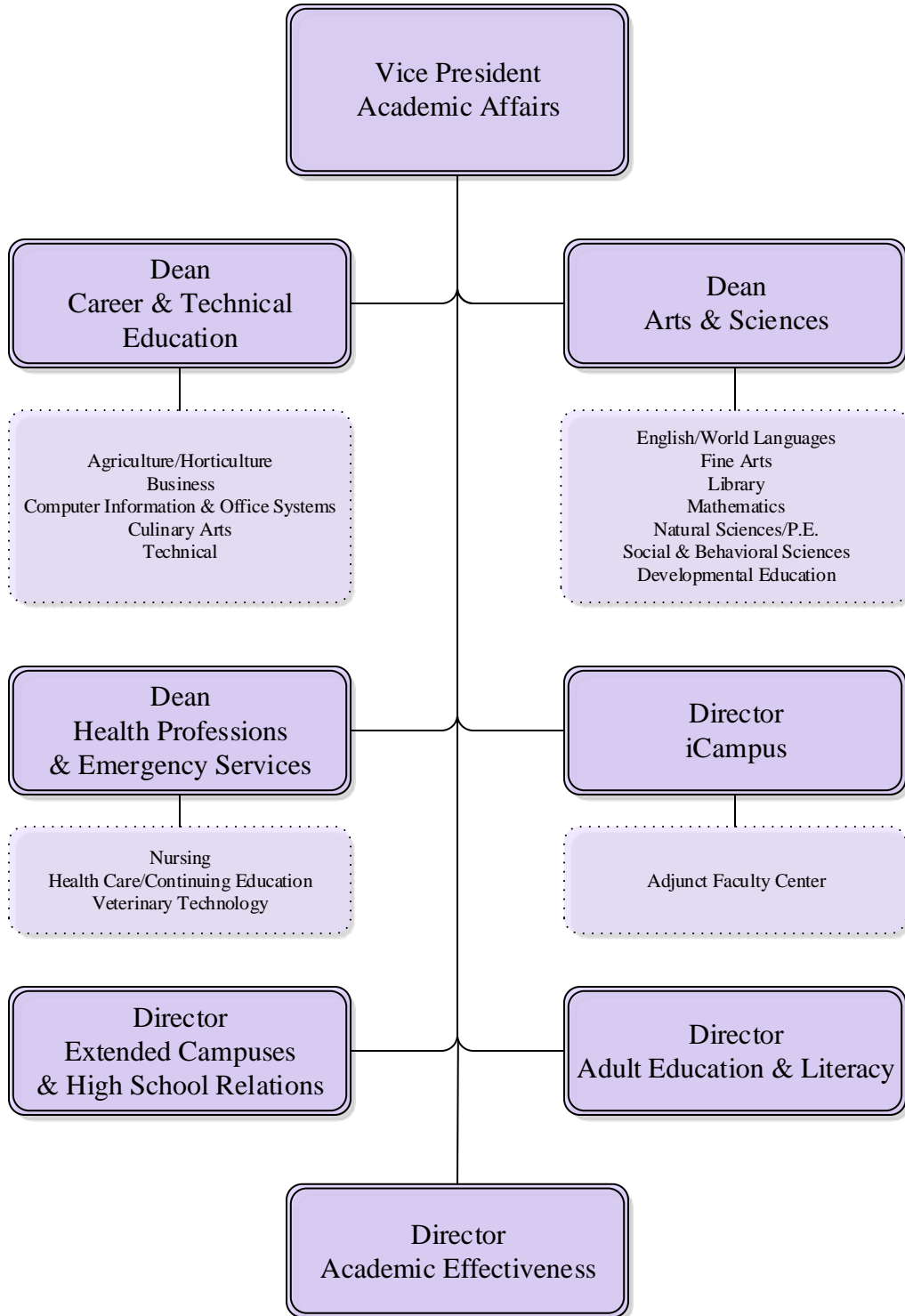


President's Office

The president is the chief executive officer of the college. She is appointed by the Board of Trustees, whose members are elected by the residents of District No. 525. The following positions report to the president: The vice president of academic affairs, the vice president of student development, the vice president of administrative services, the executive director of human resources, the executive director of information technology, the executive director of resource development, the director of communications and external relations, the director of institutional research, the director of workforce development city center, the director of corporate and community services, and the chief of staff.

In addition, the manager of environmental health and safety, the director of campus safety and police chief, and the chief information security officer have dotted-line reporting responsibilities to the president.

ACADEMIC AFFAIRS



Academic Affairs

The division of academic affairs includes 13 academic departments. Leadership of this division is provided by the vice president of academic affairs. The vice president is the chief academic officer of JJC. The academic departments have leadership provided by a department chair elected by their faculty colleagues. Each department chair reports to a respective dean: dean of arts and sciences, dean of career and technical education, or dean of health professions and emergency services. The academic departments are as follows:

Agriculture/Horticulture
Business
Computer Information & Office Systems
Culinary Arts
English/World Languages
Fine Arts
Library
Mathematics
Natural Sciences/Physical Education
Nursing, Allied Health and Emergency Services
Social & Behavioral Sciences
Technical
Veterinary Medical Technology

iCampus provides effective, accessible, and affordable learning opportunities through high-quality college courses and programs that utilize educational technologies, good design practices and emerging content delivery methods to extend educational opportunities beyond the traditional classroom.

In addition to instructional activities, adult education is also provided by the Department of Adult Education and Literacy (DAEL). This department provides educational and support services to residents of the JJC district who are 16 years of age or older, who are not enrolled in high school, who have not earned a high school diploma, who have reading, writing and/or math skills below the high school graduate level (based on standardized assessments), or who have limited English proficiency. The goals of the education and support services provided include preparing students to transition to postsecondary education/career training, and/or employment, and to function more effectively as citizens, parents, and employees. Primary grant funding is allocated through the ICCB, the IL Dept. of Health and Family Services, and the IL Secretary of State Literacy Office. DAEL represents JJC on the Will County Workforce Investment Board (WIB) Systems and Trends Committee and Youth Council. Programs and services provided through DAEL include:

- Basic Skills and Literacy instruction at the 0-8 grade level
- GED (High school equivalency) test preparation
- High school diploma completion (in coordination with district high schools)
- English as a Second Language from literacy through advanced levels
- Citizenship preparation for the USCIS citizenship interview and test
- Early School Leaver Transition Program
- TANF Employment Readiness and Retention

- Secretary of State Adult Volunteer Literacy – Volunteer tutor training, placement with individual or small-group of learners, monitoring and support
- College and Career Transitions – Career interest assessments and advising; Compass Test preparation and administration; college, financial aid, and scholarship applications; program and course selection and registration assistance; college tours and connection to programs and services
- Manufacturing Bridge – Preparation to enter JJC manufacturing-related programs and coursework
- Transportation and child-care assistance
- Tutorial assistance (in partnership with the JJC Academic Skills Center)
- Health Professions Opportunities Grant (in partnership with Workforce Development, Corporate and Community Services, and Allied Health)
- Recruitment, skills assessment, registration and retention services
- Annual graduation ceremony – Open to all district GED and adult high school diploma graduates
- Tuition assistance is provided to a limited number of successful completers entering non-financial aid eligible CTE programs or general education courses when financial aid is not available

JJC offers a dual credit program. This program consists of partnerships with over 20 schools and career centers, has experienced significant enrollment growth. Course offerings include both general education and career/technical courses and programs. This program is administered by the extended campuses and high school relations department.

In addition to the Main Campus, JJC has two extended campuses, three centers and various satellite locations where both credit and non-credit courses are offered at high schools and career centers in the JJC district. These programs are managed by the extended campuses and high school relations department, which is led by a director:

- Romeoville Campus - the Romeoville Campus is located in one of the fastest growing areas in Illinois in the village of Romeoville. Classes offered include art, accounting, computer information systems, nurse assistant training, and a variety of liberal arts courses. A student pursuing an associate in arts degree can complete the requirements at Romeoville.
- City Center Campus - the City Center Campus at 214 North Ottawa Street in downtown Joliet offers a variety of educational opportunities and services for JJC district residents. Departments and associated programs housed at the City Center Campus include:
 - Culinary Arts
 - Department of Adult Education and Literacy
 - Early Leavers Program
 - Renaissance Center
- Morris Education Center - the Morris Education Center is located at 1715 North Division Street, Morris, in the Archway Plaza. Both credit and non-credit classes are offered at this facility, such as general education, computer and lifelong learning classes. The office

administers the WIA grant for Grundy County which provides financial assistance for education and training so that individuals can reenter the workforce.

- Frankfort Education Center - the JJC Frankfort Education Center is the college's newest center and is located in the Lincoln-Way East High School in Frankfort. A range of credit courses are offered at the center, which consists of four classrooms, a computer lab and office space.
- Weitendorf Agricultural Education Center - the Weitendorf Agricultural Education Center is located on 32 acres of land donated by John H. Weitendorf Sr., class of 1942. The facility, which is located on Laraway Road in Joliet, Illinois, hosts classroom and laboratory activities for JJC's agriculture, horticulture, and veterinary medical technology programs. The facility is available for rental to community and business organizations.

Academic Affairs Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond	
FY16		2				<i>CED Ancillary Projects</i> Equipment for non-credit courses	Supports the department's objective of starting a new program with the appropriate equipment at a rapid pace.	Increase in the number of students enrolled in the program.	Jul-Sep 2015					
FY16	1		3	4		<i>Developmental Ed</i> Include high school graduates and adult students in College Bridge	Supports the department's objective providing intensive preparatory instruction in reading, writing and mathematics to high school graduates and adult students.	Increase the number of recent high school graduates and adult students who place into college-level english and mathematics courses.			Jan-Mar 2016			
FY16	1					<i>English/Foreign Language</i> Office remodel	Supports the department's objective of providing a safe and upgraded working environment for faculty and staff.	Ensures facilities are in compliance with governing OSHA regulations.			Jan-Mar 2016			
FY16	1					<i>Extended Campuses/ H.S. Relations</i> Romeoville classroom remodel	Supports the department's objective of providing a safe and upgraded learning and working environment for students and faculty.	This classroom seating replacement brings the seating in these rooms up to current college standards and provides a safe and consistent learning environment for students.		Oct-Dec 2015				
FY16	1					<i>iCampus</i> Faculty consultation room remodel	Supports the department's objective of increasing retention in iCampus online and blended courses.	Increase in the percentage of students who successfully complete online and blended courses.					Apr-Jun 2016	
FY16	1					<i>iCampus</i> Office remodel	Supports the department's objective of providing a safe and upgraded working environment for faculty and staff.	Increase in number of faculty assisted on a per term basis.			Jan-Mar 2016			
FY16				5		<i>iCampus</i> Technology for faculty consultation room	Supports the department's objective of providing a safe and upgraded learning and working environment for faculty and staff.	Increase in number of faculty assisted on a per term basis.			Jan-Mar 2016			
FY16	1					<i>Natural Science/P.E.</i> Spectroscope and planetary globes	Supports the department's objective of promoting excellence in scientific instruction and related learning.	Assures updating of basic yet essential equipment needed to teach classes.			Jan-Mar 2016			
FY16	1					<i>Natural Science/P.E.</i> Chemistry and biology lab balances	Supports the department's objective of promoting excellence in scientific instruction and related learning.	Assures updating of basic yet essential equipment needed to teach classes.			Jan-Mar 2016			
FY16	1					<i>Social and Behavioral Science</i> Classroom remodel	Supports the department's objective of providing a safe and upgraded learning and working environment for students and faculty.	Ensures facilities are in compliance with governing OSHA regulations.			Jan-Mar 2016			
FY16	1			5		<i>Technical</i> Fab-lab remodel	Supports the department's objective of promoting excellence in technical instruction and related learning; and responding to changes in industry through the inclusion of new technology in our curriculum.	Increase the level of technology to be integrated into technical courses, and increase the ability of students to work with emerging technology.						FY17 or beyond
FY16	1					<i>Vet Tech</i> Classroom remodel	Supports the department's objective of providing a safe and upgraded learning and working environment for students and faculty.	All cabinets in B1037 will be replaced.	Jul-Sep 2015					

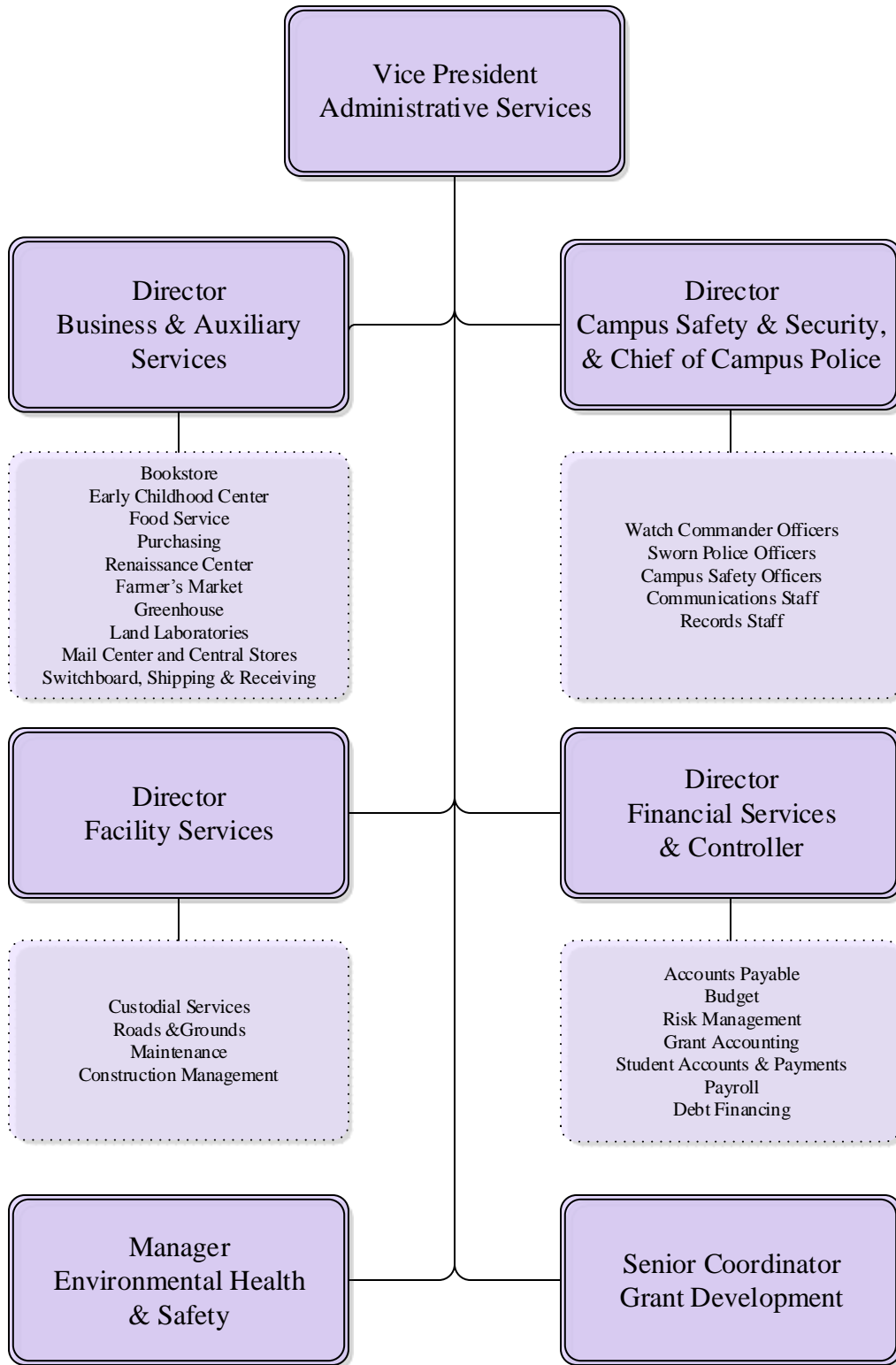
Academic Affairs Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond	
FY16	1					<i>Weitendorf</i> Ceiling fans	Supports the department's objective of providing a safe and upgraded learning and working environment for students and faculty.	The installation of these ceiling fans allows for an increase in activity levels in the facility by providing a more comfortable and safer environment.		Oct-Dec 2015				
									Status					
FY15			3	4		<i>CED Ancillary Projects</i> Equipment for non-credit courses	Supports department's objective of appropriately responding to labor market needs.	Increase enrollment by 4%.	In Progress					
FY15	1					<i>Extended Campuses</i> Increase clerical hours	Supports department's objective of serving students, instructors and community members.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.	In Progress					
FY15	1				5	<i>Honors</i> One laptop, two iPads	Supports department's objective of improving methods of advising and efficiently serving all students.	Serve additional students in the Honors program.	In Progress					
FY15					5	<i>International Education</i> Study abroad program	Supports the department's objective of providing an international perspective to educational opportunities.	Increase the number of students going abroad and those attending JJC by 10%.	In Progress					
FY15	1		3			<i>Natural Sciences & PE</i> OSHA safety training	Supports department's objective of remaining in compliance with federal guidelines.	Train 100% of required staff.	In Progress					
FY15	1					<i>Natural Sciences & PE</i> NSCI 296 Lab furniture	Supports the department's objective of providing and upgrading a safe learning environment for students.	Student satisfaction survey will be completed by end of summer 2014. Student satisfaction will increase by 5%.	In Progress					
FY15	1					<i>Natural Sciences & PE</i> Science equipment	Support's department's objective of providing a safe and properly equipped learning environment.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.	In Progress					
FY15	1		3			<i>Technical Department</i> Office remodel	Supports department's objective of providing a safe and upgraded learning and working environment for faculty and staff.	Ensures facilities used for providing applied occupational training are in compliance with governing OSHA regulations.	In Progress					
FY15	1					<i>Technical Department</i> Recruiting	Supports department's objective of providing individuals with an educational pathway by partnering with regional high schools.	Completed throughout the year by way of outreach and campus activities engaging middle and high school students consistent with Strategic Plan Goal 1.	In Progress					
FY15	1		3		5	<i>Technical Department</i> Network cables	Supports department's objectives of promoting excellence in technical instruction and related learning; as well as being responsive to changes in industry through the inclusion of new technology in the curriculum.	Assures updating of basic yet essential equipment needed to teach classes. Consistent with Strategic Plan Goal 1.	In Progress					

***Goals:**

1. Increase student success and completion.
2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability.
3. Increase and strengthen resource development and utilization.
4. Address the needs of the growing minority, underrepresented and underprepared student populations.
5. Expand the use of technology and sustainable methods.

ADMINISTRATIVE SERVICES



Administrative Services

The Administrative Services Division has leadership provided by the vice president of administrative services/treasurer. The office of the vice president of administrative services is responsible for the implementation of the College's Master Plan, as well as the operation of the Main, City Center, and Romeoville campuses; also inclusive of the Frankfort, Morris, and Weitendorf Agricultural Education Centers. Four main divisions: business and auxiliary services, campus police, facility services, and financial services; and, two departments: grant development and environmental, health, and safety report directly to the vice president. The four divisions and the related functional units include:

- Business and Auxiliary Services – managed by a director and responsible for the departments of receiving, mail, switchboard, child care, land laboratories, purchasing, record disposal and the Renaissance Center. Also, this area provides leadership for the JJC Bookstore and the Food Services operations. The Renaissance Center operates the banquet facility and works in collaboration with the culinary arts program to further the academic endeavors of JJC culinary students.
 - The Early Childhood Center of JJC is a nationally accredited learning laboratory for students enrolled in the early childhood education curriculum. The center is open to JJC students, staff, faculty and the external community and accepts children from the ages of three to five.
 - Food Services is owned and operated by JJC and offers a wide variety of food, beverages, and vending in several locations throughout the main campus as well as at the Romeoville Campus.
 - The JJC Bookstore is owned and operated by the College. The bookstore sells to students all required textbooks, supplemental course materials and supplies necessary for their courses. Spirit wear, snacks, and seasonal merchandise are also available for purchase in the bookstore.
 - The Land Lab operation is comprised of three specialties:
 - The *J.F. Richards Land Lab* is a demonstration and research farm dedicated to education crop production. JJC's agriculture department established the farm in 1983. The farm serves as a teaching tool for instructors to utilize hands-on- learning as a means to reinforce classroom instruction. Students in these programs experience all aspects of agriculture production. The lab consists of 98 acres on the Main Campus and 14 acres at the Weitendorf Agricultural Education Center. Members of the Farm Committee and the Agriculture Advisory Committee provide input to projects evaluated on the farm.
 - The *Greenhouse Management Program* offers students a setting to gain experience and skills in the basics of greenhouse plant culture and maintenance, soils, fertilizers, pests, facilities, and equipment. Completed in December 2009, the greenhouse features a multi-purpose classroom and three

greenhouses totaling nearly 9,000 square feet. The LEED-certified building also features a rainwater harvesting system, passive ventilation system that reduces energy consumption, and an energy reflective roof surface to reflect solar energy and reduce cooling loads.

- *The Farmers Market* was launched in 2013 as a result of a \$92,059 grant from the U.S. Department of Agriculture (USDA). JJC was one of 131 projects in 39 states to receive funding under the USDA's Farmers Market Promotion Program (FMPP). The weekly market is held between May through September. The market's goal is to increase the availability of fresh produce to JJC students and low-income residents within the community-at-large. The market offers regional farmers the opportunity to expand their business. The 2014 market served over 7,800 customers.
- Campus Police – managed by the chief of police and responsible for safety and security of all JJC properties, students and staff. The department is staffed 24 hours, seven-days-a-week by sworn, armed and certified police officers supported by a civilian staff of campus safety officers, dispatchers, student aids and clerical personnel.
- Facility Services – managed by a director, this department oversees all custodial, grounds, maintenance and construction activities of JJC; including, building repairs, renovations, and new construction.
- Financial Services and Controller's Office – managed by the controller and is responsible for budgeting, risk management, general ledger accounting, grants accounting, accounts payable, revenue collection and receivables, payroll, debt financing, and service center for student accounts and payments.

The two departments and the related functional units include:

- Grant Development - responsible for researching funding opportunities and developing grant proposals to advance support of institutional projects, initiatives and the Strategic Plan. This includes working collaboratively across college divisions to provide information on grant opportunities, assist in project development, proposal writing and grant management post award; as well as, cultivating and managing relationships with federal, state and local funding agencies, corporate and private foundations and local philanthropic organizations.
- Environmental, Health and Safety Department - ensures a safe working environment for faculty, staff and students by providing a safe working environment for employees, and a safe physical and social environment for students. This work entails presenting safety training in various areas and departments, monitoring the environment for physical and environmental hazards, development of emergency management and health plans, fire drills and severe weather drills, precautionary signage, proper storage of chemicals and hazardous waste, and development of safety procedures. Additionally, this department is responsible for visiting construction sites and projects, and meets regularly with construction staff and contractors.

Administrative Services Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond	
FY16	1					<i>Campus Police</i> 2015 Chevrolet 15-passenger van	Supports the department's objective of providing a safe and upgraded working environment for students and faculty.	Replacement of this vehicle fits in with the strategic goal of Increasing Student Success in that it will allow students to safely travel to their various events and minimize concerns and liability regarding their safety.	Jul-Sep 2015					
FY16		2				<i>Environmental Health and Safety</i> Part-time specialist	Supports the department's objective of providing a safe working and learning environment for JJC students and staff.	Increase the number of visits, inspections, staff interaction and amount of training at all JJC properties	Jul-Sep 2015					
FY16	1					<i>Food Service</i> 2015 Chevrolet Express cargo van	Supports the department's objective of providing a safe and upgraded working environment for students and faculty.	Replacement of this vehicle fits in with the strategic goal of Increasing Student Success in that it will allow staff to safely travel to various campuses to serve our students, minimizing liability and concerns for our staff.	Jul-Sep 2015					
FY16	1					<i>Roads and Grounds</i> 1999 Jaydee turf marker replacement	Supports the department's objective of providing and maintaining a physical environment that continually improves the quality of our services to meet the needs of campus and community.	The manufacturer of our current line painter went out of business so no replacement parts are available. The new line painter will be used to prepare the Athletic Fields (Men's Baseball, Women's Softball and Men's and Women's Soccer) for sports competitions which will directly impact the students due to quality of the playing fields.	Jul-Sep 2015					
FY16	1					<i>Roads and Grounds</i> 2006 Kubota mower replacement	Supports the department's objective of providing and maintaining a physical environment that continually improves the quality of our services to meet the needs of campus and community.	This new mower will be 20% more fuel efficient than the previous year's model. The exhaust is now cleaner than the air quality going in. In addition, the quality of cut is improved since the units have more horsepower which translates into greater blade tip speed. They will mow an acre of grass in less time than previous models.	Jul-Sep 2015					
FY16	1					<i>Roads and Grounds</i> 2007 John Deere gator replacement	Supports the department's objective of providing and maintaining a physical environment that continually improves the quality of our services to meet the needs of campus and community.	It is 10% more fuel efficient than the previous year's model and will help immensely with efficiently transporting personnel and materials to and from the jobsite.	Jul-Sep 2015					

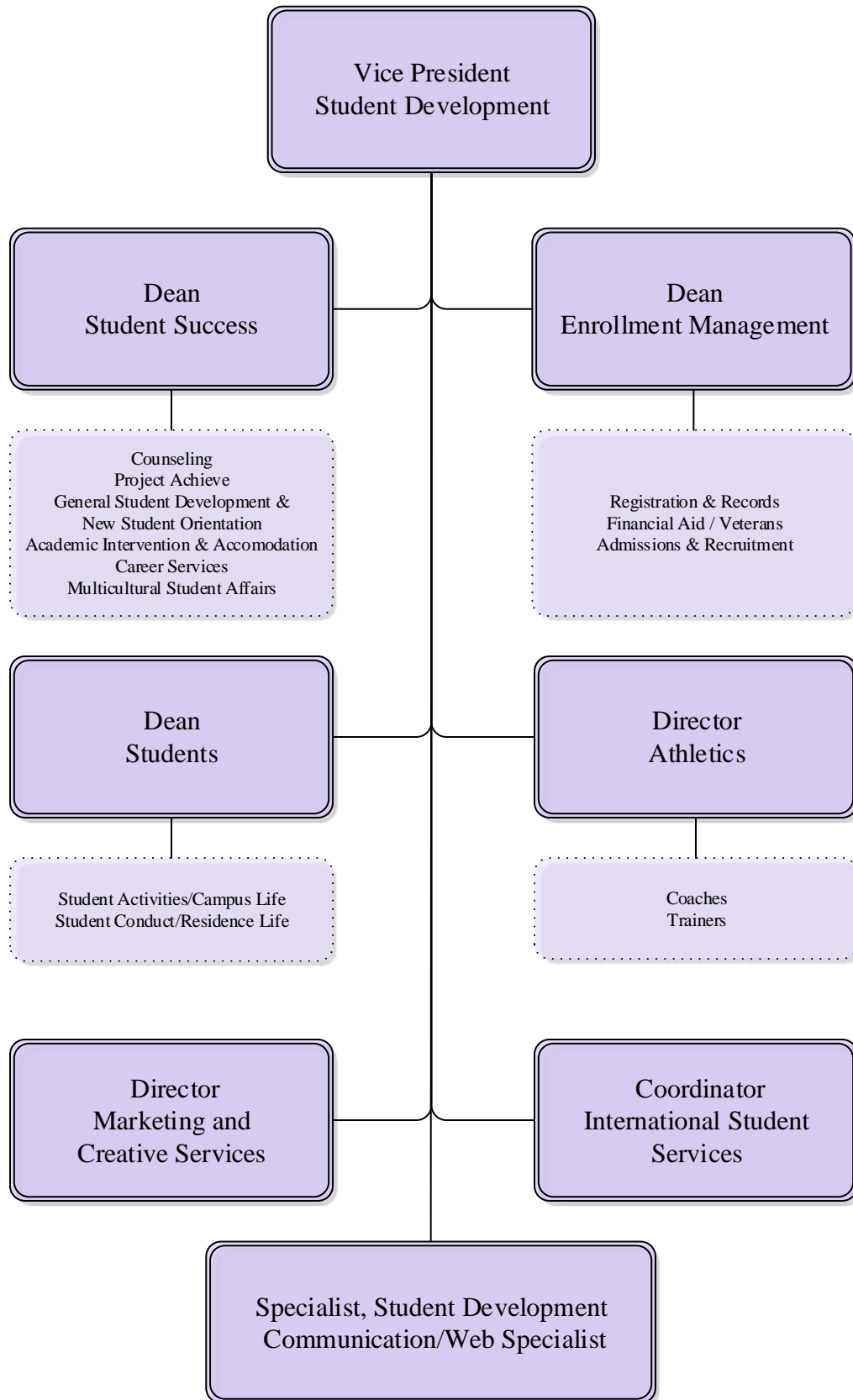
Administrative Services Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond	
FY16	1					<i>Roads and Grounds</i> 2000 Jacobsen mower replacement	Supports the department's objective of providing and maintaining a physical environment that continually improves the quality of our services to meet the needs of campus and community.	This new mower will be 20% more fuel efficient than the previous year's model. The exhaust is now cleaner than the air quality going in. In addition, the quality of cut is improved since the units have more horsepower which translates into greater blade tip speed. They will mow an acre of grass in less time than previous models.	Jul-Sep 2015					
									Status					
FY15			3			<i>Business and Auxiliary Services</i> Farmers Market	Supports department's objective of enhancing and strengthening community and sustainable lifestyles through education and support of local farmers and artisans.	Increased availability of fresh produce to JJC students and community members who receive WIC and SNAP subsidies. Expansion of regional farmers' business while simultaneously increasing the number of urban, rural, and tribal areas' access to affordable and nutritious food.	Ongoing					
FY15			3			<i>Financial Services</i> Timeclock system	Supports department's objective of identifying efficiencies and streamlining processes.	Electronic import of hours for approx 225 employees to reduce data input errors and payroll processing by an estimated 12 hours per pay period.	Anticipated completion Apr-Jun 2015					
FY13	1					<i>Facility Services</i> Natural areas Restoration Maintenance project	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Ongoing					
FY13	1					<i>Facility Services</i> Landscaping	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Ongoing					

***Goals:**

1. Increase student success and completion.
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STUDENT DEVELOPMENT



Student Development

The Student Development Division has 12 departments. Leadership is provided by the vice president of student development, along with three deans, a director of athletics, a director of marketing and creative services, and coordinator of international student services. The organizational areas in the division include:

- Student Success – includes the departments of counseling, project achieve, career services, student accommodations and resources (StAR), multicultural student affairs, and the academic skills center.
- Enrollment Management – includes the departments of registration & records, admissions & recruitment, and financial aid/veterans.
- Dean of Students – includes administration of the student code of conduct and the academic honor code, as well as the departments of student activities/campus life, and judicial affairs/residence life.
- Athletics – includes nine NJCAA Division III teams (men’s baseball, women’s softball and volleyball, and men’s and women’s cross country, soccer, and basketball).
- Marketing and Creative Services - led by the director of marketing and creative services, this department is responsible for advancing JJC's strategic goals and mission by communicating the college brand through marketing efforts and key publications. They focus on projects that fall under the priorities of enrollment management, institutional advancement, strategic planning and branding.
- International Student Services – includes the administration of international student services while working collaboratively with student development departments.

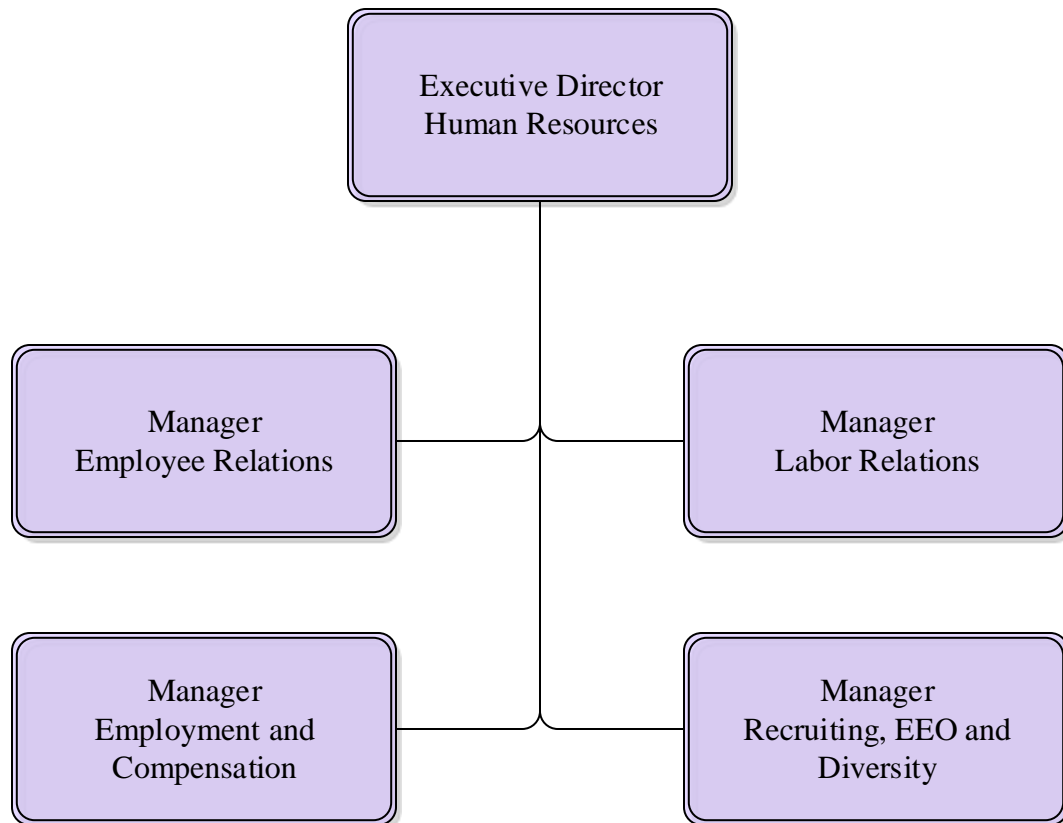
Student Development Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond	
FY16	1		3		5	<i>Marketing and Creative Services</i> Part-time to full-time assistant	Supports the department's objective of improving departmental efficiency as well as providing prompt customer service	Increase in completed projects, and increase in number of committees we can send a representative to	Jul-Sep 2015					
FY16	1					<i>Registration and Records</i> CollegeSource TES System	Supports the department's objective of providing prompt and accurate customer service when evaluating transcripts and assessing transfer information	Increase the success rate of students that graduate by 10%		Oct-Dec 2015				
									Status					
FY15	1			4		<i>Counseling</i> PT Student Orientation Specialist	Supports department's objective of supporting and retaining our more at-risk students.	Actively advise and support 500 new at-risk/developmental students in completing their academic goals. The completion of this outcome will be dependent	Anticipate hire by June 2015					
FY15	1					<i>Financial Aid</i> PT Veterans Certifying Official	Supports department's objective of providing support and certifying benefits for veteran students.	The position will provide additional staff to assist and certify educational benefits for Veteran students.	Anticipate hire by June 2015					
FY14	1					<i>General Student Development & New Student Orientation</i> New student orientation support	Student leaders have been successfully hired and trained. NSOs have increased new students opportunities to attend during twilight/evening hours. This is in direct response survey feedback from new students and parents. Student leader support has also increased significantly at both Main and Romeoville campuses.	Train new student orientation leaders; offer additional NSO programming for twilight and evening students.	Ongoing					
FY13	1			4	5	<i>Academic Intervention & Accomodation Services</i> Support the Academic Intervention Early Alert program initiative	Increase students' engagement with learning, support students' persistence and retention, and most importantly student success (i.e. transfer and completion of academic goals).	Hire part-time staff on contract. Training and support to administer system provided.	Ongoing					
FY13	1					<i>Athletics</i> Soccer scoreboard	Provide proper equipment and facilities for athletic events.	Efficient use of resources for athletics.	Anticipate purchase by June 2015					

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HUMAN RESOURCES



Human Resources

The Human Resources (HR) division has leadership provided by the executive director of human resources. HR offers comprehensive human resource services to the staff and faculty of all JJC campuses. This department administers services in the following areas: Employee benefits plans and programs, recruitment and selection, salary administration, worker's compensation, unemployment compensation, equal employment/affirmative action, employee records management and personnel transactions, employee accident/incident monitoring, prevention and reporting, labor contract negotiations, grievance processing, leave programs, retirement counseling and processing, personal and professional development and skills training, employee recognition, employee discipline, HR technology modules and online employment applications and procedures. The functional areas in the division include:

- Human Resources Strategic Policy and Planning - under the direction of the executive director, this function works with the college staff to provide information and services to the college's employees and external customers regarding various HR initiatives. The overall objective of this function is to develop and apply best practices for implement of policies, procedures, and goals and to ensure compliance with applicable standards and legal requirements, alignment and collaboration with other departments, and adherence to overall college objectives. In addition, this function establishes performance standards; trains, monitors and evaluates assigned staff; and recommends and implements improvements and discipline procedures, as required. Human Resources Strategic Policy and Planning covers an entire range of HR functions that includes employee relations, labor relations, recruitment, training & development, performance management, statutory compliance, benefits, and compensation. The mission of this function is to:
 - Build human resources skills, competencies and capabilities expertise to advance college goals
 - Improve HR processes and systems to provide high levels of efficiency, quality and cost-effectiveness
 - Develop and monitor best practices, policies & procedures in recruitment, retention and development of outstanding faculty and staff, i.e. succession planning
 - Ensure the Senior Leadership Team (SLT) is informed and knowledgeable of HR issues that impact respective areas of responsibility
 - Coordinate and manage reorganization impact
 - Manage HR budget and finances
 - Ensure college compliance with legal and regulatory issues
- Employee Relations - provides equitable treatment for staff through consistent application of college policies and procedures. This area serves as a resource for all staff on a broad range of issues, policies, and concerns. Additional services provided by Employee Relations include wage and hour compliance, policy & procedure creation/revisions, workplace complaints, counseling and discipline, sexual harassment prevention, leave plan processing, new employee orientation, exit interviews, SURS enrollment and terminations, and retirement planning and processing.

- Recruitment & EEO/Diversity - provides technical assistance and consultation to faculty, staff and administrators on how to utilize the applicant tracking system to maximize effectiveness and efficiency of the search process. Conducts training of search committee members and monitors recruitment efforts for EEO compliance. Prepares and maintains the college's diversity and inclusion action plans. Develops and provides EEO and diversity related training programs. Measures EEO and related programs for compliance. Responsible for recruitment of faculty, administrators and staff, such as organizing and participating in job fairs, developing and collaborating on recruitment initiatives.
- Labor Relations - maintains cooperative and collaborative relations with labor organizations that represent employees such that the college can achieve their business objectives. Labor Relations provides assistance in collective bargaining negotiations; administering and assisting with the implementation of labor agreements; and providing guidance, consultation and training to management on labor relations matters. Serves as a primary point of contact on contract provisions requiring compliance or implementation.
- Compensation - ensures equitability of internal pay relationships based upon job responsibilities; maintains a proper competitive position with appropriate labor markets in order to attract, retain and provide incentive for competent staff; promotes the prudent expenditure of the college's compensation funds; and ensures compliance with all applicable laws, government regulations and college standards. Works with managers to revise and keep job descriptions current and compliant. Prepares and processes wage changes, contracts, salary letters and compensation agreements. This function is designated to develop and apply pay strategies to ensure that the college can secure and to maintain a skilled workforce that is linked to the JJC strategic goals.
- Benefits - the college is self-insured and provides a comprehensive health, dental, vision and prescription programs to eligible employees effective the first day of employment. The function is charged with advancing employee health, wellness and general well-being through programing target at emotional and physical fitness.
- Training and Development - the mission of JJC's training and development initiatives is to promote and support employee development and organizational effectiveness by providing high-quality educational training programs. Training programs are designed to meet individual, group or departmental and institutional needs and objectives. The Human Resources function strives to enhance individual learning and development as the means for creating a better workplace environment and for building a stronger academic community.

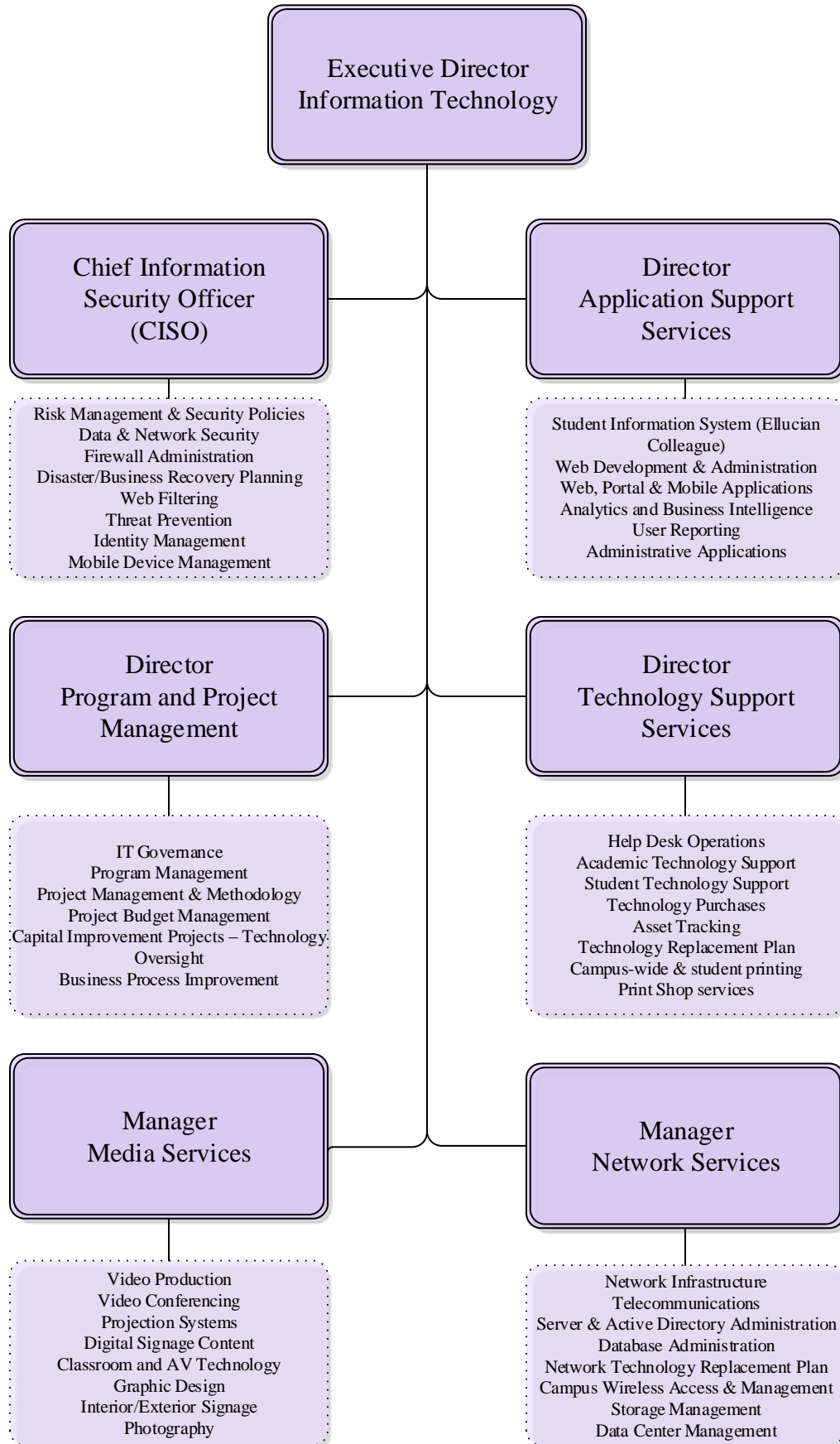
Human Resources Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond
FY16	1					<i>Human Resources</i> Title IX conference	Supports department's objective of remaining a resource to students and staff for any Title IX concern.	Compliance with Title IX timelines for investigation. Establish/update HR Title IX training and policy materials.				Apr-Jun 2016	
FY16	1		3	4		<i>Human Resources</i> New H.R. Manager	Supports department's objective of providing greater efficiencies in human resources.	Decreased need for external consulting services.	Jul-Sep 2015				
									Status				
FY14	1	2	3	4	5	<i>Professional Development</i> Management / supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.		Ongoing				

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INFORMATION TECHNOLOGY



Information Technology

The Information Technology division is divided into six main departments: Application Support Services, Information Security, Infrastructure and Operations, Media Services, Technology Support Services (TSS), and Project Management. These departments and their related functional units are described as follows:

- Application Support Services – led by a director, this department has primary responsibility for managing and maintaining the Student Information System (SIS), Ellucian Colleague, and administrative applications. The college has been using the Ellucian Colleague software since 1989. The department is also responsible for the college’s web properties, public website (www.jjc.edu) and myJJC portal. In addition, this department is responsible for developing and maintaining mobile applications which serve students and the college community at-large.
- Information Security – led by a chief information security officer (CISO), this office leads and manages all matters of technology and information security including risk and identity management, data and network security, firewall administration, disaster and business recovery planning, web filtering, backup and recovery, mobile device management, and college-wide threat prevention services. This department also provides leadership in the awareness, development, maintenance, monitoring, and support of the information security policies and procedures of the college. This office routinely assists HR and campus police in the application of information security policies and procedures.
- Infrastructure and Operations – led by a network services manager, this department manages and maintains all of the voice, video, data, and wireless network infrastructure, application and utility servers, and databases. This department is responsible for maintaining the college’s data center operations which include all storage and backup systems. In addition, this group is responsible for the college’s voice and emergency communication systems and physical wiring plant across all locations.
- Media Services – led by the manager of media services, this department provides college-wide multi-media services and support including audio-visual (AV), classroom technology, graphic design, and print-based media, signage, and special projects. Furthermore, this department also provides all video recording services to the college community and for the college’s Board meetings and special events, as well as maintaining a comprehensive digital signage infrastructure and the associated content. This department is responsible for designing, deploying and maintaining all classroom audio-visual technology across all campus locations.
- Technology Support Services (TSS) – led by a director of technology support services, this department is primarily responsible for the college’s Helpdesk services to students, faculty, and staff. The college Helpdesk provides technology support services to the Main Campus and all extended facilities and education centers. In addition, the TSS department helps to facilitate the 24x7x365 student technology support services. TSS has oversight responsibility for the college’s print shop partnership and campus-wide print solutions. TSS

is responsible for overseeing technology procurement in line with college's replacement plan.

- Project Management – led by a director of program and project management, this office is responsible for IT governance, program and project management, project budgeting, methodology, and communications. This office is also responsible for identifying and coordinating business process improvement initiatives and activities. This office works across the organization to determine and recommend priorities, scope project efforts, develop and facilitate plans and budgets, manage project tasks and activities, and deliver successful outcomes. In addition, the project management office coordinates and manages all technology acquisition and deployments in support of the college's capital improvement projects.

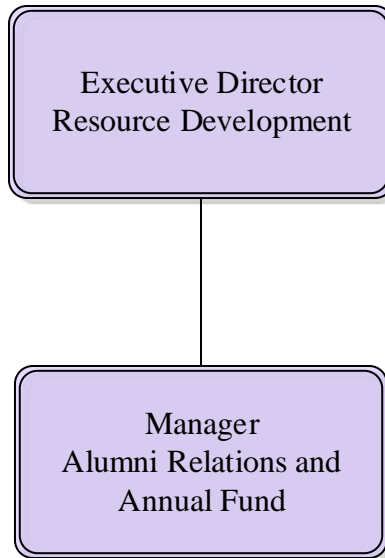
Information Technology Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	FY17 or beyond
FY16					5	<i>Business and Aux Services</i> ESM easyPurchase EschoolMall platform	Supports the department's objective of improved financial controls, accuracy, productivity and decision-making.	Increased number of vendors accepting the JJC procurement card in place of manual check.			Jan-Mar 2016		
FY16	1			4	5	<i>Counseling</i> Online new student orientation software	Supports the department's objective of giving first-time new students a clear pathway to completion; as well as exploring alternative methods of delivery to meet the needs of the diverse part-time student population.	Increased assimilation and retention rate for first-year students.				Apr-Jun 2016	
FY16	1	2	3		5	<i>Fine Arts</i> 3-D printer	Supports the department's objective of providing an updated learning environment for students and faculty.	Increased number of students in 3-D design classes; increased number of props, costumes and set pieces created by theater students.		Oct-Dec 2015			
FY16	1		3		5	<i>Marketing and Creative Services</i> Hubspot inbound marketing software	Supports the department's objective of using available technology and resources to promote JJC	Increased number of students enrolling at JJC		Oct-Dec 2015			
FY16	1			4	5	<i>Student Services</i> Starfish software replacement	Supports the department's objective of promoting student success through academic intervention.	Increased reporting on --faculty use of reporting software --effectiveness and result of intervention --success rate and retention rate of students receiving intervention --types of intervention and correlated outcomes.		Oct-Dec 2015			
									Status				
FY15	1				5	<i>Information Technology</i> Increase internet bandwidth	Supports department's objective of providing internet bandwidth required for student access to new Learning Management System (LMS), Instructure Canvas. This will also support increased need for Internet access college-wide.	All students and faculty needing access to Instructure Canvas LMS will experience acceptable performance levels to complete their work.	<ul style="list-style-type: none"> •Increased to 400 MB January 2015 •Anticipated increase to 500 MB April 2015 •Anticipated increase to 1GB December 2015 				
FY15					5	<i>Information Technology</i> Secure file sharing and cloud storage	Supports department's objective of proof of concept for storing institutional data securely in the "cloud". Understand viability of solution for campus-wide deployment.	Test solution with 100 college users. Determine +/- impact on cloud storage & risk associated with college confidential and sensitive information.	Discontinued				
FY13			3			<i>Information Technology</i> Business impact analysis	Supports department's objectives 1. Inventory and prioritize all systems and data that are critical for maintaining business strategies. 2. Assess current retention processes and determine technology needed. 3. Establish a baseline for acceptable recovery timeframe for critical IT services through validation with each college dept. 4. Assess the current recovery capabilities to identify gaps between requirements and capabilities. 5. Recommend recovery alternatives.	Documented business recovery requirements for each business unit of the College.	<ul style="list-style-type: none"> •RFP mailed May 2014, no response. •RFI to be mailed May 2015 				

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RESOURCE DEVELOPMENT



Resource Development

Resource Development is an integrated function of fundraising and alumni relations that position JJC to secure external resources and support from stakeholders by demonstrating value, quality, and accountability.

The following department is in the Resource Development office:

- Alumni Relations - led by the Alumni Relations and Annual Fund Manager, JJC Alumni Relations builds a strong loyalty and support for JJC among its graduates and former students whose careers are contributing to our community's business, professional, agricultural, industrial, science and health fields. It provides a forum for the exchange of information and experience between the alumni, students, faculty, staff, administration, Board of Trustees, Foundation Board and the JJC community. JJC Alumni Relations assists with fundraising activities such as annual campaigns that advance the programs of JJC and enhance the scholarships and/or grants for qualified students, faculty and staff of the college.

BUDGET PROCESS

BUDGET PROCESS

For the fiscal year commencing July 1, 2015, budget preparations begin years before. The vice president of administrative services and the controller consult with the President and the Board of Trustees regarding a Three-Year Financial Plan. Simultaneously, the vice presidents for academic affairs, student development, and the executive directors of information technology and human resources consult with the deans and department chairs. The goal is to reach consensus on a set of planning assumptions. Beginning in October 2014, the financial plan is updated based on achieved fall enrollment, as well as other changes resulting from the fall budget revision and consultations with the Board of Trustees. Once the financial plan is developed, it is presented first to the Senior Leadership Team and then to the Board of Trustees. This [Three-Year Financial Plan](#) provides context for short-term (one-year) budgeting decisions.

Because the FY16 budget is constructed using the FY15 budget as a base, the current year's budget must accurately reflect the current expectations of revenues and expenditures. To achieve this, during the course of the current fiscal year, a department chair, with the approval of his/her vice president or dean, the vice president of administrative services, and the controller, can adjust his/her budget through a budget adjustment.

In December, the Vice President of Administrative Services and the Financial Services office coordinate a budget kickoff meeting inviting anyone who is responsible for creating a department's budget. This meeting provides information regarding the necessary forms needed to complete the budget and also the deadline dates for all required information. Target dates regarding the completion of major tasks are shared with attendees that will result in the adoption of the legal budget document.

Once all the budget requests are received, they are organized by department. Budget meetings with vice presidents, deans and department chairs, if requested, are set up with the vice president of administrative services, controller and the budget manager. These meetings give the opportunity for open discussion and requests on reallocations, additional funding, additional positions, and any capital equipment.

In addition to these budgets, the controller prepares financial portions of state-required reports, the unit cost report, tax levy documents and other budget-related financial and credit-hour documents. The office of the controller compiles this information and inputs the various budgets into one main budget file. Once balanced, it is this file that will become the final budget.

By early March, a draft final budget is delivered to the various departments for one final review. Any technical corrections are made at this time. The final draft budget is then distributed to the Board of Trustees for review.

At least 30 days before the final budget is approved by the Board of Trustees, the vice president of administrative services publishes a tentative budget as required by state law in local newspapers covering the district, noting the preparation of the budget and its availability and setting the time and location of the scheduled board meeting to consider its approval. After those 30 days, the vice president submits the final budget to the Board of Trustees for approval.

Adjustments to the Budget

It is rare when a budget is constructed with such intuition and foresight that it does not need to be changed. All budgets must be planned to allow for changes in revenue and expenditure levels or shifts in resource requirements between account lines.

Accounting controls depend, in part, upon monitoring spending levels against budget levels. Monies budgeted for one purpose should not be spent for another. Spending in some accounts may stop unnecessarily only because funds are not budgeted sufficiently in those accounts or because extenuating circumstances arise, such as the need to replace a major piece of equipment. Monitoring the status of the funds is easier if budget amounts have been amended to reflect appropriate levels of spending authorization.

Procedurally, the budget, once published, can only be amended through a budget adjustment. The budget adjustment reflects which account(s) to increase or decrease accompanied with the reason for the needed change. Each adjustment must be approved by the department head, department vice president or dean, vice president of administrative services and the controller.

Below illustrates the different tasks and timeline of the budget process.

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Start of new fiscal year												
Strategic planning process												
Financial plan development												
Capital improvement planning												
Department planning												
Budget kickoff meeting												
Budget office request review												
Sr. Leadership workshops												
Draft budget production												
Draft budget distributed												
Board adopts prelim budget												
Public hearing												
Board adopts final budget												

Joliet Junior College Budget Planning Cycle

	July	August	September	October	November	December	January	February	March	April	May	June
Administrative Services	<p>Revisit Previous Budget Process</p>			<p>IT Initiatives</p>	<p>Three-year Financial Planning Process</p>	<p>OpenForum/ Kickoff Budget Meeting</p>	<p>BOT Workshop: Review of Three-Year Financial Plan</p> <p>Budget Request Approvals → Approved Requests Submitted to Budget & Risk Manager → Budget Office Reviews and Summarizes Requests</p> <p>Mid-Year Eval of Previous Year Budget Approvals</p>	<p>BOT Workshop: Tuition and Course Fees</p> <p>BOT Workshop: Budget Planning Update</p> <p>Budget Production</p>	<p>BOT Meeting: Preliminary Budget Adoption</p> <p>BOT Meeting: Tuition & Course Fee Action</p>	<p>BOT Meeting: Public Hearing and Adoption of Legal Budget</p>		<p>Finalize Strategic Matrix for Previous Year Approvals to include in GFOA Submissions</p>
SLT	<p>Education Plan reviewed by SLT; President's Approval or before August 1st</p>		<p>SLT Identify Strategic Priorities</p>	<p>BOT Retreat</p>			<p>Division Budget Meetings with SLT and Budget Team</p>	<p>SLT Budget Workshops</p>	<p>SLT Approves Preliminary Budget</p>			
Academic Affairs			<p>Variable Tuition & Academic Planning Program Review</p>		<p>Propose New FT Faculty</p>	<p>Review Course Fees</p>						
Student Development						<p>Review Student Fees</p>						
IT					<p>Three-Year Technology Plan</p>	<p>Review Technology Fees</p>						

FY16 Budget Calendar

July thru December	Department Planning (to coordinate with Strategic Plan)
October thru November	Three-year Financial Plan development.
November	Three-year Financial Plan assumptions –Senior Leadership Team discussions.
December 1	Kickoff meeting for budget process. Communicate budget process changes. Provide information to access budget development worksheets via web.
December 1- January 9	Department budget preparation. Vice president/dean/supervisor approval of budget requests.
January 12	Two copies of completed and approved budget requests (line item printouts) due to the budget and risk manager. Budget forms due electronically.
January 13-16	Budget office reviews and summarizes requests.
January 20-23	Budget meetings with individual SLT members and budget team to review requests.
January 23	Budget requests summarized and presented to Senior Leadership team.
January 23- February 6	Senior Leadership Team budget workshops.
January 27	Board of Trustees input and review of Three-year Financial Plan. Board of Trustees considers tax levy, tuition and course fee recommendation. Board of Trustees inputs and reviews budget information to date.
February 10	Board of Trustees acts upon tuition and course fee recommendation.
February 2-10, 16-24	Budget production.
February 11- 13	Senior Leadership Team approves preliminary budgets distributed for technical corrections by departments.
February 24	Board of Trustees reviews draft budget highlights.
March 10	Board of Trustees considers adopting preliminary budget. Legal budget posted for public view. Draft budget document received.
March 23-27	Spring break.
April 14	Board of Trustees holds public hearing of the legal budget. Board of Trustees considers adopting the legal budget.
July 1	Beginning of FY16.

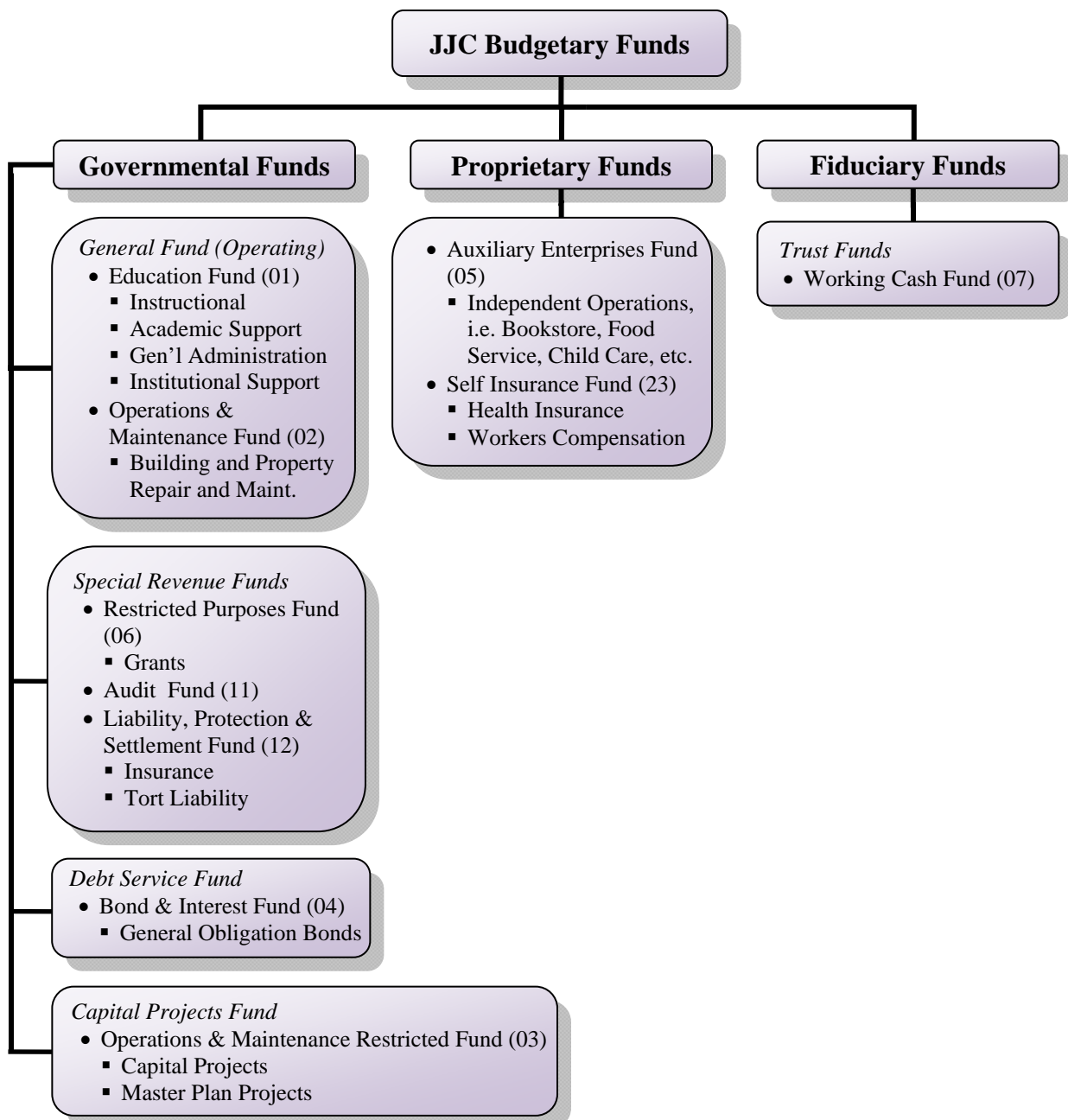
FUND DESCRIPTIONS

FUND DESCRIPTIONS

The college uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain college functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. College resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Funds are classified into three types: governmental, proprietary and fiduciary. Each fund type, in turn, is divided into separate categories.



GOVERNMENTAL FUND TYPES

Most governmental functions are accounted for through governmental funds. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds (general, special revenue, capital projects, debt service, and permanent funds).

General Fund (Operating Funds)

The General Fund, which consists of the Education Fund and the Operations and Maintenance Fund, are the general operating funds of the college. These are used to account for all financial resources except those required to be accounted for in another fund.

- ***Education Fund (01)***

The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. The statutory maximum tax rate for the Education Fund is 75 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current, voter-approved maximum is 12.5 cents per \$100.

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and moveable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

- ***Operations and Maintenance Fund (02)***

The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. The statutory maximum tax rate is set at 10 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current voter approved maximum is 7.5 cents per \$100.

This fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; and payment of all premiums for insurance upon buildings and building fixtures. If approved by resolution of the local board, the payment of salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings are allowed. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes. The Special Revenue Funds include the Restricted Purposes Fund, Audit Fund, and the Liability, Protection and Settlement Fund.

- ***Restricted Purposes Fund (06)***

The Restricted Purposes Fund is for the purpose of accounting for monies that have restrictions regarding their use. Each specific project should be accounted for separately using a complete group of self-balancing accounts within the Restricted Purposes Fund. Care should be taken in establishing each group of self-balancing accounts so that the accounting and reporting requirements of the grantor are met. If the grantor provides an accounting manual, it should be followed for the group of self-balancing accounts. Additionally, this fund is used to account for other state, federal, or other funds which are restricted for a specific purpose.

- ***Audit Fund (11)***

The Audit Fund is established by 50 ILCS 310/9 of Illinois Compiled Statutes for recording the payment of auditing expenses. The audit tax levy should be recorded in this fund, and monies in this fund should be used only for the payment of auditing expenses.

- ***Liability, Protection and Settlement Fund (12)***

This fund is established pursuant to 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of the Illinois Compiled Statutes. The tort liability and Medicare insurance/FICA tax levies should be recorded in this fund. The monies in this fund, including interest earned on the assets of this fund, should be used only for the purposes authorized under 745 ILCS 10/9-107, for example, the payment of tort liability, unemployment, or worker's compensation insurance or claims, or 40 ILCS 5/21-110.1, i.e., the cost of participation in the federal Medicare/Social Security programs.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general, long-term debt principal, interest, and related costs. The Debt Service Fund of the college is the Bond and Interest Fund.

- ***Bond and Interest Fund (04)***

The Bond and Interest Fund is established by Section 3A-1 of the *Illinois Public Community College Act*. This fund is used to account for payment of principal, interest, and related charges on any outstanding bonds.

Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). The Capital Projects Fund of the college is the Operations and Maintenance Restricted Fund.

- ***Operations and Maintenance Restricted Fund (03)***

This fund is used to account for monies restricted for building purposes and site acquisition.

PROPRIETARY FUND TYPES

Proprietary fund types account for the college's ongoing activities, which are similar to those often found in the private sector, where the determination of net income is necessary or useful to sound financial administration, or where services from such activities can be provided to outside parties (enterprise funds or to other departments or agencies primarily within the college's internal service funds). The Proprietary Funds include the Auxiliary Enterprise Funds and the Internal Service Funds (Self Insurance Fund).

- ***Auxiliary Enterprises Fund (05)***

The Auxiliary Enterprises Fund is established by Section 3-31.1 of the *Illinois Public Community College Act* and accounts for college services where a fee is charged to students/staff and the activity is intended to be self-supporting. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund. Examples of accounts in this fund include food services, bookstore, and intercollegiate athletics.

- ***Self-Insurance Fund (23)***

The Self Insurance Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the college or to other governments on a cost reimbursement basis. The use of this fund is appropriate only for activities in which the school district is the predominant participant in the activity.

FIDUCIARY FUND TYPES

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Trust Funds

Trust Funds are used to account for assets held by the college in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. The Nonexpendable Trust Fund of the college is the Working Cash Fund. The Working

Cash Fund is used to account for financial resources held by the college to be used for temporary transfer to the operating funds. Bonds may be issued by resolution of the Board of Trustees to establish or increase the fund.

- ***Working Cash Fund (07)***

The Working Cash Fund is established by Chapter 110, Act 805, Section 3-33.1 of the *Illinois Public Community College Act*. This fund was first established without voter approval by resolution of the local board of trustees for the purpose of enabling the district to have on hand at all times sufficient cash to meet the demands for ordinary and necessary expenditures.

This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such temporary transfers assist operating funds in meeting the demands for ordinary and necessary expenditures during periods of temporary low cash balances.

Funds raised by the sale of Working Cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The Board of Trustees may transfer from the Working Cash Fund in anticipation of the receipt of federal, state or local funds but the debt to the Working Cash Fund must be satisfied.

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Funds may be made only by board resolution. This section also specifies the terms of such a resolution. The Board of Trustees may also issue a resolution to abolish the Working Cash Fund and direct the treasurer to complete the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Funds by board resolution.

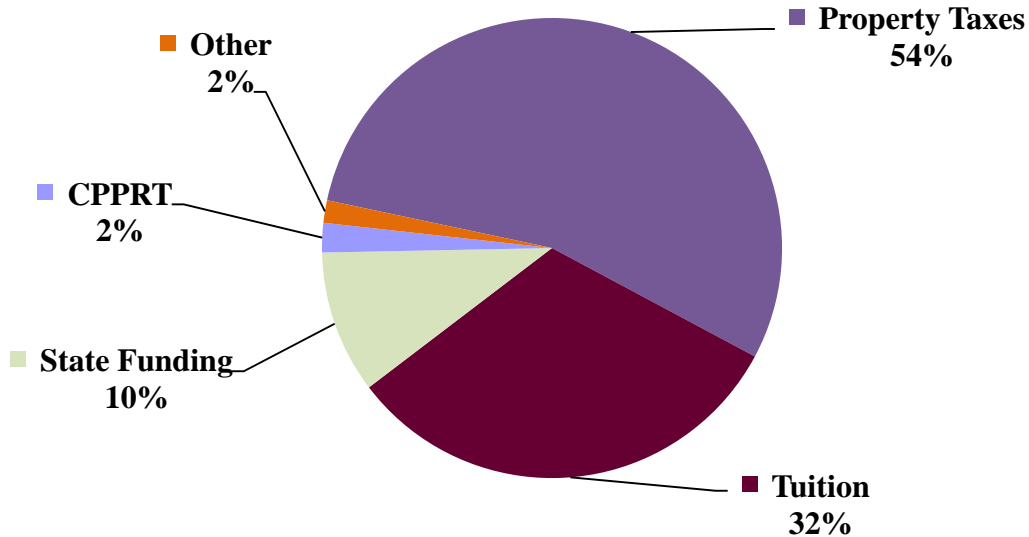
REVENUE SUMMARY

REVENUE SUMMARY

The summary and detail budget information is included by fund in subsequent pages. The following describes the overall revenue assumptions used in preparing the 2015-2016 budget, along with additions and initiatives planned for FY16.

Three major sources of operating revenue are available to the college: tuition, state funding and property taxes. These three sources make up 96% of the operating revenues. The remaining sources include interest, facilities rental and federal sources. Operating revenues (Education and Operations & Maintenance Funds) including transfers are projected at \$87,137,500 compared to the prior year of \$86,253,651 or a 1% increase. This slight increase is due to state and property tax increases offset by a decrease in tuition revenue.

Operating Fund Revenues FY16



Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

The overall property tax rate of the college is affected by the Property Tax Extension Limitation Law (PTELL) imposed by Illinois Public Act 87-17. This law was effective for the 1991 tax levy year and limits the annual growth in the property-tax extensions to either 5% or the percentage increase of the consumer price index (CPI), whichever is less. PTELL allows a taxing district to receive a limited inflationary increase in tax extensions

on existing property, plus an additional amount for new construction and voter-approved rate increases. New property valuation is estimated to be \$250 million. The limitation slows the growth of property tax revenues to taxing districts when property values and assessments are increasing faster than the rate of inflation.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2015 is recognized as a receivable and revenue for the year ending June 30, 2016.

The tax rate for the 2014 levy is \$0.3067 per \$100 of assessed valuation. The assessed value will be 33.33% of the property’s market value. A home with a market value of \$165,000 will pay \$168.68 in taxes to the college for 2014 taxes, which are collected in 2015. For the 2015 levy, taxes are anticipated to increase by 2.7%, which is comprised of a 2.3% increase for the college’s operating funds coupled with a 6.0% increase in the debt service levy for FY15 (2014 tax levy). The increase is an estimate based upon the tax cap, which includes an increase of 0.8% in the consumer price index (CPI) for 2014 and 1.5% for increases in new construction. For the 2014 levy, the total increase in the college’s levy was 3.2%, which was slightly higher than what was budgeted due to new construction exceeding expectations. The projected budget for FY16 property taxes, by fund, is as follows:

	2014 Levy Actual 2014-2015	2015 Levy Projected 2015-2016	2014 Levy Net Collection 2014-2015	2015 Levy Net Collection (Budget) 2015-2016
Education Fund	\$ 30,800,000	\$ 31,473,000	\$ 30,415,000	\$ 31,080,000
O & M	15,820,000	16,273,000	15,622,000	16,070,000
O & M Restricted	1,100,000	1,063,000	1,086,000	1,050,000
Audit	92,000	93,000	91,000	92,000
Liability, Protection & Settlement	565,000	567,000	558,000	560,000
Debt Service	5,982,000	6,340,000	5,907,000	6,261,000
TOTAL	\$ 54,359,000	\$ 55,809,000	\$ 53,679,000	\$ 55,113,000
Percentage change		<u>2.7%</u>		<u>2.7%</u>

Tuition and Fees

The budget detail and schedules reflect no tuition increases. The student fee and the technology fee is unchanged at \$4 and \$6, respectively, per credit hour. The capital assessment fee, which provides funding for the college’s master plan, also remains at \$21 per credit hour.

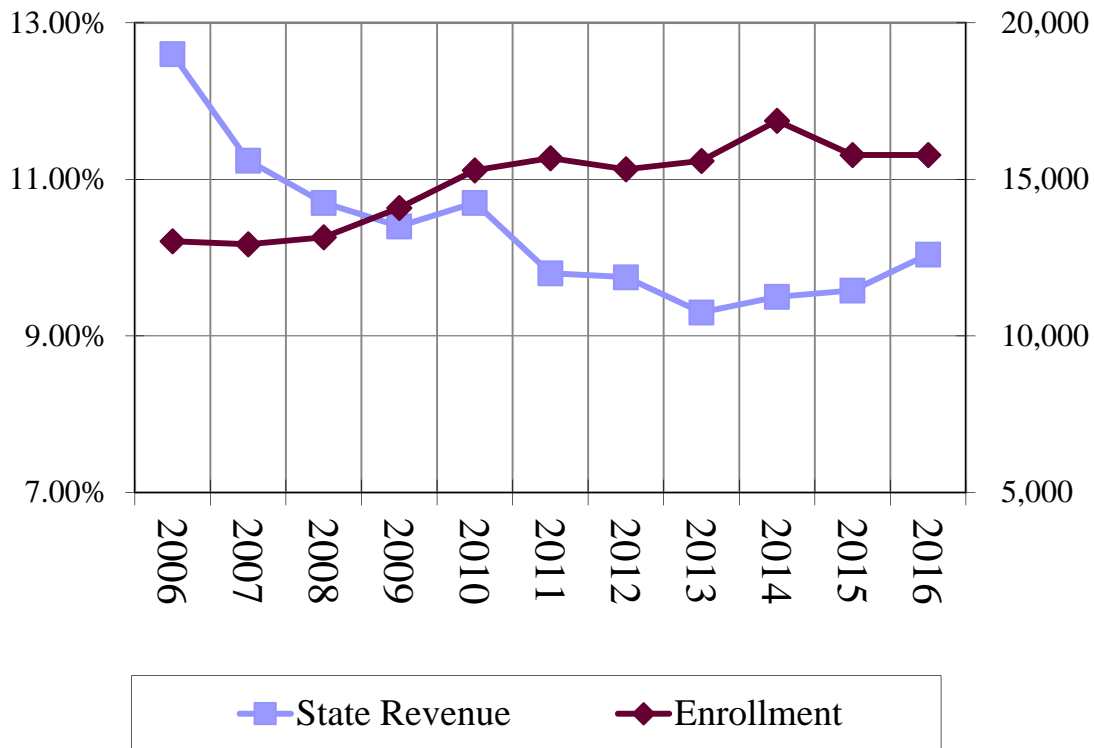
	Actual Fall 14	Actual Fall 15	Dollar Change	Percentage Change
Tuition	\$ 84.00	\$ 84.00	\$ -	0.0%
Student Activity Fee	4.00	4.00	-	0.0%
Technology Fee	6.00	6.00	-	0.0%
Capital Assessment Fee	21.00	21.00	-	0.0%
TOTAL	\$ 115.00	\$ 115.00	\$ -	0.0%

Overall, credit hour enrollment increases for the past ten years have averaged 2.19%. For FY15, the college experienced a decrease in credit hour enrollment of 4.9%. Due to the economy showing signs of improvement over the past two years, enrollment has dropped slightly from its high in FY11. For these reasons, no enrollment growth from actual FY15 hours has been factored into the FY16 budget. Budgeted tuition and fees in the Education Fund is \$27,743,000.

State Sources. State funding is based on credit hours earned during the two years prior to the current year, multiplied by the current year reimbursement rate. The state categorizes credit hours into one of six classifications: Baccalaureate, Business Occupational, Technical Occupational, Health Occupational, Remedial/Development, and Adult Basic Education/Adult Secondary Education. Credit hours generated in 2013-2014 at mid-term for each semester in total were 300,693. Of these hours, 287,487 will be reimbursable from the state of Illinois in FY16.

State apportionment funding for enrollment reimbursement is estimated to increase from \$7,600,000 in FY15 to \$8,100,000 in FY16. The number of credit hours used in the state’s funding formula has decreased 8.35% for FY16 due to the enrollment experienced in FY14, but in FY13, the state implemented a new funding formula which would have resulted in increased funding except for a hold harmless adjustment. The state has indicated the hold harmless agreement will be discontinued. Since 2000, the state’s share of the college’s operating budget has decreased from 18.7% to a projected 10.04% in FY16.

State Revenue Compared to Enrollment



In addition, the college is projected to receive from the state \$650,000 for career and technical education, which is based on credit hours two years prior to the budget year in the area of business and occupational programs. This grant encourages instructional spending for career programs, but does not impose spending restrictions.

Corporate Personal Property Replacement Tax

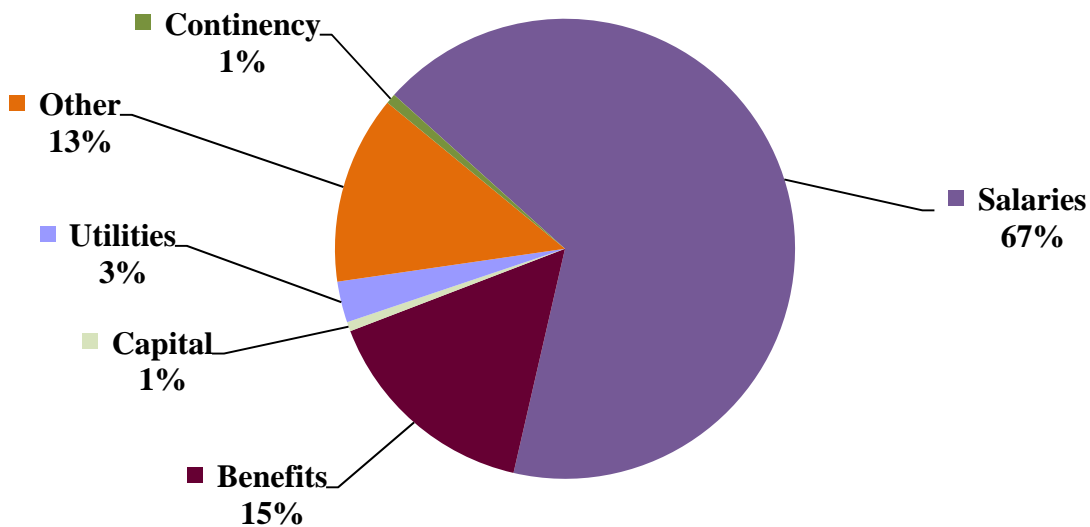
During FY15 the Corporate Personal Property Replacement Tax (CPPRT) is expected to slightly exceed budget. The FY16 budget was increased to \$1,800,000 from \$1,675,000, which represents the projected amount of CPPRT.

EXPENDITURE SUMMARY

EXPENDITURE SUMMARY

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, this represents 82% (salary and benefits) of total operating expenses.

Operating Fund Expenditures FY16



Expenditure assumptions are based on the following:

- 1) Departments based their non-personnel budgets (contractual, materials/supplies) at 100% of last year's budgets.
- 2) Salary budgets were based on contractual agreements for all union employees (pending negotiations).
- 3) No budgeted increase projected for health care costs due to plan design changes.
- 4) The contingency for the Education Fund is \$400,000. The contingency for the Operations and Maintenance Fund is \$200,000.

Personnel

The budget process was focused on to connect reallocating existing funds to the college's strategic goals. The major FY16 focus was a continuum to support student success by strengthening and expanding support services.

The positions below were added to the FY16 operating budget without the need for additional funding. These positions were funded by reallocating current resources. The reallocated personnel costs, including benefits, are shown below.

Proposed Title	Salary	Fringes	Total
Academic Dean (1 of 3)	\$ 107,000	\$ 25,500	\$ 132,500
Academic Dean (2 of 3)	107,000	25,500	132,500
Academic Dean (3 of 3)	107,000	25,500	132,500
Human Resource Manager	68,800	25,500	94,300
Print Services Manager	50,000	25,500	75,500
Marketing & Creative Services Assistant (PT to FT)	32,600	25,500	58,100
(2) PT Print Services	57,400	-	57,400
PT Environmental, Health & Safety Specialist	41,350	-	41,350
(2) PT Nursing Lab Assistants	40,100	-	40,100
PT Emergency Services Equipment Specialist	23,350	-	23,350
	\$ 634,600	\$ 153,000	\$ 787,600

In the Auxiliary fund, a full-time Food Services Chef Manager has been added.

Faculty and Staff at JJC

Category	Number		
	FY14	FY15	FY16
Full-time Faculty	221	221	220
Part-time Faculty	526	526	526
Full-time Administrators	36	36	37
Part-time Administrators	0	0	0
Full-time Professional	44	49	50
Part-time Professional	9	9	9
Full-time Support Staff	132	132	137
Part-time Support Staff	187	192	192
Full-time Clerical Staff	74	75	74
Part-time Clerical Staff	91	92	88
Full-time Plant*	81	81	81
Part-time Plant*	65	65	65
Total	1,466	1,478	1,479

*Plant includes Food Service, Police, and Operations and Maintenance

As the faculty and staff table shows, Joliet Junior College employs nearly 1,500 full- and part-time employees. Part-time faculty represents 71% of total faculty and teaches 46% of credit courses. Ninety percent of full-time faculty and 67% of full-time administrators

held a master's degree or higher during the last fiscal reporting period. Thirteen percent of full-time faculty and 23% of full-time administrators come from minority populations.

There are seven bargaining units at Joliet Junior College:

1. Full-time Faculty, represented by the American Federation of Teachers (AFT) Local 604. Contract remains in full force and effect through June 30, 2015. Negotiations pending.
2. Clerical, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2015. Negotiations pending.
3. Food Service, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2015. Negotiations pending.
4. Campus Police, represented by the Illinois Fraternal Order of Police Labor Council. Contract remains in full force and effect through June 30, 2015. Negotiations pending.
5. Facility Services/Receiving Employees, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2015. Negotiations pending.
6. Adjunct Faculty, Joliet United Adjuncts Coalition (JUAC), represented by the Illinois Education Association/National Education Association (IEA-NEA). Contract remains in full force and effect through August 14, 2015.
7. Support and Technical Council, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2016.

Benefits

Due to health insurance plan design changes, total benefit costs are budgeted not to increase from the previous year to cover health insurance and workers' compensation costs. The college is self-insured for both health insurance and workers' compensation claims and accounts for claim payments in its Self-Insurance Fund. Each department of the college with a covered employee is charged a premium based on expected claim experience. This premium is then deposited into the Self-Insurance Fund and used to pay actual claim costs as they are incurred. Currently, this fund has a projected reserve of three months of projected claims. Employee contributions represent 4.45% of the budgeted health insurance costs for FY16.

Capital Outlay

The replacement of aging physical plant equipment was included in the budget. The following explains in detail the capital items included in the budget.

	<u>Amount</u>	<u>Strategic/Department Goal</u>
Capital Outlay		Increase student success and
Facilities		completion. The Facility Service
Room Remodeling & Upgrades	\$ 90,000	goal is to provide and maintain a
Furniture Replacements	50,000	physical environment that promotes
Roads & Grounds Equipment	73,300	the pursuit of academic excellence in
15-Passenger Van	35,000	teaching and research while
Cargo Van	22,200	continually improving the quality of
Institutional Vehicle	<u>29,500</u>	our services to meet the public need.
Total Capital Outlay	<u>\$ 300,000</u>	

Deferred Maintenance/Capital Renewal

Funding for repair and the upkeep of the college's aging buildings over the last 17 years has been severely restricted due to tax caps as well as no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included the issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in FY05 and to \$4 in FY06. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In FY05, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

A new master plan was unveiled in FY08 that was based on a detailed analysis of existing space, growth and needs. In November 2008, \$70 million in alternate revenue bonds were issued to support the master plan. To fund the debt service on this issuance, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour for FY09. For FY11, the capital assessment fee was increased from \$14 to \$16, and in FY11, it was increased to \$17 per credit hour, which was the final planned increase, to provide further funding for the college's master plan.

In 2013, an update to the college's master plan was approved and during FY14 the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build a multipurpose building and an expansion of the Romeoville Campus.

Summary

Joliet Junior College's FY16 budget as presented is a balanced operational budget that includes:

- Reallocation of existing resources to fund new requests
- Realistic projections in property tax revenues
- No tuition increase

- No enrollment growth
- Emphasis on student success
- Responsible reserves
- Continued implementation of the master plan and addressing its impact on operating costs

The FY16 budget includes recommendations from the Strategic Planning process and related college initiatives and has been prepared in concert with the Three-Year Financial Plan presented in January 2015.

**FINANCIAL SUMMARY
and
TABLES**

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2016

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash		
REVENUES												
Local government	\$ 31,331,000	\$ 16,140,000	\$ -	\$ 92,000	\$ 566,000	\$ 6,261,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ 55,440,000
Corporate personal property replacement taxes	1,800,000	-	-	-	-	-	-	-	-	-	-	1,800,000
Tuition and fees	27,743,000	-	-	-	-	-	5,628,000	7,481,409	-	-	-	40,852,409
Sales and service fees	-	-	-	-	-	-	-	8,819,979	12,500,000	-	-	21,319,979
State sources	8,750,000	-	11,251,458	-	-	-	26,100,000	-	-	-	-	46,101,458
Federal sources	75,000	-	28,836,837	-	-	1,616,613	-	-	-	-	-	30,528,450
Investment income	100,000	-	-	-	-	-	50,000	-	7,500	75,000	-	232,500
Miscellaneous	293,000	215,000	50,000	-	-	-	150,000	176,147	630,000	-	-	1,514,147
Total Revenues	70,092,000	16,355,000	40,138,295	92,000	566,000	7,877,613	32,978,000	16,477,535	13,137,500	75,000	-	197,788,943
EXPENDITURES												
Current:												
Instruction	42,130,727	-	2,788,835	-	-	-	26,100,000	3,847,039	-	-	-	74,866,601
Academic support	3,686,799	-	-	-	-	-	-	650,324	-	-	-	4,337,123
Student services	7,567,418	-	25,457,000	-	-	-	-	80,068	-	-	-	33,104,486
Public services	50,000	-	1,872,460	-	-	-	-	258,117	-	-	-	2,180,577
Operation and maintenance plant	-	12,671,812	-	-	-	16,170,306	56,935,000	-	-	-	-	85,777,118
Independent operation	-	-	-	-	-	-	-	9,784,487	13,137,500	-	-	22,921,987
General administration	6,099,578	-	20,000	-	71,000	-	-	-	-	-	-	6,190,578
Institutional support	10,842,284	1,008,188	10,405,694	207,000	1,845,000	-	26,679,962	1,677,000	-	-	-	52,665,128
Total Expenses	70,376,806	13,680,000	40,543,989	207,000	1,916,000	16,170,306	109,714,962	16,297,035	13,137,500	-	-	282,043,598
Revenues over (under) expenditures	(284,806)	2,675,000	(405,694)	(115,000)	(1,350,000)	(8,292,693)	(76,736,962)	180,500	-	75,000	-	(84,254,655)
NON-MANDATORY TRANSFERS												
Transfers in	690,500	-	405,694	-	-	8,638,038	2,675,000	341,776	-	-	-	12,751,008
Transfers (out)	(405,694)	(2,675,000)	(510,000)	-	-	-	(8,638,038)	(522,276)	-	-	-	(12,751,008)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	(510,000)	(115,000)	(1,350,000)	345,345	(82,700,000)	-	-	75,000	-	(84,254,655)
Fund Balance:												
July 1, 2015	18,000,000	4,350,000	2,620,000	115,000	1,350,000	30,200,000	82,700,000	6,600,000	3,950,000	6,275,000	-	156,160,000
June 30, 2016	\$ 18,000,000	\$ 4,350,000	\$ 2,110,000	\$ -	\$ -	\$ 30,545,345	\$ -	\$ 6,600,000	\$ 3,950,000	\$ 6,350,000	\$ -	\$ 71,905,345

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

BUDGETED EXPENDITURES BY OBJECT
Year Ended June 30, 2016

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Health Insurance	
EXPENDITURES										
Salaries	49,211,778	7,212,790	2,959,785	-	57,534	-	-	3,401,204	-	62,843,091
Employee benefits	11,074,877	2,062,509	719,896	-	113,466	-	-	785,650	12,635,500	27,391,898
Contractual services	1,352,111	639,341	169,824	92,000	100,000	-	5,265,000	1,722,160	500,000	9,840,436
Material and supplies	2,228,737	771,748	444,429	-	-	-	962	9,158,065	2,000	12,605,941
Conferences and meetings	726,085	53,404	142,046	-	-	-	-	245,269	-	1,166,804
Fixed charges	391,972	14,301	27,160	-	492,000	16,166,806	-	94,750	-	17,186,989
Utilities	3,000	2,425,907	1,650	-	-	-	-	64,073	-	2,494,630
Capital outlay	-	300,000	295,785	-	-	-	104,449,000	542,802	-	105,587,587
Other	<u>5,388,246</u>	<u>200,000</u>	<u>35,783,414</u>	<u>115,000</u>	<u>1,153,000</u>	<u>3,500</u>	<u>-</u>	<u>283,062</u>	<u>-</u>	<u>42,926,222</u>
Total Expenditures	<u>70,376,806</u>	<u>13,680,000</u>	<u>40,543,989</u>	<u>207,000</u>	<u>1,916,000</u>	<u>16,170,306</u>	<u>109,714,962</u>	<u>16,297,035</u>	<u>13,137,500</u>	<u>282,043,598</u>
TRANSFERS										
Transfers out	<u>405,694</u>	<u>2,675,000</u>	<u>510,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,638,038</u>	<u>522,276</u>	<u>-</u>	<u>12,751,008</u>
Total Expenditures and Transfers out	<u>\$ 70,782,500</u>	<u>\$ 16,355,000</u>	<u>\$ 41,053,989</u>	<u>\$ 207,000</u>	<u>\$ 1,916,000</u>	<u>\$ 16,170,306</u>	<u>\$ 118,353,000</u>	<u>\$ 16,819,311</u>	<u>\$ 13,137,500</u>	<u>\$ 294,794,606</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

COMBINED SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Years Ended June 30, 2016

	FY2014 Actual	FY2015 Budget	FY2016 Budget
REVENUES			
Local government	\$ 52,403,332	\$ 53,941,195	\$ 55,440,000
Corporate personal property replacement taxes	1,957,680	1,675,000	1,800,000
Tuition and fees	39,459,269	42,662,745	40,852,409
Sales and service fees	19,395,748	21,351,956	21,319,979
State sources	34,518,597	43,957,937	46,101,458
Federal sources	19,023,872	29,869,097	30,528,450
Investment income	1,749,067	182,500	232,500
Miscellaneous	1,851,254	1,474,179	1,514,147
Total Revenues	<u>170,358,819</u>	<u>195,114,609</u>	<u>197,788,943</u>
EXPENDITURES			
Current:			
Instruction	50,403,490	72,748,103	74,866,601
Academic support	3,482,336	4,216,388	4,337,123
Student services	22,634,286	32,954,236	33,104,486
Public services	2,187,517	1,785,154	2,180,577
Operation and maintenance plant	43,544,729	86,433,700	85,777,118
Independent operation	20,397,801	22,861,484	22,921,987
General administration	4,805,379	5,921,328	6,190,578
Institutional support	34,344,181	54,934,639	52,665,128
Total Expenses	<u>181,799,719</u>	<u>281,855,032</u>	<u>282,043,598</u>
Revenues over (under) expenditures	(11,440,900)	(86,740,423)	(84,254,655)
NON-MANDATORY TRANSFERS			
Proceeds from alternate revenue bonds	62,158,372	-	-
Transfers in	14,065,385	11,886,097	12,751,008
Transfers (out)	<u>(14,065,385)</u>	<u>(11,886,097)</u>	<u>(12,751,008)</u>
Revenues and transfers in over (under) expenditures and transfers (out)	50,717,472	(86,740,423)	(84,254,655)
Fund Balance:			
Beginning of Year	<u>108,714,613</u>	<u>143,055,000</u>	<u>156,160,000</u>
End of Year	<u>\$ 159,432,085</u>	<u>\$ 56,314,577</u>	<u>\$ 71,905,345</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2015

	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
		Maintenance									
REVENUES											
Local government	\$ 30,571,000	\$ 15,665,000	\$ -	\$ 91,000	\$ 556,000	\$ 5,968,195	\$ 1,090,000	\$ -	\$ -	\$ -	\$ 53,941,195
Corporate personal property replacement taxes	1,675,000	-	-	-	-	-	-	-	-	-	1,675,000
Tuition and fees	29,243,000	-	-	-	-	-	5,943,000	7,476,745	-	-	42,662,745
Sales and service fees	-	-	-	-	-	-	-	8,851,956	12,500,000	-	21,351,956
State sources	8,250,000	-	11,207,937	-	-	-	24,500,000	-	-	-	43,957,937
Federal sources	35,000	-	28,166,025	-	-	1,668,072	-	-	-	-	29,869,097
Investment income	100,000	-	-	-	-	-	-	-	7,500	75,000	182,500
Miscellaneous	304,537	246,000	45,435	-	-	-	110,000	188,207	580,000	-	1,474,179
Total Revenues	<u>70,178,537</u>	<u>15,911,000</u>	<u>39,419,397</u>	<u>91,000</u>	<u>556,000</u>	<u>7,636,267</u>	<u>31,643,000</u>	<u>16,516,908</u>	<u>13,087,500</u>	<u>75,000</u>	<u>195,114,609</u>
EXPENDITURES											
Current:											
Instruction	41,888,132	-	2,471,532	-	-	-	24,500,000	3,888,439	-	-	72,748,103
Academic support	3,601,064	-	-	-	-	-	-	615,324	-	-	4,216,388
Student services	7,411,913	-	25,463,573	-	-	-	-	78,750	-	-	32,954,236
Public services	50,000	-	1,468,857	-	-	-	-	266,297	-	-	1,785,154
Operation and maintenance plant	-	12,499,285	-	-	-	15,811,415	58,123,000	-	-	-	86,433,700
Independent operation	-	-	-	-	-	-	-	9,773,984	13,087,500	-	22,861,484
General administration	5,844,828	-	10,000	-	66,500	-	-	-	-	-	5,921,328
Institutional support	11,123,513	836,715	10,428,636	226,000	1,839,500	-	28,750,275	1,730,000	-	-	54,934,639
Total Expenses	<u>69,919,450</u>	<u>13,336,000</u>	<u>39,842,598</u>	<u>226,000</u>	<u>1,906,000</u>	<u>15,811,415</u>	<u>111,373,275</u>	<u>16,352,794</u>	<u>13,087,500</u>	<u>-</u>	<u>281,855,032</u>
Revenues over (under) expenditures	259,087	2,575,000	(423,201)	(135,000)	(1,350,000)	(8,175,148)	(79,730,275)	164,114	-	75,000	(86,740,423)
NON-MANDATORY TRANSFERS											
Proceeds from alternative revenue bonds	-	-	-	-	-	-	-	-	-	-	-
Transfers in	164,114	-	423,201	-	-	8,494,725	2,575,000	229,057	-	-	11,886,097
Transfers (out)	(423,201)	(2,575,000)	-	-	-	-	(8,494,725)	(393,171)	-	-	(11,886,097)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(135,000)	(1,350,000)	319,577	(85,650,000)	-	-	75,000	(86,740,423)
Fund Balance:											
July 1, 2014	<u>17,700,000</u>	<u>4,250,000</u>	<u>2,640,000</u>	<u>135,000</u>	<u>1,350,000</u>	<u>13,400,000</u>	<u>85,650,000</u>	<u>8,360,000</u>	<u>3,350,000</u>	<u>6,220,000</u>	<u>143,055,000</u>
June 30, 2015	<u>\$ 17,700,000</u>	<u>\$ 4,250,000</u>	<u>\$ 2,640,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 13,719,577</u>	<u>\$ -</u>	<u>\$ 8,360,000</u>	<u>\$ 3,350,000</u>	<u>\$ 6,295,000</u>	<u>\$ 56,314,577</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF ACTUAL REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2014

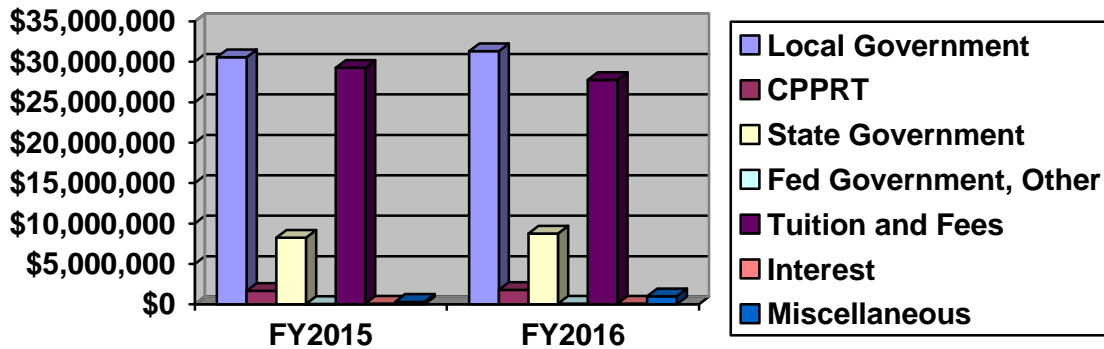
	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash		
		Maintenance										
REVENUES												
Local government	\$ 29,595,514	\$ 15,105,807	\$ -	\$ 88,427	\$ 818,201	\$ 5,699,202	\$ 1,096,181	\$ -	\$ -	\$ -	\$ -	\$ 52,403,332
Corporate personal property replacement taxes	1,957,680	-	-	-	-	-	-	-	-	-	-	1,957,680
Tuition and fees	26,830,619	-	-	-	-	-	5,277,351	7,351,299	-	-	-	39,459,269
Sales and service fees	-	-	-	-	-	-	-	8,170,080	11,225,668	-	-	19,395,748
State sources	7,817,903	-	21,731,988	-	-	-	4,968,706	-	-	-	-	34,518,597
Federal sources	82,810	-	17,246,366	-	-	1,694,696	-	-	-	-	-	19,023,872
Investment income	67,516	-	-	-	-	1,568,817	82,963	-	6,823	22,948	-	1,749,067
Miscellaneous	400,274	262,005	307,298	-	-	-	169,287	182,947	529,443	-	-	1,851,254
Total Revenues	66,752,316	15,367,812	39,285,652	88,427	818,201	8,962,715	11,594,488	15,704,326	11,761,934	22,948	22,948	170,358,819
EXPENDITURES												
Current:												
Instruction	39,251,456	-	2,788,000	-	-	-	4,442,674	3,921,360	-	-	-	50,403,490
Academic support	2,897,682	-	14,650	-	-	-	-	570,004	-	-	-	3,482,336
Student services	6,936,372	-	15,627,008	-	-	-	-	70,906	-	-	-	22,634,286
Public services	44,260	-	1,961,502	-	-	-	-	181,755	-	-	-	2,187,517
Operation and maintenance plant	-	11,590,631	106,569	-	-	16,418,642	15,428,887	-	-	-	-	43,544,729
Independent operation	-	-	16,310	-	-	-	-	9,226,640	11,154,851	-	-	20,397,801
General administration	4,736,079	-	6,065	-	63,235	-	-	-	-	-	-	4,805,379
Institutional support	8,801,291	774,621	19,347,550	111,816	549,358	-	1,205,676	3,553,869	-	-	-	34,344,181
Total Expenses	62,667,140	12,365,252	39,867,654	111,816	612,593	16,418,642	21,077,237	17,524,534	11,154,851	-	-	181,799,719
Revenues over (under) expenditures	4,085,176	3,002,560	(582,002)	(23,389)	205,608	(7,455,927)	(9,482,749)	(1,820,208)	607,083	22,948	-	(11,440,900)
NON-MANDATORY TRANSFERS												
Proceeds from alternative revenue bonds	-	-	-	-	-	17,158,372	45,000,000	-	-	-	-	62,158,372
Transfers in	23,916	-	558,002	-	-	6,768,486	6,100,000	614,981	-	-	-	14,065,385
Transfers (out)	(3,841,745)	(2,900,000)	-	-	-	-	(6,768,486)	(555,154)	-	-	-	(14,065,385)
Revenues and transfers in over (under) expenditures and transfers (out)	267,347	102,560	(24,000)	(23,389)	205,608	16,470,931	34,848,765	(1,760,381)	607,083	22,948	-	50,717,472
Fund Balance:												
July 1, 2013	17,717,440	4,247,187	2,642,314	136,206	1,351,296	13,399,837	51,283,403	8,366,359	3,347,852	6,222,719	-	108,714,613
June 30, 2014	\$ 17,984,787	\$ 4,349,747	\$ 2,618,314	\$ 112,817	\$ 1,556,904	\$ 29,870,768	\$ 86,132,168	\$ 6,605,978	\$ 3,954,935	\$ 6,245,667	\$ -	\$ 159,432,085

EDUCATION FUND

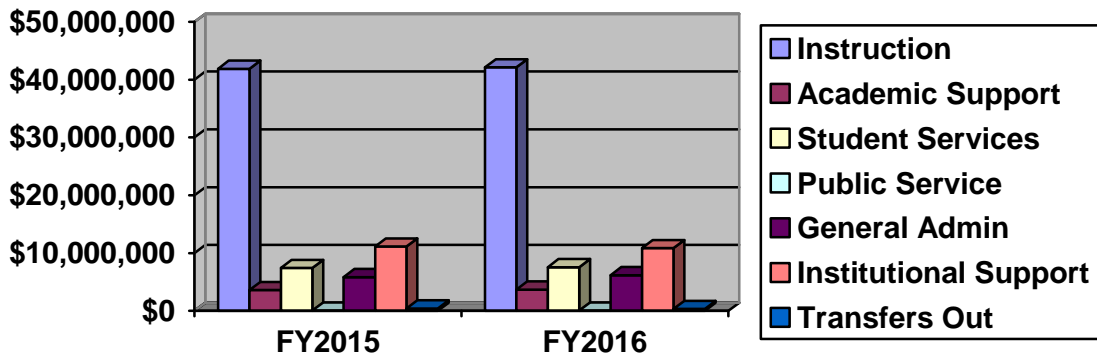
The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. It is used to account for revenues and expenditures of the academic and service programs of the college. It includes the costs of instructional, administrative and service programs of the college. It includes the costs of instructional, administrative and professional salaries, supplies and movable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

The Education Fund is projected to increase 0.8% from FY15 to FY16.

Education Fund Revenues



Education Fund Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND REVENUE
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
REVENUES			
Local Government			
Property taxes	\$ 29,476,503	\$ 30,460,000	\$ 31,220,000
Chargeback revenue	104,051	100,000	100,000
Other	14,960	11,000	11,000
Total Local Government	<u>29,595,514</u>	<u>30,571,000</u>	<u>31,331,000</u>
CORPORATE PERSONAL PROPERTY TAXES	<u>1,957,680</u>	<u>1,675,000</u>	<u>1,800,000</u>
STATE GOVERNMENT			
ICCB Credit Hour Grants	7,148,522	7,600,000	8,100,000
ICCB Career and Technical Education	669,381	650,000	650,000
Total State Government	<u>7,817,903</u>	<u>8,250,000</u>	<u>8,750,000</u>
FEDERAL GOVERNMENT, OTHER	<u>82,810</u>	<u>35,000</u>	<u>75,000</u>
STUDENT TUITION AND FEES			
Tuition	26,628,203	29,000,000	27,500,000
Fees	202,416	243,000	243,000
Total Tuition and Fees	<u>26,830,619</u>	<u>29,243,000</u>	<u>27,743,000</u>
INTEREST	<u>67,516</u>	<u>100,000</u>	<u>100,000</u>
MISCELLANEOUS			
Facilities revenue	300	-	-
Administrative fee	-	174,537	143,000
Other revenue	399,974	130,000	150,000
Total Other Sources	<u>400,274</u>	<u>304,537</u>	<u>293,000</u>
Total Revenues	<u>66,752,316</u>	<u>70,178,537</u>	<u>70,092,000</u>
Transfers in	<u>23,916</u>	<u>164,114</u>	<u>690,500</u>
Total Revenues and Transfers in	<u>\$ 66,776,232</u>	<u>\$ 70,342,651</u>	<u>\$ 70,782,500</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 31,936,064	\$ 33,404,183	\$ 33,917,745
Employee benefits	5,215,016	5,994,860	5,937,416
Contractual services	459,660	479,835	261,425
Material and supplies	259,087	326,611	327,240
Conferences and meetings	225,522	274,829	279,087
Fixed charges	80,978	84,064	84,064
Capital outlay	1,822	-	-
Other	1,073,307	1,323,750	1,323,750
Total Instruction	<u>39,251,456</u>	<u>41,888,132</u>	<u>42,130,727</u>
Academic Support			
Salaries	2,079,903	2,622,917	2,716,740
Employee benefits	565,526	679,675	680,637
Contractual services	16,054	21,674	21,674
Material and supplies	226,412	258,710	249,010
Conferences and meetings	9,787	18,088	18,738
Total Academic Support	<u>2,897,682</u>	<u>3,601,064</u>	<u>3,686,799</u>
Student Services			
Salaries	4,941,411	5,484,263	5,678,953
Employee benefits	1,364,802	1,585,761	1,547,576
Contractual services	31,436	56,085	55,478
Material and supplies	121,194	165,184	161,409
Conferences and meetings	86,774	89,600	92,806
Other	390,755	31,020	31,196
Total Student Services	<u>6,936,372</u>	<u>7,411,913</u>	<u>7,567,418</u>
Public Service			
Other	<u>44,260</u>	<u>50,000</u>	<u>50,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2016

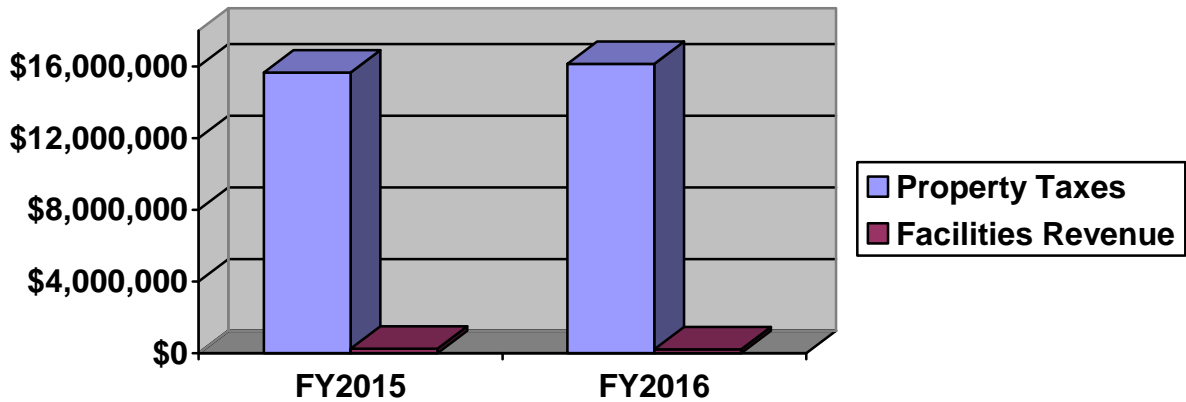
	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
General Administration			
Salaries	2,644,543	3,411,374	3,747,121
Employee benefits	801,894	1,111,997	1,184,400
Contractual services	338,461	323,168	193,788
Material and supplies	541,536	580,866	547,596
Conferences and meetings	75,691	121,023	130,273
Fixed charges	315,155	289,600	289,600
Other	18,799	6,800	6,800
Total General Administration	<u>4,736,079</u>	<u>5,844,828</u>	<u>6,099,578</u>
Institutional Support			
Salaries	2,502,814	2,708,926	3,151,219
Employee benefits	1,519,262	1,722,497	1,724,848
Contractual services	627,455	867,225	819,746
Material and supplies	840,928	931,284	943,482
Conferences and meetings	123,628	189,181	205,181
Fixed charges	16,175	24,900	18,308
Utilities	-	3,000	3,000
Other	3,171,029	4,676,500	3,976,500
Total Institutional Support	<u>8,801,291</u>	<u>11,123,513</u>	<u>10,842,284</u>
Total Expenditures	<u>62,667,140</u>	<u>69,919,450</u>	<u>70,376,806</u>
Transfers out	<u>3,841,745</u>	<u>423,201</u>	<u>405,694</u>
Total Expenditures and Transfers Out	<u>\$ 66,508,885</u>	<u>\$ 70,342,651</u>	<u>\$ 70,782,500</u>

OPERATIONS AND MAINTENANCE FUND

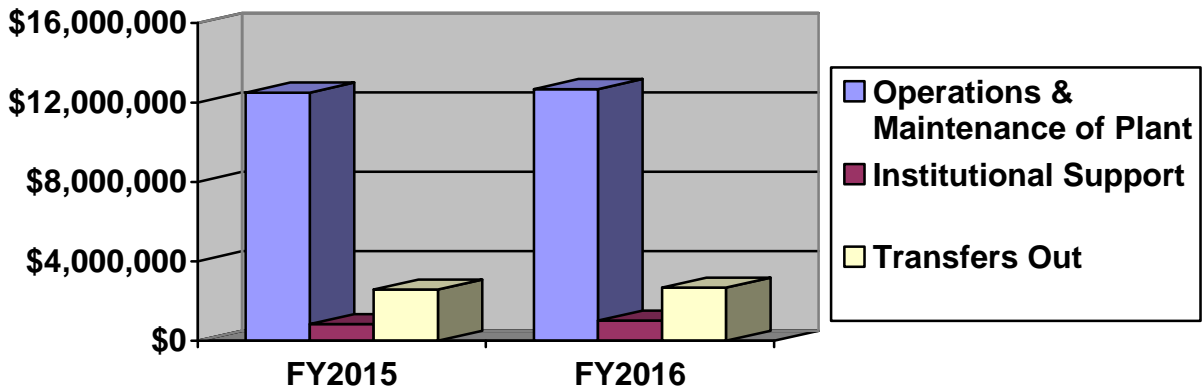
The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. It used to account for expenditures for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating, and the installation, improvement, repair, replacement, and maintenance of building fixtures, rental of buildings and property for community and college purposes; salaries of custodians, engineers and related support staff; all costs of fuel, lights, gas, water, telephone services, and custodial supplies and equipment; and the costs of professional surveys of the condition of college buildings.

The Operation and Maintenance Fund is projected to increase 2.7% from FY15 to FY16.

Operations and Maintenance Revenue



Operations and Maintenance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND REVENUE
Year Ended June 30, 2016

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 15,105,807	\$ 15,665,000	\$ 16,140,000
MISCELLANEOUS			
Facilities revenue	261,366	246,000	215,000
Other revenue	<u>639</u>	<u>-</u>	<u>-</u>
Total Other Sources	<u>262,005</u>	<u>246,000</u>	<u>215,000</u>
Total Revenues	<u>\$ 15,367,812</u>	<u>\$ 15,911,000</u>	<u>\$ 16,355,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND EXPENDITURES
Year Ended June 30, 2016

	<u>FY 2014</u> Actual	<u>FY 2015</u> Budget	<u>FY 2016</u> Budget
EXPENDITURES			
By Program:			
Operation and Maintenance Plant			
Salaries	\$ 6,529,942	\$ 6,794,968	\$ 6,932,443
Employee benefits	1,825,628	2,037,660	2,023,385
Contractual services	513,269	632,085	637,741
Material and supplies	725,727	776,120	766,447
Conferences and meetings	31,281	44,704	47,704
Fixed charges	3,187	3,441	3,441
Utilities	1,867,069	2,107,307	2,100,651
Capital outlay	<u>94,528</u>	<u>103,000</u>	<u>160,000</u>
 Total Operation and Maintenance Plant	 <u>11,590,631</u>	 <u>12,499,285</u>	 <u>12,671,812</u>
Institutional Support			
Salaries	160,171	175,916	280,347
Employee benefits	23,742	26,168	39,124
Contractual services	302	1,600	1,600
Material and supplies	2,685	5,301	5,301
Conferences and meetings	4,101	5,700	5,700
Fixed charges	(172)	11,774	10,860
Utilities	364,615	325,256	325,256
Capital outlay	219,177	85,000	140,000
Other	<u>-</u>	<u>200,000</u>	<u>200,000</u>
 Total Institutional Support	 <u>774,621</u>	 <u>836,715</u>	 <u>1,008,188</u>
 Total Expenditures	 <u>12,365,252</u>	 <u>13,336,000</u>	 <u>13,680,000</u>
 Transfers out	 <u>2,900,000</u>	 <u>2,575,000</u>	 <u>2,675,000</u>
 Total Expenditures and Transfers Out	 <u>\$ 15,265,252</u>	 <u>\$ 15,911,000</u>	 <u>\$ 16,355,000</u>

RESTRICTED PURPOSES FUND

The Restricted Purposes Fund is established by ICCB Rules 1501.508 and 1501.509. It is used for the purpose of accounting for monies that have external restrictions regarding their use. Examples of accounts in this fund are Illinois Community College Board grants and federal and state student financial assistance grants. It is the college's practice to not budget for grants until authorization is received from the granting agency.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND REVENUE
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
REVENUES			
STATE GOVERNMENT			
Career and Technical Education	\$ 49,401	\$ 49,000	\$ 47,200
Adult Education - State Basic	523,064	523,064	549,139
Adult Education - Public Assistance	144,651	144,651	131,649
Adult Education - Performance	309,987	309,987	363,025
On-behalf payment - SURS	18,788,978	10,000,000	10,000,000
Illinois Student Assistance Commission	1,616,608	-	-
Other sources	299,299	181,235	160,445
Total State Government	<u>21,731,988</u>	<u>11,207,937</u>	<u>11,251,458</u>
FEDERAL GOVERNMENT			
Dept. of Education	15,393,210	26,659,294	26,819,737
Dept. of Health and Human Services	280,069	363,469	176,995
Dept. of Labor	1,285,411	1,012,388	1,518,305
Small Business Administration	10,852	-	-
National Science Foundation	-	-	148,900
Other	276,824	130,874	172,900
Total Federal Government	<u>17,246,366</u>	<u>28,166,025</u>	<u>28,836,837</u>
MISCELLANEOUS	<u>307,298</u>	<u>45,435</u>	<u>50,000</u>
Total Revenues	<u>39,285,652</u>	<u>39,419,397</u>	<u>40,138,295</u>
Transfers in	<u>558,002</u>	<u>423,201</u>	<u>405,694</u>
Total Revenues and Transfers In	<u>\$ 39,843,654</u>	<u>\$ 39,842,598</u>	<u>\$ 40,543,989</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 1,496,381	\$ 1,527,679	\$ 1,672,002
Employee benefits	218,566	242,623	284,394
Contractual services	74,535	22,735	64,500
Material and supplies	416,404	348,268	214,385
Conferences and meetings	83,852	67,062	94,611
Fixed charges	26,140	26,160	27,160
Utilities	139	400	150
Capital outlay	334,159	139,500	295,785
Other	137,824	97,105	135,848
Total Instruction	<u>2,788,000</u>	<u>2,471,532</u>	<u>2,788,835</u>
Academic Support			
Material and supplies	14,650	-	-
Student Services			
Salaries	175,678	215,934	188,794
Employee benefits	1,887	3,000	3,000
Contractual services	37,448	25,000	51,000
Material and supplies	17,232	11,500	7,876
Conferences and meetings	7,980	8,000	5,990
Other	15,386,783	25,200,139	25,200,340
Total Student Services	<u>15,627,008</u>	<u>25,463,573</u>	<u>25,457,000</u>
Public Service			
Salaries	722,770	722,825	841,545
Employee benefits	225,140	285,421	344,618
Contractual services	33,255	23,925	13,000
Material and supplies	176,967	180,513	190,526
Conferences and meetings	28,613	25,575	35,545
Capital outlay	309,652	18,000	-
Other	465,105	212,598	447,226
Total Public Service	<u>1,961,502</u>	<u>1,468,857</u>	<u>1,872,460</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
Operation and Maintenance Plant			
Salaries	9,467	-	-
Employee benefits	4,053	-	-
Contractual services	36,694	-	-
Material and supplies	44,727	-	-
Conferences and meetings	-	-	-
Capital Outlay	5,666	-	-
Other	5,962	-	-
Total Operations and Maintenance Plant	<u>106,569</u>	<u>-</u>	<u>-</u>
Independent Operations			
Salaries	4,756	-	-
Employee benefits	-	-	-
Material and supplies	314	-	-
Conferences and meetings	5,000	-	-
Other	6,240	-	-
Total Independent Operations	<u>16,310</u>	<u>-</u>	<u>-</u>
General Administration			
Contractual services	6,065	10,000	20,000
Other	-	-	-
Total General Administration	<u>6,065</u>	<u>10,000</u>	<u>20,000</u>
Institutional Support			
Salaries	368,781	259,795	257,444
Employee benefits	123,577	103,040	87,884
Contractual services	21,657	21,324	21,324
Material and supplies	25,901	31,642	31,642
Conferences and meetings	17,347	5,900	5,900
Utilities	739	1,500	1,500
Other	18,789,548	10,005,435	10,000,000
Total Institutional Support	<u>19,347,550</u>	<u>10,428,636</u>	<u>10,405,694</u>
Total Expenditures	<u>39,867,654</u>	<u>39,842,598</u>	<u>40,543,989</u>
Transfers out	<u>-</u>	<u>-</u>	<u>510,000</u>
Total Expenditures and Transfers Out	<u>\$ 39,867,654</u>	<u>\$ 39,842,598</u>	<u>\$ 41,053,989</u>

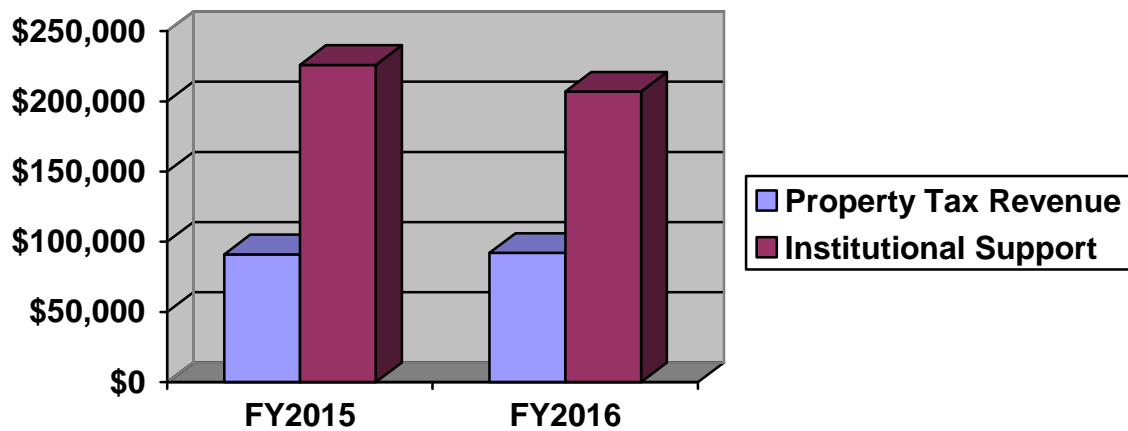
AUDIT FUND

The Audit Fund is established by 50 ILCS310/9 of the *Illinois Compiled Statutes* for recording the payment of auditing expenses. Annually, the college levies separately for and collects property taxes for payment of the annual audit of its financial statements. This fund is used to account for this levy and the related audit expenses.

Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s Audit fund.

Audit Fund Revenue and Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUDIT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2016

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 88,427	\$ 91,000	\$ 92,000
EXPENDITURES			
Institutional Support			
Contractual services	\$ 111,816	\$ 91,000	\$ 92,000
Other	<u>-</u>	<u>135,000</u>	<u>115,000</u>
Total Institutional Support	<u>\$ 111,816</u>	<u>\$ 226,000</u>	<u>\$ 207,000</u>

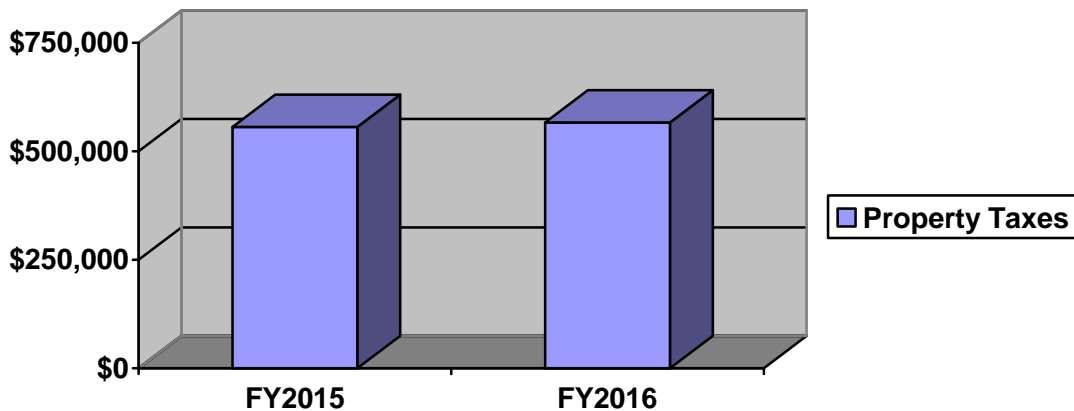
LIABILITY, PROTECTION AND SETTLEMENT FUND

The Liability, Protection and Settlement Fund is established by 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of *Illinois Compiled Statutes*. It includes the tort liability, property insurance, Medicare taxes, Social Security taxes (FICA), and unemployment insurance.

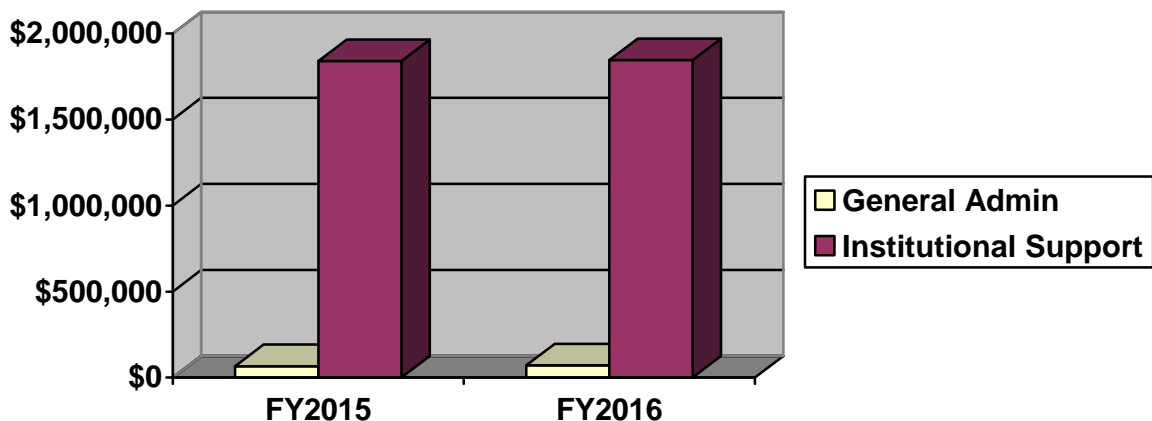
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need or tort settlement. Based on the college's financial projections, the future resources are adequate to properly maintain the college's Liability Protection and Settlement Fund.

Liability, Protection & Settlement Revenue



Liability, Protection & Settlement Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

LIABILITY, PROTECTION & SETTLEMENT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2016

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 818,201	\$ 556,000	\$ 566,000
Total Revenues	<u>\$ 818,201</u>	<u>\$ 556,000</u>	<u>\$ 566,000</u>
EXPENDITURES			
General Administration			
Salaries	\$ 51,305	\$ 52,434	\$ 57,534
Employee benefits	<u>11,930</u>	<u>14,066</u>	<u>13,466</u>
Total General Administration	<u>63,235</u>	<u>66,500</u>	<u>71,000</u>
Institutional Support			
Employee benefits	46,635	50,000	100,000
Contractual services	78,599	25,000	100,000
Fixed charges	424,124	414,500	492,000
Other	<u>-</u>	<u>1,350,000</u>	<u>1,153,000</u>
Total Institutional Support	<u>549,358</u>	<u>1,839,500</u>	<u>1,845,000</u>
Total Expenditures	<u>\$ 612,593</u>	<u>\$ 1,906,000</u>	<u>\$ 1,916,000</u>

GENERAL OBLIGATION BOND FUND

The General Obligation Bond Fund is used to account for payment of principal, interest and related charges on any outstanding bonds or debt. Bonds outstanding are:

- General Obligation Bond (Alternative Revenue Source), Series 2008, used for the support of the Master Plan.
- General Obligation Bond, Series 2009B, used for the support of the Master Plan.
- General Obligation Refunding Bond, Series 2012, used to gain additional overall savings.
- General Obligation Refunding Bond, Series 2013A, used to gain additional overall savings for the college.
- General Obligation Bond (Alternative Revenue Source), Series 2013B, used for the support of a new multipurpose facility and for improvements to the Romeoville campus.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

GENERAL OBLIGATION BOND FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2016

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 5,699,202	\$ 5,968,195	\$ 6,261,000
FEDERAL GOVERNMENT			
Treasury Department	<u>1,694,696</u>	<u>1,668,072</u>	<u>1,616,613</u>
INTEREST	<u>1,568,817</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>8,962,715</u>	<u>7,636,267</u>	<u>7,877,613</u>
Proceeds from alternate revenue bonds	17,158,372		
Transfers in	<u>6,768,486</u>	<u>8,494,725</u>	<u>8,638,038</u>
Total Revenues and Other Sources	<u>\$ 32,889,573</u>	<u>\$ 16,130,992</u>	<u>\$ 16,515,651</u>
EXPENDITURES			
Operation and Maintenance Plant			
Fixed charges	\$ 16,028,272	\$ 15,807,915	\$ 16,166,806
Other	<u>390,370</u>	<u>3,500</u>	<u>3,500</u>
Total Operation and Maintenance Plant	<u>16,418,642</u>	<u>15,811,415</u>	<u>16,170,306</u>
Total Expenditures	<u>\$ 16,418,642</u>	<u>\$ 15,811,415</u>	<u>\$ 16,170,306</u>

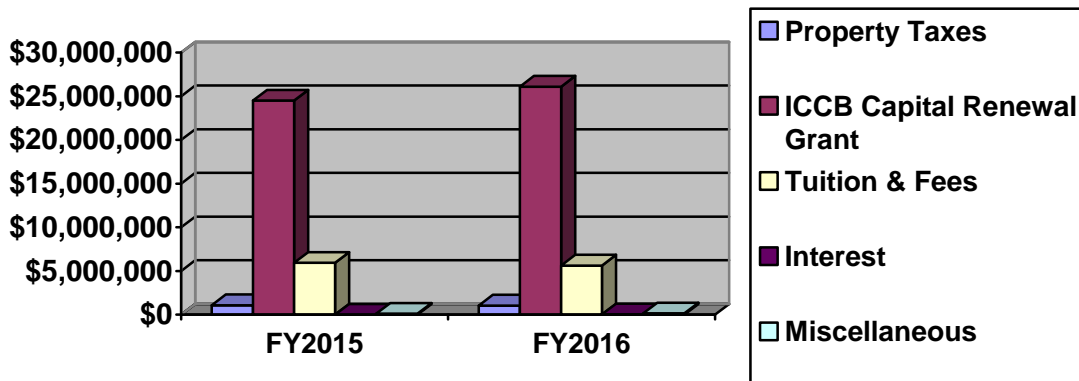
OPERATIONS AND MAINTENANCE FUND (RESTRICTED)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition. The term “Construction Fund” is often used to refer to this fund. Various types of restricted funds are accounted for within this fund. They include Health, Life Safety Funds, Illinois Community College Board Deferred Maintenance Grant, Capital Development Board grants and funds restricted by board resolution to be used for building proposes.

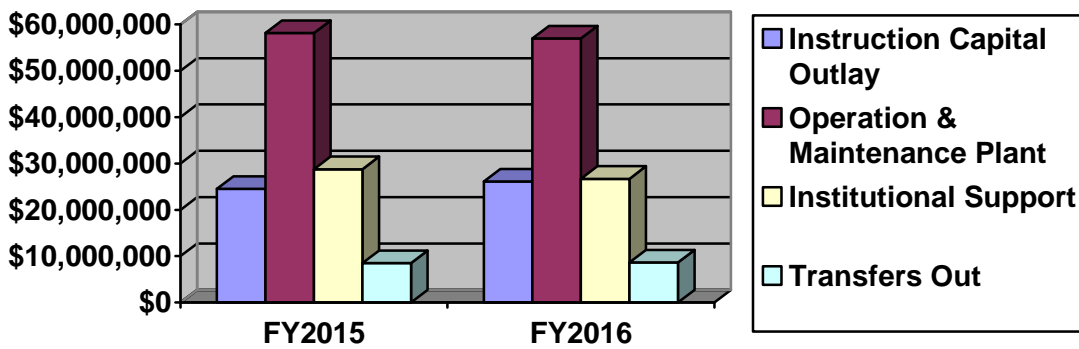
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance as the college is spending the proceeds from the 2008, 2009A and 2009B bond issues. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s buildings and infrastructures.

Operations & Maintenance (Restricted) Revenue



Operations & Maintenance (Restricted) Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND REVENUE
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
REVENUES			
Local Government			
Property taxes	\$ 1,096,181	\$ 1,090,000	\$ 1,050,000
STATE GOVERNMENT			
ICCB Capital Renewal grant	4,613,813	24,500,000	26,100,000
Other sources	<u>354,893</u>	-	-
Total State Government	<u>4,968,706</u>	<u>24,500,000</u>	<u>26,100,000</u>
STUDENT TUITION AND FEES			
Fees	5,277,351	5,943,000	5,628,000
INTEREST	82,963	-	50,000
MISCELLANEOUS	<u>169,287</u>	<u>110,000</u>	<u>150,000</u>
Total Revenues	<u>11,594,488</u>	<u>31,643,000</u>	<u>32,978,000</u>
Proceeds from alternate revenue bonds	45,000,000	-	-
Transfers in	<u>6,100,000</u>	<u>2,575,000</u>	<u>2,675,000</u>
Total Revenues and Other Sources	<u>\$ 62,694,488</u>	<u>\$ 34,218,000</u>	<u>\$ 35,653,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
By Program:			
Instruction			
Capital outlay	\$ 4,442,674	\$ 24,500,000	\$ 26,100,000
Total Instruction	<u>4,442,674</u>	<u>24,500,000</u>	<u>26,100,000</u>
Operation and Maintenance Plant			
Contractual services	1,229,154	3,399,000	3,915,000
Fixed charges	21,527	-	-
Capital outlay	<u>14,178,206</u>	<u>54,724,000</u>	<u>53,020,000</u>
Total Operation and Maintenance Plant	<u>15,428,887</u>	<u>58,123,000</u>	<u>56,935,000</u>
Institutional Support			
Contractual services	1,205,676	1,215,000	1,350,000
Material and supplies	-	1,275	962
Capital outlay	<u>-</u>	<u>27,534,000</u>	<u>25,329,000</u>
Total Institutional Support	<u>1,205,676</u>	<u>28,750,275</u>	<u>26,679,962</u>
Total Expenditures	<u>21,077,237</u>	<u>111,373,275</u>	<u>109,714,962</u>
Transfers out	<u>6,768,486</u>	<u>8,494,725</u>	<u>8,638,038</u>
Total Expenditures and Transfers Out	<u>\$ 27,845,723</u>	<u>\$ 119,868,000</u>	<u>\$ 118,353,000</u>

AUXILIARY ENTERPRISE FUND

The Auxiliary Enterprise Fund is established by Section 3-31.1 of the *Illinois Public Community College Act*. It is used to account for college services where a fee is charged and the activity is intended to be self-supporting. Examples of accounts in this fund include food service, bookstore, childcare facility, intercollegiate athletics, and non-credit instruction.

	Food Service	Bookstore	Childcare	Automotive	Landlab
Revenue:					
Sales	1,831,178	6,317,925	53,750	370,382	171,620
Fees	-	-	-	-	-
Misc.	20,000	-	-	-	-
Transfer in	-	-	122,279	-	157,087
Total	1,851,178	6,317,925	176,029	370,382	328,707
Expenditures	1,851,178	5,917,928	176,029	370,382	328,707
Transfer out	-	399,997	-	-	-
Total	\$ 1,851,178	\$ 6,317,925	\$ 176,029	\$ 370,382	\$ 328,707

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND REVENUE
Year Ended June 30, 2016

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
STUDENT TUITION AND FEES			
Fees	\$ 7,351,299	\$ 7,476,745	\$ 7,481,409
SALES AND SERVICE FEES			
Food Service	1,523,392	1,771,546	1,831,178
Bookstore	5,626,552	6,211,949	6,317,925
Childcare	108,054	94,500	53,750
Automotive	251,950	368,286	370,382
Landlab	115,473	104,000	104,000
Other	544,659	301,675	142,744
Total Sales and Service Fees	<u>8,170,080</u>	<u>8,851,956</u>	<u>8,819,979</u>
MISCELLANEOUS			
Facilities revenue	1,599	2,625	8,625
Other revenue	181,348	185,582	167,522
Total Other Sources	<u>182,947</u>	<u>188,207</u>	<u>176,147</u>
Total Revenues	<u>15,704,326</u>	<u>16,516,908</u>	<u>16,477,535</u>
Transfers in	<u>614,981</u>	<u>229,057</u>	<u>341,776</u>
Total Revenues and Transfers In	<u>\$ 16,319,307</u>	<u>\$ 16,745,965</u>	<u>\$ 16,819,311</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 958,250	\$ 936,176	\$ 1,003,067
Employee benefits	181,282	226,962	227,172
Contractual services	852,737	983,683	949,817
Material and supplies	1,524,079	1,642,099	1,567,664
Conferences and meetings	68,776	67,400	69,400
Fixed charges	-	300	-
Utilities	746	2,450	2,450
Capital outlay	310,872	-	-
Other	24,618	29,369	27,469
Total Instruction	<u>3,921,360</u>	<u>3,888,439</u>	<u>3,847,039</u>
Academic Support			
Salaries	59,666	112,156	142,352
Employee benefits	5,570	25,500	25,500
Contractual services	242,176	198,668	300,000
Material and supplies	233,568	260,380	153,597
Conferences and meetings	26,063	18,620	28,875
Capital outlay	2,961	-	-
Total Academic Support	<u>570,004</u>	<u>615,324</u>	<u>650,324</u>
Student Services			
Salaries	90	90	90
Contractual services	45,913	46,850	48,268
Material and supplies	19,958	24,850	22,800
Conferences and meetings	2,736	2,050	4,000
Other	2,209	4,910	4,910
Total Student Services	<u>70,906</u>	<u>78,750</u>	<u>80,068</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2016

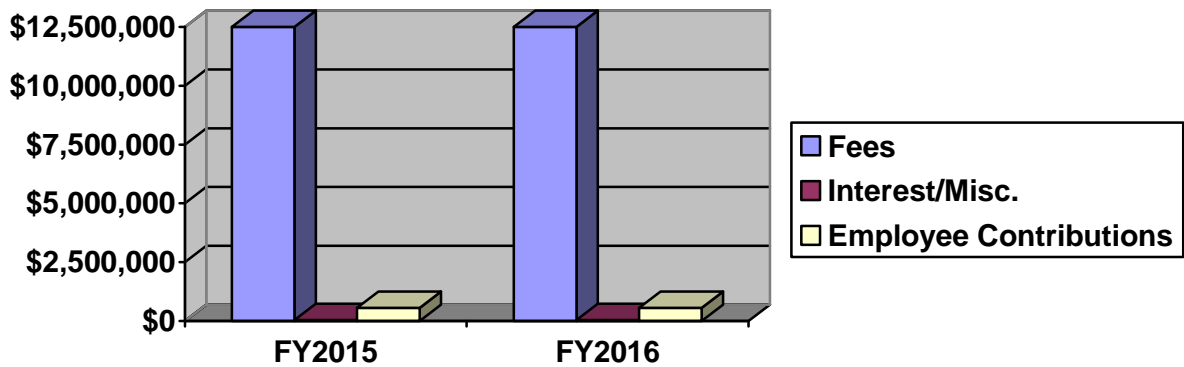
	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
Public Service			
Salaries	23,197	26,351	20,142
Employee benefits	1,758	13,880	12,800
Contractual services	79	25,500	25,500
Material and supplies	137,605	158,922	158,456
Conferences and meetings	6,186	7,644	7,219
Capital outlay	10,243	30,000	30,000
Other	2,687	4,000	4,000
Total Public Service	<u>181,755</u>	<u>266,297</u>	<u>258,117</u>
Independent Operation			
Salaries	2,265,151	2,177,729	2,235,553
Employee benefits	478,442	500,519	520,178
Contractual services	170,752	212,075	192,889
Material and supplies	5,860,162	6,430,780	6,384,134
Conferences and meetings	77,445	133,225	131,775
Fixed charges	171,563	95,550	94,750
Utilities	479	4,723	4,623
Capital outlay	3,123	-	3,902
Other	199,523	219,383	216,683
Total Independent Operation	<u>9,226,640</u>	<u>9,773,984</u>	<u>9,784,487</u>
Institutional Support			
Contractual services	818,487	292,142	205,686
Material and supplies	689,399	798,958	871,414
Conferences and meetings	3,999	-	4,000
Utilities	-	100,000	57,000
Capital outlay	2,017,970	508,900	508,900
Other	24,014	30,000	30,000
Total Institutional Support	<u>3,553,869</u>	<u>1,730,000</u>	<u>1,677,000</u>
Total Expenditures	<u>17,524,534</u>	<u>16,352,794</u>	<u>16,297,035</u>
Transfers out	<u>555,154</u>	<u>393,171</u>	<u>522,276</u>
Total Expenditures and Transfers Out	<u>\$ 18,079,688</u>	<u>\$ 16,745,965</u>	<u>\$ 16,819,311</u>

SELF-INSURANCE FUND

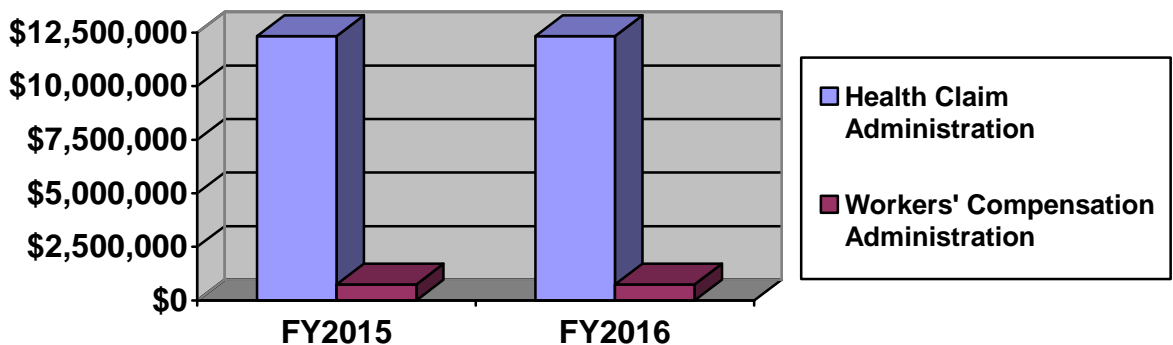
The college is self-insured for medical, vision, dental insurance, and workers' compensation claims for its employees. Funding is provided by a charge to individual department budgets, an employee contribution thru payroll, and interest earned on reserves. These charges represent the source of revenue for this fund.

The expenditures for this fund include medical, vision, dental claims, and workers' compensation claims paid on behalf of the participants. The college also maintains stop-loss coverage for individual medical claims over \$175,000. For workers' compensation claims, the current stop-loss limits are \$350,000 specific and \$1,000,000 in the aggregate.

Self-Insurance Revenue



Self-Insurance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

**SELF-INSURANCE FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2016**

	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
REVENUES			
SALES AND SERVICE FEES			
Fees	\$ 11,225,668	\$ 12,500,000	\$ 12,500,000
INTEREST	6,823	7,500	7,500
MISCELLANEOUS			
Employee Contributions	435,433	550,000	550,000
Other revenue	<u>94,010</u>	<u>30,000</u>	<u>80,000</u>
Total Other Sources	<u>529,443</u>	<u>580,000</u>	<u>630,000</u>
Total Revenues	<u><u>\$ 11,761,934</u></u>	<u><u>\$ 13,087,500</u></u>	<u><u>\$ 13,137,500</u></u>
EXPENDITURES			
By Program:			
Health Claims Administration			
Employee benefits	\$ 9,660,094	\$ 11,836,000	\$ 11,886,000
Contractual services	428,733	500,000	500,000
Material and supplies	<u>-</u>	<u>2,000</u>	<u>2,000</u>
Total Health Claims Administration	<u>10,088,827</u>	<u>12,338,000</u>	<u>12,388,000</u>
Workers Compensation Administration			
Employee benefits	<u>1,066,024</u>	<u>749,500</u>	<u>749,500</u>
Total Expenditures	<u><u>\$ 11,154,851</u></u>	<u><u>\$ 13,087,500</u></u>	<u><u>\$ 13,137,500</u></u>

WORKING CASH FUND

The Working Cash Fund is to account for the proceeds of three working cash bond issues. In 1972, 1976, and 1985, the college issued \$1,000,000, \$775,000 and \$3,000,000, respectively, in working cash bonds. The bonds were levied for and repaid through property tax revenue. The bonds have been fully repaid, and this fund represents the proceeds plus interest earned from these bonds.

The purpose of the Working Cash Fund is to give the college resources to meet payroll and operating expenses while waiting for the receipts from property tax levies. The Board of Trustees votes on a resolution every year to allow the college treasurer to borrow from this fund. At the end of each fiscal year, it is the college's policy to repay this fund from property tax receipts.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

WORKING CASH REVENUE AND EXPENDITURES
Year Ended June 30, 2016

	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2016 <u>Budget</u>
REVENUES			
Interest	\$ 22,948	\$ 75,000	\$ 75,000
EXPENDITURES	\$ -	\$ -	\$ -

GRANTS

GRANTS

The major source of grant funding for Joliet Junior College is through the Illinois Community College Board. Another major source of grant funding is the Federal government, including the Departments of Education, Justice, Labor, Transportation, Health and Human Services and the National Science Foundation. The College also receives grant funding from the following Illinois state agencies:

- 1) Illinois Department of Commerce and Economic Opportunity
- 2) Illinois Secretary of State
- 3) Illinois State Board of Education and
- 4) Illinois Board of Higher Education

Unfortunately for all public institutions in the state of Illinois funding from the state has been delayed and constrained by budget issues. Monies owed are not being paid in a timely manner which negatively impacts cash flow and the ability of the College to provide new programs.

Joliet Junior College has received an increasing amount of funding from the Workforce Investment Act (WIA) through the Workforce Services Division of Will County and the Grundy Livingston Kankakee Workforce Board. WIA is designed to meet the needs of job seekers and employers by providing funds for training and education, thus creating a skilled workforce. In FY10, Joliet Junior College received grants for dislocated workers and underemployed adults and youths. Funding for the workforce grants is expected to continue into FY16 and beyond. Accountability has become a major focus of the grant-funding agencies. It is essential to meet the customers' needs and ensure proper use of funding.

Joliet Junior College is fortunate to be in a consortium of twenty one community colleges receiving the Department of Labor Trade Adjustment Assistance Community College and Career Training (TAACCCT) grant. It is a four year grant, ending September 2016, which provides community colleges the funds to expand and improve the delivery of education and career training programs which can be completed in two years or less. The goal is to prepare program participants for employment in high-wage, high-skill occupations. Joliet Junior College's share is \$525,769 which is being used to remodel welding labs and purchase new equipment for its manufacturing programs.

In FY15, the National Science Foundation awarded Joliet Junior College a grant amounting to \$199,253 for the project entitled Integrating Sustainability Through Technical Education under NSF's Advanced Technical Education (ATE) Program. It is a three year grant and the project's primary objective is to integrate sustainable energy technology practices within technical programs at the College and implement a new Certificate in Sustainable Energy Technology. The second objective of the project is to develop pathways for entry into the emerging sustainable energy field by providing intensive project based learning and dual credit enrollment opportunities for students in grades 7-12, as well as professional development for middle school and high school teachers.

The College was also recently selected by the Department of Education to receive funding totaling \$374,469 for its Undergraduate International Studies and Foreign Language program with a three-year budget period. The program is in partnership with two other community colleges, namely Carl Sandburg College and Parkland College. Funding will be used to plan, develop, and carry out programs to strengthen and improve undergraduate instruction in international studies and foreign languages. JJC is only one of four higher education institutions in the state of Illinois to receive the award. Some of the goals are to internationalize the general education curriculum with new modules and courses with a focus on Brazil, Morocco and Taiwan and enhance foreign language offerings with a focus on conversational Chinese, Portuguese and Arabic language courses.

All grants are established using individual self-balancing accounts in the restricted purpose fund. The accounts used to administer grants are in compliance with the codification system set forth in the Illinois Community College Board fiscal manual. Strict adherence to the grant agreement is required to ensure compliance to the grant purpose. Grant performance, such as meeting goals and objectives, is vital to the college. Grants are monitored by the annual audit and periodic program reviews.

Historically, the amount of grant funding increases each year. However, in FY03, the Illinois Community College Board did request a rescission in the adult education area. Again in FY09, the Illinois Community College Board imposed a budget reserve of 2.5% for both the Education Fund for Credit Hour and the Square Footage grants and for the Adult Education area where the State Basic and the State Performance grants were reduced. These midyear reductions impose a great financial hardship on the institutions since budgets are established and expenses are being incurred. Over the last three fiscal years some programs have experienced slight increases or returned to prior levels of funding before the imposed reductions. For example, the Carl Perkins award saw an increase of 20% in funding for FY15 over FY14. While the TRIO Student Support Services Project Achieve grant received only level funding for the remaining three years of the current grant cycle. While in FY12, the Department of Education reduced funding by 3.1% in the TRIO Project Achieve grant with little prior notification resulting in personnel cutbacks, including one lay off. Both programs are expected to receive only level funding in FY16.

Many new grant applications are requesting a sustainability component in the request for proposal. The grantors encourage institutions to continue worthy programs originally funded by grants. Grant funding is sometimes used to seed programs in the institutional setting. Examples of this at Joliet Junior College are the Multicultural Transfer Center and the Multicultural Student Affairs program. Initially, both were fully funded by grant funds. The Multicultural Transfer Center was originally funded by the Board of Higher Education. The Latino Student Support Services program was funded by the W. K. Kellogg Foundation to promote higher education among the Latino students. In each subsequent year the institution assumed 25% of the costs of the programs. After four years, each program became supported entirely by Joliet Junior College. The numbers of students in each program have continued to increase each year. In addition, the Farmers Market will soon be supported by the College. The grant was originally funded by the

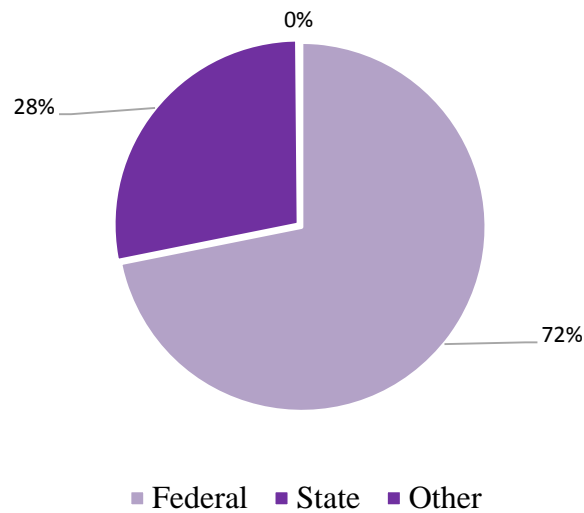
Department of Agriculture as part of the Farmers' Market Promotion Program. It holds a weekly farmers market event between the months of May through September. In the new TRIO Project Achieve grant proposal for FY16, the College has committed to institutionalize a portion of the Director's salary over the five year grant cycle.

The Community and Corporate Services Division of Joliet Junior College have received grants from the Illinois Department of Commerce and Economic Opportunity. These grants train our students and retrain our workforce in energy conservation including wind turbine installation, repair and maintenance. The goal of these grants is to provide training for the latest technologies for both residential and commercial systems. Retraining the unemployed or underemployed population is becoming a major focus for community colleges.

Joliet Junior College's division of Adult and Family Services receives funding from the Illinois Department of Human Services to support the Temporary Assistance for Needy Families (TANF) program. The service provided by Joliet Junior College for TANF eligible individuals is assistance in developing job skills necessary for obtaining employment thus becoming self-sufficient. The funding for this program was \$158,667 in FY12 and was reduced by 19% or \$133,759 in FY13 due to a reduction in support services and placements costs. However, funding for FY14 and FY15 was increased back to the FY12 level of \$158,667. Budget allocation for FY16 is approximately the same level as FY15. The consistent growth of this program indicates the need in JJC's geographical area for job training.

In FY16, Joliet Junior College expects to receive total restricted grants of \$40,138,295 accounted for in the Restricted Purposes fund, compared to \$39,419,397 received in FY15. That amount is broken down as follows: \$28,836,837 in federal government grants including financial aid, \$11,251,458 in state grants including Joliet Junior College's on-behalf payment from SURS, the State University Retirement System, and \$50,000 in grants from other sources. Both state and federal grants are receiving level funding or only slight increases for FY16. This is posing a problem for the institution, which must provide services according to the grant agreements, even though it may not receive adequate revenue to fully fund these services.

Restricted Grant Funding



New initiatives at the College include realigning the Grants Development Office under the Administrative Services Division to streamline grant processes. Beginning in FY16, the College will launch an institutional Grant Review Committee. The Committee will be responsible for evaluating grant opportunities and promoting grant development across the institution; as well as, developing holistic resource development plans to support existing projects and programs. The Committee will also be charged with exploring new funding streams in support of the Strategic Plan and new initiatives including the Strategic enrollment Management plan.

**JOLIET JUNIOR COLLEGE
FY16
GRANTS REPORT
JULY 1, 2015 - JUNE 30, 2016**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS								
Illinois Community College Board	Early School Leavers	Department of Adult Education and Literacy	Emilie McCallister	State	\$66,185	7/1/2015	6/30/2016**	Provides GED preparation and job training for clients who leave high school before graduation
Illinois Department of Commerce and Economic Opportunities	Small Business Development Center	Corporate and Community Services	Amy Murphy	State	\$95,000	1/1/2015	12/31/2015	Provides basic business services and counseling the existing and potential small business owners.
Illinois Department of Commerce and Economic Opportunities	JJC HVAC Controls Retrofit - Romeoville Campus: <i>Year 2 of 2</i>	Facility Services	Patrick Van Duyne	State	\$100,000	9/1/2014	8/31/2016	To upgrade the pneumatic heating and air conditioning controls at the Romeoville campus
Illinois Secretary of State	Literacy Grant	Department of Adult Education and Literacy	Emilie McCallister	State	\$46,760	7/1/2015	6/30/2016**	Provides literacy services for adult learners
Illinois State Board of Education	Growing Agriculture Science Teachers	Agriculture/Hort	William Johnson	State	\$14,000	9/9/2014	6/30/2015	Provide training to potential Agriculture science teachers
National Science Foundation	Integrating Sustainability Through Technical Education: <i>Year 2 of 3</i>	Career/Technical Education	Laura Cotner	Federal	\$199,523	7/1/2014	6/30/2017	Integrate sustainable energy technology practices within technical programs at the college and implement a new Certificate in Sustainable Energy Technology.
Sep-Becalos-Santander (SBS) Universidades	Sep-Becalos-Santander (SBS) Universidades Scholarship Fund for Mexican Students 2015	International Student Services	Dayna Crabb	Others	\$282,990	8/1/2015	12/30/2015**	To further strengthen international studies and foreign languages through partnership with Mexican Technological and Polytechnical Universities
U.S. Department of Agriculture	Sustainable Agriculture Research & Education Program	Agriculture/Hort	Fredric Miller	Federal	\$1,997	3/5/2014	12/31/2015	Provides students with hands-on urban agriculture experience.
U.S. Department of Education	TRIO Student Support Services: <i>Year 1 Budget</i>	Project Achieve	DeAndre Butler	Federal	\$378,361	9/1/2015	8/31/2020**	Serves first generation/low income/disabled students
U.S. Department of Education	Strengthening International Studies: Year 2 Budget	English and World Languages	Tamara Brattoli	Federal	\$126,914	10/1/2014	9/30/2017	Plan, develop, and carry out programs to strengthen and improve undergraduate instruction in international studies and foreign languages.
U.S. Department of Education passed-through Illinois Board of Higher Education (Fiscal Agent) via Lewis University	Early Childhood Educator Preparation Program Innovation Grant	Early Childhood	Melissa Szymczak	Federal	\$8,000	3/2/2015	1/31/2016	Provides training to educators with focus on improving early learning and development programs for young children.
U.S. Department of Justice	FY14 Bulletproof Vest Partnership Awards: <i>Year 2 of 2</i>	Campus Police	Pete Comanda	Federal	\$6,448	4/1/2014	8/31/2016	Provides a critical resource to state and local law enforcement.
U.S. Department of Labor	iNAM - Trade Assistance Training: <i>Year 4 of 4</i>	Workforce Development	Peter Linden	Federal	\$525,769	10/1/2012	9/30/2016	Provides training to secure and/or maintain employment in manufacturing fields
U.S. Department of Transportation	FY14 Commercial Motor Vehicle Operator Safety Training Grant Program: <i>Year 2 of 2</i>	Corporate and Community Services	Amy Murphy	Federal	\$165,800	9/22/2014	3/31/2016	Provides training to drivers in the safe operation of commercial motor vehicles.
WIA Workforce Investment Act Kankakee county and Grundy, Livingston, and Kankakee Workforce Board	Adult and Dislocated Workers Programs	Workforce Development	Paige Vanderhyden	Federal	\$333,460	7/1/2015	6/30/2016**	Provides training and support services to qualified clients

**JOLIET JUNIOR COLLEGE
FY16
GRANTS REPORT
JULY 1, 2015 - JUNE 30, 2016**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
WIA Workforce Investment Act Kankakee county and Grundy, Livingston, and Kankakee Workforce Board	Youth Programs	Workforce Development	Paige Vanderhyden	Federal	\$184,788	7/1/2015	6/30/2016**	Provides training and support services to eligible youth
WIA Workforce Investment Act Will County	Adult and Dislocated Workers Work Readiness Programs	Workforce Development	Paige Vanderhyden	Federal	\$172,800	7/1/2015	6/30/2016**	Provides job readiness training
WIA Workforce Investment Act Will County	Youth GED	Workforce Development	Paige Vanderhyden	Federal	\$177,153	7/1/2015	6/30/2016**	Provides assistance to targeted youth in employment and academic success
WIA Workforce Investment Act Will County	Youth Work Readiness	Workforce Development	Paige Vanderhyden	Federal	\$163,130	7/1/2015	6/30/2016**	Provides assistance to targeted youth in employment and academic success
WIA Workforce Investment Act Will County	My Future-Youth- Occupational Training for Youth Program	Workforce Development	Paige Vanderhyden	Federal	\$453,774	7/1/2015	6/30/2016**	Provides occupational skill training program for low income youth
COMPETITIVE GRANTS					\$3,502,852			
AGENCY ALLOCATED GRANTS								
ICCB Illinois Community College Board	Adult Education	Department of Adult Education and Literacy	Emilie McCallister	Federal/ State	\$1,567,146	7/1/2015	6/30/2016*	Supports Adult Education Development Education programs (Federal Basic, \$488,409; E/L Civics, \$34,924; State Basic, \$549,139; State Public Assistance, \$131,649; State Performance, \$363,025
ICCB Illinois Community College Board	Perkins III	Career/Technical Education	Peter Linden	Federal	\$458,000	7/1/2015	6/30/2016*	Supports career and technical education
ICCB Illinois Community College Board	Program Improvement	Career/Technical Education	Peter Linden	State	\$47,200	7/1/2015	6/30/2016*	Supports career and technical education
IDHS Illinois Department of Human Services	TANF Temporary Assistance for Needy Families	Department of Adult Education and Literacy	Emilie McCallister	Federal	\$158,667	7/1/2015	6/30/2016*	Provides job placement and training for Public Aid recipients
AGENCY ALLOCATED GRANTS					\$2,231,013			
SUBCONTRACTOR/PARTNER IN GRANT								
SUBCONTRACTOR/PARTNER IN GRANT					\$0			
FY16 Total All Grants: as of March 11, 2015					\$5,733,865			

* allocated not finalized
** applied not finalized

**CAPITAL/FACILITIES
MASTER PLAN**

EXECUTIVE SUMMARY

Joliet Junior College's Capital Improvement Plan (CIP) for FY16 integrates the Master Plan, previously approved infrastructure improvements and the planned annual capital improvements.

The CIP places greater emphasis on safety, interior finishes, site improvements, utility systems, and mechanical equipment. The project list was collectively created from project requests, Facility Service Department assessments, the Facility Condition assessment and the college Master Plan.

This fiscal year the college will embark on approximately \$2.3 million of restricted Operations and Maintenance (O & M) Fund projects, and \$1 million of protection, health and safety projects. These projects are identified in 12 categories. A list of annual capital improvement project requests are also included, which total an additional \$73,700. FY16 will begin the programming and design of the Multi-Purpose Facility and the Romeoville Expansion.

The City Center build-out submitted to the Resource Allocation Management Plan (RAMP) is listed within this document. In 2014 the state advanced \$10 million of the \$26.1 million total state contribution.

Additional information is also included to explain all aspects of the capital program. A narrative description of capital funds that support the program is included and projects are organized by funding source. The process for developing the CIP is detailed, especially in relation to the college's Master Plan.

CAPITAL IMPROVEMENT PLAN PROCESS

The Joliet Junior College CIP is designed to ensure that facilities renewal and improvement projects are planned, organized, and coordinated effectively to support the mission and vision of the college. The program is updated annually in conjunction with the budget process beginning in January. Plan objectives and goals include:

- ◆ Facilitate learning through facility enhancements
- ◆ Ensure facility compliance with environmental, health and safety regulations
- ◆ Extend the life expectancies of buildings and infrastructure
- ◆ Construct new facilities to meet the academic demands of a growing community

1. Capital Improvement (Master Plan)

Master Plan Development

- ◆ Develop the college Master Plan considering short- and long-range needs with input from the Master Plan Steering Committee and outside architects
- ◆ Solicit needs from all departments at all campuses
- ◆ Prioritize projects related to the Master Plan
- ◆ Review by Senior Leadership Team (SLT)
- ◆ Hire financial analyst firm advisor to develop potential funding sources
- ◆ Present to JJC Board of Trustees for consideration and approval
- ◆ Submit final plan to the Illinois Community College Board (ICCB)

2. Capital Renewal and Deferred Maintenance (Infrastructure) Plan

The college completed a facility condition assessment report in FY08. The purpose of this analysis is to obtain an independent review of present facility conditions and what future funding and management programs are required to maintain the functional operations of the college.

- ◆ Develop life-cycle building system and infrastructure replacement plan
- ◆ Utilize outside assistance to develop plan
- ◆ Implement plan utilizing Facility Services computerized maintenance management system (TMA) software
- ◆ Facility condition assessments project a Facilities Condition Index and renewal/replacement spending over time

- ◆ For reporting purposes, projects are broken down according to the following major building and infrastructure components:
 - exterior wall systems
 - conveying systems
 - heating systems
 - electrical systems
 - cooling systems
 - roofing systems
 - interior systems
 - electrical lighting
 - safety systems
 - plumbing systems
 - site work
 - specialty projects

- ◆ Facility Services Department reviews and modifies the plan and reports monthly on status to the Buildings and Grounds Committee. Plan modifications may be necessitated by a failure to obtain funding from outside sources, unanticipated building system or equipment failures, unforeseen safety concerns, etc.

3. Annual Capital Improvement (Immediate Needs)

For the college's purposes, annual projects include:

- ◆ The installation of any item of equipment to be permanently attached to the building or connected to a building system
- ◆ Installation of new furnishings, computer, telecommunications or media equipment
- ◆ Alteration of space

Annually, during the month of January, Financial Services, in conjunction with Facility Services Department, requests all academic and administrative departments, faculty, employees and students to submit project requests. Project requests submitted after the deadline are deferred for consideration until the following budget preparation period.

The project request provides a summary overview of the proposed project and addresses only pertinent facts that will enable administration to come to a decision regarding continuance with more planning information.

1. **Project Narrative/Justification** - A brief narrative description of the deficiencies with the existing situation and how and when the proposed project will alleviate the identified deficiencies. Items considered are demand, functionality, physical condition, etc. How the project will relate to college goals and objectives must also be explained.

2. **Alternatives to the Proposal** - All alternatives are discussed and considered. Special attention should be given to those alternatives which could reduce the cost of the proposed project.
3. **Space Analysis** - Using the space utilization study as a guide, an explanation of space needs, space availability, flow patterns, future growth, if applicable, function analysis and the effect of the proposed space alterations on space and functions of other departments or services is provided.
4. **Furniture/Equipment Need** - New furniture and equipment needs should be identified.
5. **Technology/Media Requirements** - The needs for technology equipment and services should be identified.
6. **Impact Analysis** – Explanation of both the impact on the operating budget as well as the impact of not proceeding now with this plan is included.

Projects are evaluated using the following criteria:

- ◆ conformance with the Strategic and Master Plans
- ◆ impact on college support services
- ◆ cost and availability of funds
- ◆ code compliance
- ◆ impact on program operations
- ◆ aesthetics
- ◆ impact on building systems
- ◆ availability of space
- ◆ impact on adjacent areas

Upon completion of the review, Facility Services submits a list of recommended projects in priority order. The submittal will include a total project budget summary for each project along with an analysis of the project impact.

Following SLT review and approval, the Facility Services Department will prepare an annual Capital Improvement Project list for submission to the college's Board of Trustees for review.

Upon review by the Board of Trustees, the Facility Services Department will begin the project management process.

The following pages give details of the Master Plan, the Capital Renewal and Deferred Maintenance Plan, and the annual capital improvement (immediate) needs.

FACILITY MASTER PLAN

Overview

The Master Plan is a critical review of the existing facilities and land use for Joliet Junior College, as well as a plan of prioritized recommendations which responds to the challenges facing the college as it functions in a growing community.

Purpose

The purpose of the Joliet Junior College Master Plan is to provide a rational and orderly system to address existing physical concerns, and accommodate future needs throughout the JJC District. In order to help accomplish the college's vision, mission, core values and Strategic Plan, additional structures and other improvements to its existing physical resources have been approved by the board.

The Steering Committee focused its efforts on the physical needs of the Main Campus, Romeoville Campus and City Center Campus, while acknowledging the need for a continued presence in Grundy County and the potential need for a new presence in Bolingbrook and in the eastern part of the JJC District.

Process

The master planning process was organized and overseen by a Steering Committee that comprised representatives from the Board of Trustees, faculty and administration. The Steering Committee also established the following overall goals:

- ◆ strategic alignment
- ◆ function and aesthetics
- ◆ prioritized growth
- ◆ programmatic focus
- ◆ financial responsibility
- ◆ sustainable approach

The planning effort also involved a wide cross-section of other faculty, administration, staff, students, and community members who provided valuable input during the numerous space needs, interviews and focus group meetings. Interaction with the steering committee and SLT occurred primarily during a series of on-campus meetings and presentations. Between these sessions, the master planning team documented generated and developed concepts and ideas for review at subsequent sessions.

MASTER PLAN PROJECT DESCRIPTIONS

2008 – 2013 Master Plan Remaining Projects

City Center Campus: - New construction is proposed to house the Culinary Arts, Hospitality, General Educational Development/English as a Second Language (GED/ESL) Training, Adult Education Programs, support library, computer lab, and student spaces. Core and shell were completed in FY14 at a cost of \$21 million. The interior build-out will commence in FY16 at an additional cost of \$37 million. Estimated Total Cost: \$58,000,000

Estimated Operating Cost Impact

The chart below depicts cost implications associated with the stages of projected completion. These numbers are a good representation of Facility Services operating needs associated with this capital development. Please note, the cost for new academic program spending is not included, as specific programming has not yet been determined.

	City Center FY14	City Center FY15	City Center FY16	City Center FY17
Custodial	\$0	\$0	\$0	\$58,000
Maintenance	\$0	\$0	\$0	\$147,000
Grounds	\$0	\$0	\$0	\$0
Security	\$0	\$0	\$0	\$77,000
Utilities	\$50,000	\$50,000	\$50,000	\$250,000
Supplies and Contract Services	\$0	\$0	\$0	\$98,000
Service Equipment	\$0	\$0	\$0	\$80,000
Totals	\$50,000	\$50,000	\$50,000	\$710,000

- ◆ **City Center Campus** (Approximately 99,068 GSF) - assumes an increase of one building service worker, two maintenance staff, one security officer, utilities and supplies

2013 – 2018 MASTER PLAN UPDATE

The Master Plan update totals \$67,445,613 in proposed projects. The Romeoville Expansion and the Multi-Purpose Facility have been identified as top priorities. Remaining projects will be prioritized and completed as funding becomes available. A list of all projects can be found on the [Master Plan website](#) found within the Administrative Services website.

Romeoville Campus Expansion: Romeoville Campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (43,200 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Anticipate completion in FY18. Estimated Cost: \$22,300,000

Multi-Purpose Facility: The athletics and physical education facility previously envisioned has now been reconsidered as a multi-purpose facility that would combine athletics, physical education, conference center and corporate training (140,490 GSF). Anticipate completion in FY18. Estimated Cost: \$22,700,000

Bookstore Renovations: Modify orientation of cashier stations creating efficient sales area. Completed in FY13. Cost: \$6,150

Bookstore Staging: Enclose space on second floor A-Building for expanded text book staging. Completed in FY14. Cost: \$8,950

Dean's Office Career and Technical Education (CTE): Create office and reception area in C-concourse for greater efficiencies. Completed in FY14. Cost: \$43,000

Dual Credit: Renovate vacated Math Learning Center C-2019 to accommodate offices, meeting space, workspace and storage. Completed in FY14. Cost: \$91,772

Foundation/Alumni Wall: Develop space at the eastern end of C-concourse with digital display and casement to securely exhibit alumni history. Completed in FY14. Cost: \$11,185

Tutoring/Computing Center: Renovate vacated nursing classrooms to accommodate class room based tutoring and skills practice lab space. Completed in FY14. Cost: \$840,357

Veterans Center: Renovate vacated nursing offices into area to be used by veterans for meeting counseling space. Completed in FY14. Cost: \$237,118

ESTIMATED OPERATING COST IMPACT

The chart below depicts cost implications associated with each year of new construction as projected to completion. These numbers are a good representation of Facility Services' operating needs associated with capital development. Please note the cost for new academic program spending is not included as specific programming has not yet been determined.

	Romeoville Campus Expansion FY18	Multi- Purpose Facility FY18	Main Campus Renovation	Cumulative Totals
Custodial	\$60,000	\$164,000	\$0	\$224,000
Maintenance	\$77,000	\$74,000	\$0	\$151,000
Grounds	\$0	\$0	\$0	\$0
Campus Police	\$0	\$150,000	\$0	\$150,000
Utilities	\$94,000	\$270,000	\$0	\$364,000
Supplies and Contract Services	\$64,000	\$337,000	\$0	\$401,000
Totals	\$295,000	\$995,000	\$0	\$1,290,000

Romeoville Campus Expansion (49,392 GSF) - assumes an increase in one full-time custodial building service worker, one full-time maintenance staff, utilities and supplies/contract services.

Multi-Purpose Facility (80,863 GSF) - assumes an increase of two full-time custodial building service workers, two part-time custodial building service workers, one full-time maintenance staff, four part-time Campus Safety Officers (CSOs), utilities and supplies/contract services.

MASTER PLAN SCHEDULE OVERVIEW

Project Schedule

Anticipated

Bookstore Renovations	Complete
Bookstore Staging Area	Complete
Dean's Office CTE	Complete
Dual Credit	Complete
Foundation/Alumni Wall	Complete
Tutoring/Computing Center	Complete
Veteran's Center	Complete
City Center core and shell	Complete
City Center build-out	FY17
Multi-Purpose Facility	FY18
Romeoville Campus Expansion	FY18

Funded Master Plan Schedule Overview					
FY13	FY14	FY15	FY16	FY17	FY18
<i>Completed:</i> Bookstore Renovations \$6,150	<i>Completed:</i> Bookstore Staging Area \$8,950	Multi-Purpose Facility Estimated Cost: \$22,543,092			
	<i>Completed:</i> Dean's Office CTE \$43,000	Romeoville Campus Expansion Estimated Cost: \$22,457,908			
	<i>Completed:</i> Dual Credit \$91,772				
	<i>Completed:</i> Foundation/Alumni Wall \$11,185				
	<i>Completed:</i> Tutoring/Computing Center \$840,357				
	<i>Completed:</i> Veteran's Center \$237,118				
	<i>Completed:</i> City Center Core and Shell \$21,000,000	City Center Build-Out Estimated Cost: \$37,000,000			

CAPITAL RENEWAL & DEFERRED MAINTENANCE PLAN

CAPITAL FUNDING SOURCE DESCRIPTION

Resource Allocation and Management Plan (RAMP)

A community college may request state funding for up to 75 percent of total project costs of any type of project listed in ICCB Rule 1501.603. The vehicle for requesting state funds is the RAMP request submitted to the ICCB in July of each year. ICCB staff reviews all requests submitted in RAMP to determine their eligibility for funding. Eligible projects are then rated and prioritized. The projects receiving the highest evaluation are submitted to the ICCB for its consideration. Approved projects comprise the annual ICCB budget request to the Illinois Board of Higher Education (IBHE). Final approval and funding for RAMP projects are dependent on recommendations and action by the Governor and State Legislature.

Protection, Health and Safety (PHS) Funds

Protection, health, and safety projects are authorized by Section 3-20.3.01 of the Public Community College Act. The purpose of this funding is to alter and repair the facilities of a district such that the health and safety of the occupants may be protected, energy may be conserved, handicapped accessibility may be increased, the structural integrity of the facility may be preserved, or environmental hazards corrected.

Section 3-20.3.01 of the Public Community College Act provides two methods of funding protection, health, and safety projects. ICCB approval is required for either method. Upon approval, the ICCB will issue a certificate of approval authorizing the college to sell bonds or levy a tax. The law permits a college to have a total of \$4.5 million in protection, health, and safety bonds outstanding at any one time. Taxes may be levied up to \$.05 per \$100 of equalized assessed valuation for any one year. Also, projects may be funded using both bond proceeds and tax levy authority.

Grants

Capital renewal grants are state grants allocated proportionally to each community college district based on the latest fall on-campus nonresidential gross square feet of facilities as certified by the ICCB. Such grants are to be utilized for miscellaneous capital improvements such as rehabilitation, remodeling, improvement, and repair; architect/engineer services; supplies; fixed equipment and materials; and all other expenses required to complete the work. These funds will not lapse at the end of the fiscal year.

Energy-related grants and rebates that have been received through organizations such as Department of Community and Economic Opportunity (DCEO) or Illinois Clean Energy Foundation enable Joliet Junior College to further expand energy saving initiatives.

Operations and Maintenance (O & M) Restricted Funds

O & M Restricted Funds are identified as surplus monies from the O & M levy used for building and site acquisition purposes. Monetary funds identified as surplus in the Education and O & M Funds for the current fiscal year will be transferred at year-end into this fund.

Bond Funding

The college has the ability to raise funds from the capital markets through the issuance of bonds and/or debt certificates. Bonds can be sold and repaid with either property taxes or a specific revenue source. Bonds supported by property taxes must be approved by the voters through referendum. Alternative revenue bonds or debt certificates can be sold if a specific revenue source is identified such as tuition. In 2013 and 2008, the college borrowed \$45 million and \$70 million respectively, by issuing alternate revenue bonds which will be repaid with an increase to the student capital fees. In 2009, the taxpayers of the Community College District #525 successfully passed an \$89 million referendum.

Capital Assessment Fee

A capital assessment fee is currently levied at the rate of \$21 per credit hour. This assessment supports the 2013 and 2008 bond issues and other capital projects. This capital fee is paid by all students and is solely used for costs associated with capital projects.

FY16 Capital Improvement Plan Projects					
	Bonds	PHS	RAMP	Restricted O&M	Total All Projects
Exterior Walls System					
EIFS wall systems maintenance				\$15,000	\$15,000
Replace/repair concourse windows				\$50,000	\$50,000
Masonry repairs - Romeoville				\$50,000	\$50,000
Misc. windows				\$10,000	\$10,000
Misc. doors				\$10,000	\$10,000
Conveying Systems					
Misc. equipment replacement				\$8,000	\$8,000
Heating Systems					
Duct cleaning				\$25,000	\$25,000
Misc. heating equipment replacement				\$20,000	\$20,000
Electrical Systems					
Misc. equipment/electrical repair				\$20,000	\$20,000
Cooling Systems					
Misc. cooling system repairs				\$25,000	\$25,000
Roofing System					
Installation of roofing stairs over piping systems				\$60,000	\$60,000
Misc. roofing repairs				\$15,000	\$15,000

FY16 Capital Improvement Plan Projects					
	Bonds	PHS	RAMP	Restricted O&M	Total All Projects
Interior Systems					
Replacement of carpet/tile				\$100,000	\$100,000
Theater/dressing room renovations				\$100,000	\$100,000
Renovations C-1009				\$33,330	\$33,330
Physics space renovation				\$123,170	\$123,170
Painting work				\$25,000	\$25,000
Replace ceilings				\$75,000	\$75,000
Misc. renovations-office moves, etc.				\$25,000	\$25,000
Misc. ACT replacement				\$20,000	\$20,000
Electrical Lighting					
Replace int. light fixtures w/ LED				\$100,000	\$100,000
Replace concourse lighting in C-D-E-F-G Buildings				\$225,000	\$225,000
Misc. electrical lighting				\$20,000	\$20,000
Safety System					
Keyless entry - phase VII		\$300,000			\$300,000
Security cameras - phase VI		\$100,000			\$100,000
F & G Buildings roof replacement		\$650,000			\$650,000
Plumbing Systems					
Water main extension past new Multi-Purpose building				\$200,000	\$200,000
Install sink in C-Building office				\$13,500	\$13,500
Misc. equipment replacement				\$10,000	\$10,000
Site Work					
South parking lot improvements				\$640,000	\$640,000
LED lighting				\$80,000	\$80,000
Car-charging units Romeoville				\$38,000	\$38,000
Landscape maintenance				\$40,000	\$40,000
Pond maintenance				\$13,000	\$13,000
Bio-swale maintenance				\$12,000	\$12,000
Misc. site work improvements				\$50,000	\$50,000
Specialty Projects					
Misc. A/E projects				\$60,000	\$60,000
Master Plan (2008-2013)/ RAMP					
City Center build-out	\$8,020,000		\$26,100,000	\$1,000,000	\$35,120,000
Master Plan (2013-2018)					
Multi-Purpose Building / Romeoville expansion	\$45,000,000				\$45,000,000
Totals	\$53,020,000	\$1,050,000	\$26,100,000	\$3,311,000	\$83,481,000

CAPITAL IMPROVEMENT PLAN PROJECT DESCRIPTIONS

EXTERIOR WALL SYSTEM

Maintenance of Exterior Insulation Finishing Systems (EIFS Wall Systems): As a result of newly constructed Master Plan buildings, there is a need for yearly patching and painting maintenance to prevent EIFS system failure. This also covers any necessary patching and painting of exterior wall systems of similar construction. Estimated Cost: \$15,000

Replace/Repair Concourse Windows: This is a continuation of the FY15 project to replace exterior windows in the concourse that have lost insulating seals. Estimated Cost: \$50,000

Masonry Repairs at Romeoville Campus: The existing entrance masonry repairs and south retaining wall are failing and require immediate attention to prevent additional structural issues. This scope includes necessary patching, tuck pointing, etc. Estimated Cost: \$50,000

Replacement of Miscellaneous Windows: The Main Campus has windows that are original to the campus and failed throughout the past years. These windows continue to fail and need to be replaced. The project scope is to replace any windows that have failed. Estimated Cost: \$10,000

Replacement of Miscellaneous Doors: The Main Campus has exterior doors and hardware that are original to the campus and have failed. The project scope is to replace door and hardware in various locations on Main Campus that have failed. Estimated Cost: \$10,000

CONVEYING SYSTEMS

Miscellaneous Elevator Equipment Replacement: The College has addressed the elevators that were in need of replacement but the other elevators encounter parts that fail throughout the year. The project scope is to replace any elevator components that fail during the year. Estimated Cost: \$8,000

HEATING SYSTEMS

Duct Cleaning: Duct work that is over 40 years old and original to the college requires cleaning to increase energy efficiency. Some ducts contain debris from past construction projects and become problematic with small particles landing on desks, requiring additional clean up on a continual basis. Estimated Cost: \$25,000

Miscellaneous Heating Equipment Replacement: The project scope is to replace any unforeseen heating components that fail during the year. Estimated Cost: \$20,000

ELECTRICAL SYSTEMS

Miscellaneous Equipment/Electrical Repair: The College has addressed the electrical system that was in need of replacement but there may be components that fail throughout the year. The project scope is to replace any electrical components that fail during the year. Estimated Cost: \$20,000

COOLING SYSTEMS

Miscellaneous Cooling System Equipment Repair: The College has addressed the cooling systems that were in need of replacement but there may be components that fail throughout the year. Our original chillers are as much as 38 years old. The project scope is to replace any cooling components that fail during the year. Estimated Cost: \$25,000

ROOFING SYSTEMS

Installation of Roofing Stairs over Piping Systems: Due to newly constructed buildings and a new chiller plant, there is chiller piping that prevents access from one roof area to the next. This scope includes fabrication and installation of crossover stairs as well as ladders to get from one roof to another. Estimated Cost: \$60,000

Miscellaneous Roofing Repairs: The College has addressed the roofing system that was in need of replacement but failures occur during the year. The project scope is to repair/maintain any failures during the year. Estimated Cost: \$15,000

INTERIOR SYSTEMS

Replacement of Carpet/Tile: The replacement of worn vinyl composition tile (VCT), carpet and other flooring material is an ongoing effort by the college. This project will continue those efforts by replacing carpet in S and T Concourse, office areas, and classrooms that have not yet received new flooring. New flooring is bought to match the current standards set forth as part of the current Master Plan. Estimated Cost: \$100,000

Theater Dressing Room Renovations: The existing theater dressing rooms require and upgrade to meet program requirements and ADA requirements. This scope includes the creation of separated dressing rooms, separated restrooms, new flooring, new lighting and new countertops in both the men's and women's dressing room. Estimated Cost: \$100,000

C-1009 Renovations: C-1009 is an old restroom with a shower that was converted to an iron manufacturing program. This room is not conducive to the blackening process and

requires upgrades to flooring, walls, ceiling, lighting and plumbing. Estimated Cost: \$33,330

Physics Space Renovation: Room E-2007 is an existing physics lab that was not remodeled as part of the Natural Sciences Master Plan. This room is in need of new ceiling, lighting, lab furniture, painting, HVAC and AV upgrades to meet new college standards. Estimated Cost: \$123,170

Painting Work: Scheduled painting of classrooms and offices is an ongoing effort by the college. This project will continue those efforts by performing patching and painting in offices and classrooms to match the current JJC standards. Estimated Cost: \$25,000

Replace Ceilings: The College will continue to replace old ceiling grids and tiles that are beyond their useful life. The scope of work will replace ceilings with ceiling grid and tile matching the college's new standards. Estimated Cost: \$75,000

Miscellaneous Renovations (office moves, etc.): Minor renovations do not always get captured in planning but require a variety of infrastructure modifications such as electrical, data, phone, walls, doors, etc. Estimated cost: \$25,000

Miscellaneous Acoustical Ceiling Tile (ACT) Replacement: Areas of acoustical ceiling become damaged or worn during any given fiscal year. This project scope repairs or replaces ceiling grid and tiles to match existing JJC standards. Estimated Cost: \$20,000

ELECTRICAL LIGHTING

Replace Interior Light Fixtures with LED: The College will continue with the replacement of old fluorescent light fixtures with LED light fixtures. The replacement of these light fixtures is an ongoing sustainability effort by the college. Estimated Cost: \$100,000

Replace Concourse Lighting C thru G-Building: The concourse high bay lighting fixtures are original to the college. They are beyond their useful life, are inefficient and are difficult to maintain. New more efficient fixtures and design will improve lighting in the concourses, save energy, and reduce maintenance. Estimated Cost: \$225,000

Miscellaneous Electrical Lighting: Miscellaneous areas of light requiring repairs or replacement that are unplanned may be identified during the fiscal year. Estimated Cost: \$20,000

SAFETY SYSTEMS

Phase VII Keyless Entry: The keyless entry system is an ongoing program. This project will continue with interior doors at the Main and extended campuses as determined

through priority planning with Campus Police. This project allows for further securing and monitoring of the college. Estimated Cost: \$300,000

Security Cameras Phase VI: In a continued effort for the increased safety and well-being of our students, faculty and staff, installation of additional cameras is a critical part of our comprehensive safety and security program. Estimated Cost: \$100,000

F and G-Building Roof Replacement: The existing built up roofing system on F and G-building is at the end of its useful life, leaks and is in need of replacement. The project scope is to replace the roofing with new single ply white roofing material to match adjacent existing roofing systems. Estimated Cost: \$650,000

PLUMBING SYSTEMS

Water Main Extension Past New Multi-Purpose Building: Currently the College has one water main feed to the service loop. This scope provides for a second service feed to the existing loop as a backup measure in the event the primary feed is shut down for service or other issues preventing the college from closing down during such times. Estimated Cost: \$200,000

Install Sink in C-Building Office: The C-Building office area currently does not have a break area for faculty and staff. This project allows for the installation of a new cabinet with sink and required plumbing and electrical. Currently there is no underground drain line, therefore an under cabinet basin with pump is included. Estimated Cost: \$13,500

Miscellaneous Equipment Replacement: The College has addressed the plumbing system that was in need of replacement but other systems may fail throughout the year. The project scope is to replace plumbing system components that unexpectedly fail during the year. Estimated Cost: \$10,000

SITE WORK

South Parking Lot Improvements: During the course of our recent master plan projects the parking layouts of the existing parking lots have been revised for improved capacity and safety standards. Surface wear and weathering has resulted in bleed through of former lot striping and markings. The scope of this project is to resurface, stripe parking lots and modify any required power, data, emergency phones and cameras. Estimated Cost: \$640,000

LED Lighting: As a continued sustainable and cost saving measure of replacing parking lot lights, this scope provides for the purchase and installation of new LED heads to be installed at Main Campus, Weitendorf and Romeoville Campus as necessary. Estimated Cost: \$80,000

Car Charging Units – Romeoville: In an effort to meet the needs of electrical vehicle charging and a continued sustainable effort, this scope provides for a Charge Point dual

EV charging station, necessary data and power. The necessary research will be done to determine if costs can be recaptured through any available grants. Estimated Cost: \$38,000

Landscape Maintenance: This project covers the ongoing maintenance of lake and miscellaneous landscape replacement and improvements around main, WAEC and Romeoville Campuses. The scope of work can include replacement of deteriorated landscaping with new college standards. Estimated Cost: \$40,000

Pond Maintenance: The new pond that is part of campus water detention requires ongoing maintenance. Estimated Cost: \$13,000

Bio-swale Maintenance/Monitoring: The new bio-swale that is part of the lake restoration begun in FY10 requires ongoing maintenance and monitoring. Estimated Cost: \$12,000

Miscellaneous Site-work Improvements: Over the years, pavement and sidewalks have become deteriorated and require attention. This project provides miscellaneous repairs or replacement to site work as needed. Estimated Cost: \$50,000

SPECIALTY PROJECTS

Miscellaneous A/E Projects: This account is for any miscellaneous items that develop during the year that requires an Architect/Engineer. Estimated Cost: \$60,000

RAMP PROJECTS

City Center Build-Out: Construction of a LEED Silver replacement facility will house the Culinary Arts, Hospitality, General Educational Development/English as a Second Language (GED/ESL) Training, Adult Education Programs, support library, computer lab, and student spaces. This project is a continuation of the college's original Master Plan 2008-2013, which included the building shell and core. Upon occupancy of the new construction, the existing hotel portion of the City Center Campus would be demolished to create additional parking. (\$26,100,000 from RAMP funding, \$8,020,000 from Building Bond funding) Estimated Cost: \$37,000,000

MASTER PLAN

Romeoville Campus Expansion: Romeoville Campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (43,200 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Estimated Cost: \$22,300,000

Multi-Purpose Facility: The athletics and physical education facility previously envisioned has now been reconsidered as a multi-purpose facility that would combine athletics, physical education, conference center and corporate training (140,490 GSF). Estimated Cost: \$22,700,000

ANNUAL IMPROVEMENT PROJECTS

Ceiling Fans for Weitendorf: To improve air circulation at the WAEC Facility, it is necessary to install multiple ceiling fans throughout the building. The scope of work is inclusive of all necessary electrical requirements to install fans in the exhibit hall, arena and hallway. Estimated Cost: \$15,290

iCampus Faculty Consultation Room: The current location of the support workstation is in an open office where four staff members work with no division of space, therefore lack of privacy between them. The department desires to turn half of J-4017 into the iCampus Faculty Consultation Room, which will be used for one-on-one in-person Canvas training sessions. This project is inclusive of carpentry, new lighting, HVAC modifications, painting and door access. Estimated Cost: \$23,870

Remodel iCampus Offices J-4017, J-4019, J-4045, and J-4047: The iCampus was not improved as part of the master plan upgrade. This is the last remaining area to be improved on the 4th floor of J-Building. This project is inclusive of new flooring, new ceiling, new lighting and painting. Estimated Cost: \$34,540

DEBT

DEBT SUMMARY

Total outstanding, long-term debt and interest payable as of June 30, 2015, is \$315,026,801. Debt service, or the amount budgeted for payment of principal and interest in FY16 is \$16,166,806. Of this amount, \$5,240,000 is for the payment of principal and \$12,275,806 is for the payment of interest. The escrow account created from the Series 2012 and 2013 refunding bonds will pay \$1,349,000 of scheduled interest payments. The following is a summary of the debt obligations.

- A general obligation bond (alternate revenue source) issue dated November 12, 2008, for the support of the Master Plan, provides for the retirement of principal of \$2,645,000 in 2016, \$2,790,000 in 2017, \$2,940,000 in 2018, \$3,105,000 in 2019, \$4,210,000 in 2020, \$4,470,000 in 2021, \$4,750,000 in 2022, \$5,045,000 in 2023, \$6,335,000 in 2024, \$6,735,000 in 2025, \$7,610,000 in 2026, \$7,760,000 in 2027, and \$8,205,000 in 2028. Interest is payable on December 1 and June 1 at 5.25% to 6.25%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$70,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 66,600,000
- A general obligation bond issue dated July 31, 2009, Series 2009B, for the support of the Master Plan, provides for the retirement of principal of \$2,495,000 in 2016, \$2,845,000 in 2017, \$3,225,000 in 2018, \$3,650,000 in 2019, \$4,110,000 in 2020, \$4,610,000 in 2021, \$5,155,000 in 2022, \$5,745,000 in 2023, \$6,395,000 in 2024, \$7,095,000 in 2025, \$7,860,000 in 2026, \$8,685,000 in 2027, \$9,575,000 in 2028, and \$10,555,000 in 2029. Commencing in 2011, interest is payable on July 1 and January 1 at 4.30% to 7.0%. The original amount of the note was \$82,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 82,000,000
- A general obligation refunding bond (alternate revenue source) issue dated December 17, 2012, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$100,000 in years 2016 through 2024, \$1,920,000 in 2025, 2,080,000 in 2026, \$1,240,000 in 2027 and \$3,000,000 in 2028. Interest is payable on December 1 and June 1 at 2.00% to 4.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$9,445,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 9,140,000

<ul style="list-style-type: none"> • A general obligation refunding bond (alternate revenue source), Series 2013A, issue dated September 27, 2013, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$2,340,000 in 2020, 2,570,000 in 2021, \$2,975,000 in 2022, \$2,905,000 in 2023 and \$3,325,000 in 2024. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$14,465,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. 	\$ 14,115,000
<ul style="list-style-type: none"> • A general obligation bond issue (alternate revenue source), Series 2013B, dated November 19, 2013, for the support of a new multipurpose facility and for improvements to the Romeoville campus, provides for the retirement of principal of \$1,380,000 in 2029, \$1,545,000 in 2030, \$3,375,000 in 2031, \$3,570,000 in 2032, \$5,040,000 in 2033, \$5,305,000 in 2034, \$5,585,000 in 2035, \$5,880,000 in 2036, \$6,190,000 in 2037, and \$6,495,000 in 2038. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00% to 5.50%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$44,365,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. 	\$ 44,365,000
Total Long-Term Obligations	216,220,000
Less: Current Portion	<u>(5,240,000)</u>
Total	\$210,980,000

The summary of future debt service requirements as of June 30, 2015, is as follows:

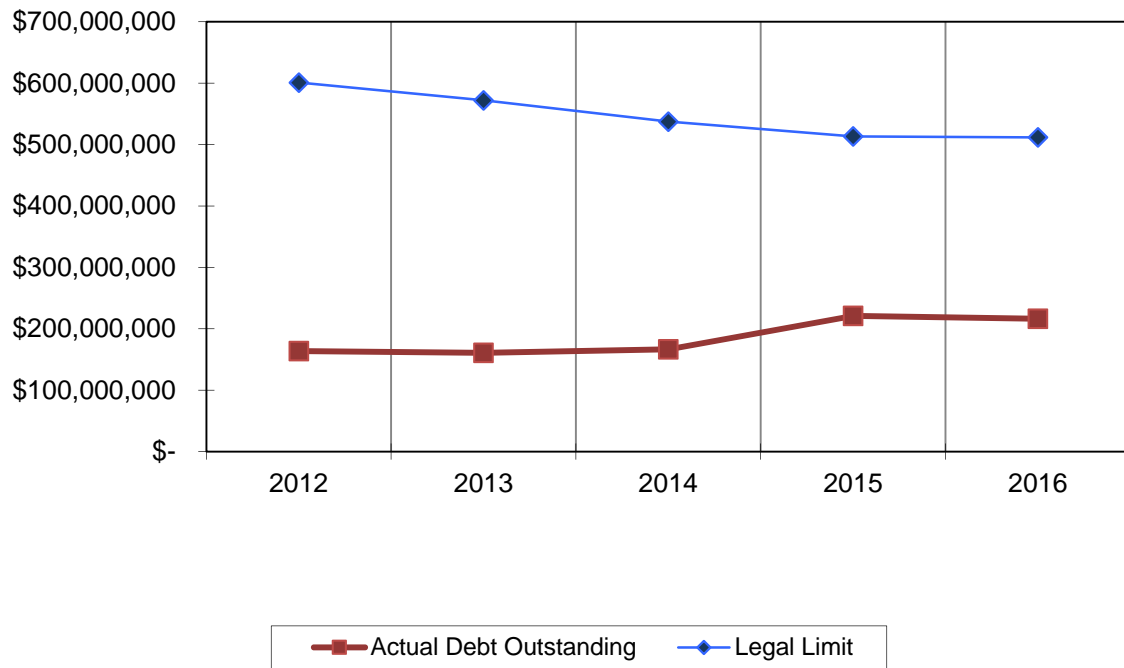
<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>To Be Paid</u> <u>From Escrow</u>	<u>Total College</u> <u>Obligation</u>
2016	5,240,000	12,275,806	17,515,806	1,349,000	16,166,806
2017	5,735,000	12,009,253	17,744,253	1,349,000	16,395,253
2018	6,265,000	11,710,968	17,975,968	1,349,000	16,626,968
2019	6,855,000	11,378,618	18,233,618	1,349,000	16,884,618
2020	10,760,000	10,981,362	21,741,362	3,629,000	18,112,362
2021	11,750,000	10,361,520	22,111,520	3,741,500	18,370,020
2022	12,980,000	9,671,798	22,651,798	4,018,064	18,633,735
2023	13,795,000	8,896,752	22,691,752	3,797,438	18,894,315
2024	16,155,000	8,082,501	24,237,501	4,073,675	20,163,826
2025	15,750,000	7,085,907	22,835,907	2,372,425	20,463,482
2026	17,550,000	6,149,113	23,699,113	2,473,750	21,225,363
2027	17,685,000	5,071,703	22,756,703	1,553,000	21,203,703
2028	20,780,000	3,957,888	24,737,888	3,278,250	21,459,638
2029	11,935,000	2,691,550	14,626,550	-	14,626,550
2030	1,545,000	2,246,225	3,791,225	-	3,791,225
2031	3,375,000	2,161,250	5,536,250	-	5,536,250
2032	3,570,000	1,975,625	5,545,625	-	5,545,625
2033	5,040,000	1,779,275	6,819,275	-	6,819,275
2034	5,305,000	1,514,675	6,819,675	-	6,819,675
2035	5,585,000	1,236,163	6,821,163	-	6,821,163
2036	5,880,000	942,950	6,822,950	-	6,822,950
2037	6,190,000	634,250	6,824,250	-	6,824,250
2038	6,495,000	324,750	6,819,750	-	6,819,750
Total	\$ 216,220,000	\$ 133,139,902	\$ 349,359,902	\$ 34,333,101	\$ 315,026,801

Debt Limits

The legal debt limit or the total amount of debt that can be issued by the college is 2.875 percent of assessed valuation. Assessed valuation in levy year 2014 is \$17,800,000,000. At 2.875%, the debt limit translates into \$511,750,000. The current debt outstanding that applies to this limit totals \$82,000,000. This amount subtracted from the debt limit is the college's debt margin of \$429,750,000.

The graph illustrates how historically the college's total debt has been well below the legal limit.

Legal Debt Limit vs. Debt Outstanding



FINANCIAL POLICIES

FINANCIAL POLICIES

Financial and Budgetary Guidelines

JJC's Board of Trustees recognizes the importance of protecting funds and using them sensibly. In addition to JJC policies and procedures, major aspects of budgeting and finance are prescribed by the *Illinois Public Community College Act* and the Illinois Community College Board (ICCB). These guidelines help keep the College financially viable and assist in planning, preparing and administering a balanced budget. Synopses of these guidelines are listed below.

JJC BOARD APPROVED POLICIES

8.01.00 Budget

This policy describes the general guidelines for budgeting and the budgeting process.

Contained within this policy are the College's policies governing the preparation and approval of operating and capital budgets, policies defining the role of Financial Services and other departments, agencies and activities which participate in the budgetary process, and policies pertaining to the implementation and control of operating and capital budgets. These policies apply to all college divisions/agencies, departments and activities.

Budgeting

The following policies govern budget preparation. An explanation of the role of the Financial Services Department is provided and the process by which operating activities, departments and divisions of the college participate in the preparation of budgets is described.

Preparation and Approval of College Budgets

The President, through the Senior Leadership Team, has primary responsibility for planning, coordinating, and participating in the preparation of college budgets. Schedules, minimum standards, formats, procedures, and expenditure/revenue estimation criteria are promulgated by the Financial Services Department. Participation at all levels and managers responsible for specific accounts is an integral part of this process.

For purposes of this policy statement, annual operating budgets, capital budgets and other special purpose budgets are encompassed by the term College Budgets. This general policy statement is applicable to all funds, Federal, State and Local.

The Board approves the annual operating budgets of the College in accordance to state statutes.

Capital budgets and other special purpose budgets are approved by the Board or the College President as appropriate.

Budget Guidelines Covering Revenue Estimation and Expenditure Criteria

The Vice President of Administrative Services is responsible for providing guidance pertaining to the estimation of revenues and projection of expenditures. Such guidance will come from the annual Three-Year Financial Plan presented to the Board. Additional guidance may take the form of communication provided by the State or result from independent studies and the application of budget assumptions.

This policy does not preclude activities from submitting justification for variance from standard guidelines in formats designated by the Financial Services Department.

Revenues will be estimated conservatively, using an objective and analytical approach.

All guidelines related to revenues will place primary emphasis on the estimates of the Controller.

Balanced Budget

Every effort will be made to submit a balanced operating budget (Education and Operations & Maintenance Funds) in which revenues are greater than or equal to expenditures and one-time revenues will not be used for operational expenditures.

Timetable of Budget Functions

It is the responsibility of the vice president of administrative services to establish a schedule of budget functions which will serve to guide the budget development and implementation process for all divisions of the College. The schedule which is developed will be based on requirements and due dates established by the State, guidance received from the vice president of administrative services and the management needs of the College. Efforts will be made to provide for participation of all divisions in the development of the timetable of budget functions.

Vice presidents, deans, directors, and department or activity heads are authorized to establish working schedules within the general schedule established by Financial Services.

The method of communicating the schedule of budget functions shall be generally consistent from year to year and will be by such media as is deemed necessary and appropriate. The Board will ensure the preparation of a tentative budget for the College for each fiscal year and the vice president of administrative services will make the tentative budget available for public inspection in accordance with state law, which is currently thirty (30) days prior to the Board 's final action on the budget. All efforts should be made to allow the Board time to review the tentative budget and approve the annual budget prior to the beginning of each fiscal year (July 1).

8.01.01 Spending Plan

The College budget should be regarded as an educational spending plan. Once it has been adopted it becomes the responsibility of the president to administer that spending plan including the purchase of materials and supplies as authorized by the budget. Sound business practice and specific regulations of the Board will be observed.

8.01.02 College Indebtedness

The securing of funds through the sale of general obligation bonds, revenue bonds, tax anticipation warrants, and other written financial instruments issued by the college shall constitute a purchase of a commodity, and as such shall be subject to the purchasing policies as established by the Board.

The vice president of administrative services shall seek to maintain and, if possible, to improve its current general obligation bond rating of 'AA-' from Standard and Poor's and Aal from Moody's so borrowing costs are minimized and access to credit is preserved. It is imperative that the College demonstrate to rating agencies, financial advisors, investment bankers, creditors, and taxpayers that the College officials are following a prescribed financial plan.

Bonds will be sold on a competitive basis unless it is in the best interest of the College to conduct a negotiated sale. Competitive sales will be the preferred method; however, negotiated financing may be used where market volatility or the use of an unusual or complex financing or security structure is a concern with regard to marketability. The vice president of administrative services will recommend to the Board which method shall be used. This decision will be based on discussions with financial advisors, underwriters and/or bond council.

Taxpayer Equity

The College's property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds.

Uses

Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment or other costs as permitted by law. Acceptable uses of bond proceeds can be viewed as items which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.

The College will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, a cost benefit analysis should be conducted to determine that bond financing is necessary for financing a project.

Decision Analysis

Whenever the College is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the College's credit worthiness. The subcategories are representative of the types of items to be considered. This information will be presented by the vice president of administrative services to the College President's Senior Leadership Team for its review and recommendation to the Board.

Debt Analysis

- Debt capacity analysis
- Purpose for which debt is issued
- Debt structure
- Debt burden
- Debt history and trends
- Adequacy of debt and capital planning
- Obsolescence of capital plant

Financial Analysis

- Stability, diversity, and growth rates of tax or other revenue sources
- Trend in assessed valuation and collections
- Current budget trends
- Appraisal of past revenue and expenditure trends
- History and long-term trends of revenues and expenditures
- Evidences of financial planning
- Adherence to generally accepted accounting principles
- Audit results
- Fund balance status and trends in operating and debt funds
- Financial monitoring systems and capabilities
- Cash flow projections

Governmental and Administrative Analysis

- Government organization structure
- Location of financial responsibilities and degree of control
- Adequacy of basic service provision
- Intergovernmental cooperation/ conflict and extent of duplication

Economic Analysis

- Geographic and location advantages
- Population and demographic characteristics
- Wealth indicators
- Housing characteristics
- Level of new construction
- Types of employment, industry, and occupation
- Evidences of industrial decline
- Trend of the economy

The College may use the services of qualified internal staff and outside advisors to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisors. Recognizing the importance and value to the College's creditworthiness and marketability of the College's bonds, this policy is intended to insure that potential debt complies with all laws and regulations, as well as sound financial principles.

Debt Planning

Unlimited-tax general obligation bond borrowing should be planned and the details of the plan must be incorporated in the College Capital Improvement Plan. Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

Communication and Disclosure

The College will follow a policy of full disclosure on every financial report, voluntarily following disclosure guidelines provided by the Government Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.

General Obligation Bonds

Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. The College will attempt to keep the average maturity of general obligation bonds at or below 20 years. In accordance with state statutes, the College will limit the total of its general obligation debt to 2.875% of the College's assessed value and/or debt services which is less than 15% of operating expenditures unless otherwise approved by the Board.

Whenever possible, the College will finance capital projects by using self-supporting alternate revenue bonds. Alternate revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

Limited Tax General Obligation Debt

Limited tax general obligation bonds should be considered only when constraints preclude the preferred practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

Alternate Revenue Bonded Debt

It will be a long-term goal that each enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and alternate revenue bond financing.

Each enterprise should provide adequate debt service coverage. A specific factor is established by the College that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs.

Short Term Financing/Capital Lease Debt

Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000 unless otherwise approved by the Board. Adequate funds for the repayment of principal and interest must be included in the requesting department's approved budget.

The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed ten years.

8.01.03 Audit

A statement of the financial condition of the College shall be published annually in accordance with state Law.

The Office of the Vice President of Administrative Services will keep the Board members informed of the financial condition of the college by providing them with a monthly budget-to-actual report. An annual audit will be conducted of the College's financial transactions by a certified public accountant licensed to practice public accounting in the State of Illinois and appointed by the Board. The audit will be conducted in accordance with generally accepted auditing standards as established by statutes or laws governing junior college operations in the State of Illinois.

8.01.06 Capital Funds Policy

This policy describes the governing principles for preparing the capital budget and the Capital Improvement Plan (CIP). To facilitate informed investment decisions and promote effective management of existing capital assets.

The capital improvement program includes all capital projects, regardless of size, financed with Federal, State and/or College funds, and all departmentally funded projects exceeding the amount stated in the Budget Procedure 8.5(1). The capital improvement program is an ongoing process that includes:

- Assessing capital needs, opportunities and resources
- Assess utility conservation and sustainability opportunities
- Ensuring that potential projects conform with academic priorities and investment strategies
- Establishing priorities for project funding

The CIP is compiled by the Facility Services Department and presented to the President's Senior Leadership Team for input. The president recommends college wide priorities and if approved are included in the capital budget.

Capital Improvement Program

Providing the facilities essential to the accomplishment of the College's mission is a primary concern.

To ensure the availability of such facilities, a 3-Year Capital Improvement Program (CIP) will be developed and updated on an annual basis.

Plan objectives and goals include:

- Improving learning through educational facility enhancements.
- Ensuring facilities compliance with Environmental, Health and Safety Regulations.
- Extending the life expectancy of buildings and infrastructure.
- Construction of new facilities to meet the demands of increasing student enrollment.

The CIP will integrate projects from the college's Facilities Master Plan (Capital Improvement) and 10-Year Facility Condition Assessment with annual immediate needs into a short-range 3-Year Plan. Major components will include:

- Executive summary
- Program/physical history
- Campus Master Plan and description
- CIP process description
- Fund source description
- Project list for coming fiscal year and amounts
- Project descriptions
- 3-year plan for projects by category
- 10-year Facility Condition Assessment
- Program schedule
- Impact on operating budget
- Campus Maps identifying project location

8.01.07 Fund Balance

This policy describes the guidelines for unreserved fund balances in the College operating (general) fund.

Goal

Fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Unreserved fund balances will be unallocated cash at the completion of each fiscal year. The goal is to establish and maintain a general fund balance of twenty five percent of revenues.

Utilization

The proposed recommended use of the unreserved general fund balance is for projects in the Capital Improvement Program (CIP) or other unanticipated one-time expenditures that do not result in recurring operating costs. Expenditures from the unreserved fund balance must be approved by the Board of Trustees.

Replenishment of Reserve Deficits

Once the goal of twenty five percent has been reached, in the event the balance falls below fifteen percent, the vice president of administrative services will implement and submit to the Board, in conjunction with the proposed budget, a plan for corrective action to restore the fund balance to its goal of twenty five percent.

Annual Review

Compliance of this policy will be reviewed by the vice president of administrative services during the budget adoption process.

The Board will receive a report of year end reserves in the general fund as part of the year-end financial report.

8.01.08 Tax Levy

The Board shall annually determine the total amount of taxes to be levied based on the college's approved annual budget. The Board shall authorize the amount of tax levy by fund and shall authorize the appropriate county and local officials to collect the taxes on the College's behalf in compliance with applicable state statutes and local ordinances.

8.02.00 Federal and State Funds

To provide funds for the support of the College, the Board shall file applications with appropriate federal and state agencies for operating and capital assistance.

8.03.00 Authorization of Expenditures

All expenditures of College funds must be authorized by Board policies through the budget process or by special Board approval.

8.03.01 Pay Advancements

Generally, College employees receive pay on a regularly scheduled basis and in the amount approved by the Board. Individual employee's pay can be impacted by the federal income tax withholding, insurance contributions, and a number of other deductions relating to pay and benefits. It is the responsibility of the individual employee to insure that the required tax forms are completed in an accurate manner. Other occurrences which may impact individual paychecks are time sheet submissions, differential hourly pay, lost time pay sheets, shift differentials, and calculation errors. While it is not the intent of the Board that individual employees be penalized for pay problems beyond their own control, it is believed that the College needs to set some parameters relating to pay advance.

Therefore, it is the policy the Board that pay advances for the reasons noted above may not exceed the sum of dollars allocated for one pay period for the individual involved and will be deducted from the subsequent pay period. Any pay advance in excess of \$1,500 will be reported to the Board. Requests and approval for a pay advance should be directed to the vice president for administrative services or his/her designee.

8.03.02 Payment of Expenditures

The Board will receive a list of all bills submitted for payment monthly. The list will include payee, purpose of expenditure, detail, and check amount, as required under section 110 ILLCS 805/3-27. The bills will be classified in two categories.

- 1) Revolving Fund, and
- 2) Bills to be Approved.

Revolving Fund

To insure prompt payment to our vendors and compliance with the Illinois State Prompt Payment Act a revolving fund under section 110 805/3-27 (b) is established. Expenditures that meet one of the following criteria will be paid bi-weekly, at a minimum, from the Revolving Fund.

- 1) Expenditures under \$5000

- 2) Expenditures under \$5000 made on the College's procurement card
- 3) Utilities i.e., water, electric, gas sewer, waste disposal, telephone, etc.
- 4) Resale expenditures for Food Service and Bookstore
- 5) Monthly life insurance, workers compensation insurance, property insurance and liability insurance premiums
- 6) Travel and travel related expenditures
- 7) Disbursement of student loans, grants and student/miscellaneous refunds
- 8) Independent contractors for instructional services
- 9) Payroll taxes, payroll deductions and unemployment payments
- 10) Postage
- 11) Credit card payments
- 12) Expenditures where the College has a contractual obligation to make the payment by a certain date.
- 13) Expenditure with the approval of the college treasurer or his/her designee.

The Board will receive an itemized listing of those payments made during the previous month.

Bills to be Approved

All bills presented for payment that do not meet the criteria to be disbursed from the Revolving Fund will be listed under this category. It is the responsibility of the Board to approve these bills for payment prior to disbursement being made.

8.5 Purchasing Policy

It shall be the responsibility of the president through his/her designated representative to ensure that all qualified suppliers have the opportunity to bid or offer for sale on a negotiated basis merchandise or services that are to be purchased by the college. The board will be guided by the principle that the college should receive the best quality merchandise and services available for the purchase dollar regardless of who the vendor may be.

It shall be the responsibility of the president through the vice president for business services or his/her designee to maintain vendor bid lists in the Business Office. Additions or deletions can be made upon request by any vendor. Vendors may be removed from the vendor bid list as a result of any unsatisfactory performance on any previous contracts.

A. Purchase of Budgeted Items Not Subject to Competitive Bid:

All purchases of items supported by the adopted budget and not subject to competitive bid as required by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1, as amended) may be made by the vice president for business services or his/her designee without advertising for bids and without requiring price quotations. If for any reason competitive bids or price quotations are deemed advisable by the vice president for business services, they will be obtained and awards made on the basis of conformance to specifications and the amount of the bids.

B. Purchases Subject to Competitive Bidding

All purchases of goods and services, except as noted in Sections 8.5 (A), 8.5.1 and 8.5.2, shall be awarded by the Board of Trustees upon the recommendation of the president of the college. When any purchase to be made by the college is subject to competitive bidding as specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 as amended), the vice president for business services or his/her designee guarantee due (e.g. sufficient or adequate) advertisement for bids for the sale of those goods and services required by the college. Formal contracts may be any of the following types, as appropriate under the circumstances:

Cost plus Fixed Fee – or time and material.

Fixed Price – both parties share the risk.

Predetermined price w/ceiling – maximum price established and negotiations entered at 40% and 80% of the work.

Open End – volume price given for orders exceeding a stipulated dollar value to be delivered during the course of the year.

Due (e.g. sufficient or adequate) advertisement for bids shall include, but is not limited to, one public notice at least ten days before the bid date in a newspaper or newspapers or general circulation within Illinois Community College District No. 525. In addition to such public advertisement, bids may be solicited directly from such persons who may be deemed, reliable and competent to furnish the item or items required.

All bids must be sealed by the bidder and must be opened by a member of the board at a public bid opening at which the contents of the bids must be announced. The vice president for business services or his/her designee shall prepare a tabulation for consideration for the Board of Trustees and will make recommendations through the president to the Board of Trustees. The board shall award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. The board shall always reserve the right to reject any or all bids.

8.5.1 Emergency Purchases or Repairs

Necessary purchases or emergency repairs, which require major expenditures of monies otherwise subject to Board of Trustees approval, but which require prompt action, may be made as an emergency purchase. Such an emergency expenditure must be approved by three-fourths of the members of the Board of Trustees.

8.5.2 Construction Contracts

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure in excess of the amount specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 (j), as amended) shall be awarded on the basis of due advertisement for bids. All bids must be sealed by the bidder and must be opened by a member or employee of the Board

at a public bid opening at which the contents of the bids must be announced. The vice president for administrative services or his/her designee shall prepare a tabulation for consideration by the Board of Trustees and will make recommendations through the president to the Board of Trustees.

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure not in excess of the statutorily specified amount subject to competitive bidding may be awarded by the vice president for administrative services or his/her designee.

8.5.3 Responsible Bidder

The Board of Trustees will exercise its discretion in determining the responsibility of the bidders and will award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality and serviceability.

In the event of tie bids, preferences will be given to persons or firms located within the confines of the college district if they are recognized as qualified and can provide the needed services of materials on a substantially equal basis with persons located outside of the college district. At all times, the Business & Auxiliary Services Office will seek to purchase goods and services in line with officially approved policies of the educational institution in a manner that will be in the best interests of the students attending the college and in the best interests of the taxpayers of the district.

In addition to all other requirements bidders must comply with the “Responsible Bidder Ordinance” minimum legal requirements:

1. The bidder must be a duly organized legal entity in good standing with the Illinois Secretary of State and in compliance with all laws prerequisite to doing business in Illinois.
2. The bidder must have a valid Federal Employer Tax Identification Number (FEIN) or social security number.
3. The bidder must be an equal opportunity employer.
4. The bidder must provide certificates of insurance indicating the following coverages if called for in the bid solicitation: general liability, workers compensation, completed operations, automobile, hazardous occupation and product liability.
5. The bidder must comply with all provisions of the Illinois Prevailing Wage Act (820 ILCS130), including wages, medical and hospitalization insurance and retirement for those trades covered in the Act.
6. For construction projects over \$25,000, the bidder must provide an apprenticeship and training program that is registered with the United States Department of Labor’s Bureau of Apprenticeship and Training or is reasonably equivalent to such programs. The bidder must be compliant with the Illinois Drug-Free Workplace Act 30 ILCS 580/.

8.5.4 Procurement of Goods and Services

Employee versus Independent Contractor

The Board recognizes the need for and will compensate for personal services in accordance with the following criteria:

1. Any person who is already an employee of Joliet Junior College cannot be considered an independent contractor by Joliet Junior College except for individuals defined in number two.
2. Individuals who offer their services to the public, and provide a qualified business tax identification number. Number as a normal part of their business may be considered independent contractors.
3. Services rendered to the college will be reimbursed at rates that are reasonable, necessary, consistent with the level of expertise required, and approved by the president, or designee, of the college.
4. All other individuals under the direction of the college, and paid by the college, will be hired as employees through established procedures and paid through the payroll system.

8.5.5 Consultant Services

Consultant expenses for services rendered to the college will be reimbursed at rates that are reasonable, necessary, and consistent with the level of expertise required, and approved by the president, or designee, of the college.

Written professional service agreements related to grant, allied health employees, and staff development consultant services will be utilized.

8.11 Grants – Indirect Cost

During all grant application processes Joliet Junior College will attempt to obtain money for indirect costs whenever allowable. Any indirect costs received will then be directed to the general fund.

12.02.00 Insurance

Insurance shall be purchased on a bid or quote, basis every two to five years as determined by the vice president of administrative services, summarized on standard proposal form in order to provide adequate coverage with satisfactory and convenient service at the lowest cost.

The Board shall purchase with district funds the type and amount of insurance necessary to protect itself as a corporate body, its individual members, its appointed officers, and its employees from financial loss arising out of any claim, demand, suit, or judgment by reason of alleged negligence or other act resulting in accidental injury to any person or property damage within or without the college buildings while the above-named insured are acting in the discharge of their duties within the scope of their employment and/or under the direction of the Board.

ICCB REGULATIONS

Annual Budget

The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level.

Colleges are encouraged to use either of the following budgetary formats: line-item appropriation or program budgeting in conjunction with program performance budgeting (PPB), or zero-based budgeting (ZBB). However, a budgetary crosswalk may be necessary to complete the line-item appropriation by function budget required by the ICCB.

Each local Board of Trustees must adopt a budget for each fiscal year within or before the first quarter of each fiscal year. Moreover, a tentative budget must be available for public inspection for at least 30 days, or ten days for community college districts in cities of over 500,000 inhabitants, prior to final adoption; and at least one public hearing must be held on the tentative budget.

It is anticipated that each district will develop an expanded operational budget that is more detailed than the budget required by the ICCB. Care should be taken that any budget adopted by the local Board of Trustees meets the requirements of Section 3-20.1 of the *Public Community College Act* for community college districts in cities with less than 500,000 inhabitants or Sections 7-8 through 7-16 for other community college districts.

The budget shall contain a statement of the cash on hand at the beginning of the fiscal year, an estimate of the cash expected to be received during such fiscal year from all sources, an estimate of the expenditures contemplated for such fiscal year, and a statement of the estimated cash expected to be on hand at the end of such year. The estimate of taxes to be received may be based upon the amount of actual cash receipts that may reasonably be expected by the district during such fiscal year, estimated from the experience of the district in prior years and with due regard for other circumstances that may substantially affect such receipts. (Section-3-20.1)

The budget shall set forth estimates, by classes, of all current assets and liabilities of each fund of the board as of the beginning of the fiscal year, and the amounts of those assets estimated to be available for appropriation in that year, either for expenditures or charges to be made or incurred during that year or for liabilities unpaid at the beginning thereof. Estimates of taxes to be received from the levies of prior years shall be net, after deducting amounts estimated to be sufficient to cover the loss and cost of collecting those taxes and also deferred collections thereof and abatements in the amount of those taxes extended or to be extended upon the collector's books. (Section 7-9)

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants may transfer among budgeted items in a fund, providing that all transfers do not exceed 10 percent of the total of such fund as set forth in the budget. The local Board

of Trustees also may amend the budget by using the same procedure as the original adoption.

One copy of the annual budget in the format prescribed shall be filed with the ICCB no later than October 15.

Certificate of Tax Levy

The language for the Certificate of Tax Levy suggested by Section 3-20.5 of the *Public Community College Act* is included in this section. This certificate must be filed with each county clerk on or before the last Tuesday in December. A copy of the certificate, along with each county clerk's verification of the levy, should be filed with the ICCB no later than January 31. In addition to the adopted annual budget, each college must file with each county clerk, within 30 days of its adoption, the local board's budget resolution and a certified summary of anticipated revenues for the fiscal year. Failure to file these documents authorizes the county clerk to refuse to extend the district's tax levy. Suggested forms for the budget resolution and the summary of anticipated revenues are included as part of this section.

Moreover, when a district levies more than 105 percent of the previous year's tax extensions, the district must have at least one public hearing which may not coincide with the hearing on the tentative budget. The notice must fulfill the following requirements:

The notice shall appear no more than 14 days nor less than (7) seven days prior to the date of the public hearing. The notice shall be no less than one-eighth page in size, and the smallest type used shall be 12 point and shall be enclosed in a black border no less than 1/4 inch wide. The notice shall not be placed in that portion of the newspaper where legal notices and classified advertisements appear. The notice shall state in plain and simple language the following information: (1) the legal name of the taxing district; (2) the commonly known name of the taxing district; (3) the amount of property taxes, exclusive of election costs, extended or estimated to be extended on behalf of the taxing district for the preceding year; (4) the amount of the proposed levy, exclusive of election costs, for the current year; (5) the percentage increase; and (6) the date, time and place of the public hearing concerning the proposed budget and the proposed levy increase. Such hearing may not coincide with the hearing on the proposed budget of the taxing district.

Any notice which includes information substantially in excess of that specified and required by this Act shall be an invalid notice. (Chapter 120, Section 866)

Additionally, an amended Certificate of Tax Levy may be filed within ten days of notification from the county clerk of the multiplier providing such multipliers will alter the amount of revenue received by the district.

External Audit

Each district is required to submit three copies of its external audit to the ICCB by October 15 following the end of the fiscal year. Required schedules and recommended formats are detailed by the ICCB.

Annual Financial Report

Pursuant to Section 3-22.2 of the *Public Community College Act*, each district is required to publish a financial statement at least once annually prior to November 15 in a newspaper of general circulation in the district, and a copy of this publication must be filed with the ICCB by December 1.

Community College Treasurer's Bond

Each community college treasurer must be bonded. A copy of each bond must be filed with the county clerk(s) and the ICCB.

Requirements for Financial Transactions

The *Public Community College Act* and ICCB rules contain many financial requirements. Although several requirements are highlighted below, you are encouraged to review the *Public Community College Act* and ICCB rules.

Payment of Orders and Bills

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants must approve payment of all bills showing to whom and for what purpose each payment is to be made and to what budgetary item each payment should be debited. The payment's purpose and budgetary line item can be shown by Fiscal Management Manual account codes. College staff should ensure that each item is properly charged to the correct account and that authority exists for such a transaction. For example, custodial salaries and utilities can be paid from the Operations and Maintenance Fund only upon resolution of the local Board of Trustees.

Bidding Policy

Section 3.27.1 of the *Public Community College Act* requires each district to let all contracts for supplies, materials, or work involving an expenditure in excess of \$10,000 to the lowest responsible bidder after due advertisement, excluding the exceptions which are listed in Section 3-27.1 of the Act. The local board may adopt a more restrictive bidding policy.

THE PUBLIC ACT REGULATIONS

805/3-20.1. Adoption of Annual Budget--Contents--Fiscal year

Community college boards are required to adopt a budget before or within the first quarter of a new fiscal year. The budget must "...specify the objects and purposes of each item and amount needed for each object or purpose." The budget must contain a statement of cash on hand at the beginning of a fiscal year, an estimate of cash to be received and expended during the year, and an estimate of cash expected on hand at the end of the fiscal year. Nothing in this section is to be interpreted as a requirement for a district to change its basis or system of accounting. The board is required to establish the fiscal year. The budget "...shall be prepared in tentative form by some person or persons designated by the board, and in such tentative form shall be made conveniently available to inspection for at least 30 days prior to final action thereon. At least one public hearing shall be held as to such budget prior to final action thereon." Districts are required to publish a notice of the availability of the budget for public inspection, and notice of the public hearing. Finally, this section authorizes the board to "...from time to time make

transfers between the various items in any fund not exceeding in the aggregate 10% of the total of such fund as set forth in the budget.” The board may amend the budget by following the same procedures for the original adoption outlined in this section.

805/3-20.2. Additional or Supplemental Budget

If the voters of a community college district approve an increase in the district’s tax rate for the Education or Operations and Maintenance Funds after the budget for that period has been adopted, the board may adopt or pass a budget reflecting the supplemental or additional funds to be collected.

805/3-20.3. Expenses Payable from Taxes for Operation and Maintenance of Facilities Purposes and for Purchase of College Grounds--Educational Fund

This section specifies expenditures that must be paid from the amount levied for operations and maintenance purposes. Included are “...obligations incurred for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures, for the rental of buildings and property for community college purposes...” Other expenditures are to be paid from the Educational Fund.

805/3-20.5. Determination of Amount to be Raised by Tax for Educational Purposes and for Operations and Maintenance of Facilities Purposes--Certificate of Tax Levy

Each year, the college must determine the amount of funds to be raised by the tax levy for the ensuing year. These amounts must be certified by the board and submitted to the county clerk before the last Tuesday in December each year. Suggested language for the Certificate of Tax Levy is also included in this section.

805/3-20.6. Districts in Two or More Counties--Determination of Amounts--Certificates of Tax Levy

If a college district lies in two or more counties, the Certificate of Tax Levy must be filed with each of the county clerks within the district. Each county clerk is then to determine the portion of the district valuation that lies within the county and provide this information to the county clerk where the institution is located. Based on the levy certification, the county clerk will determine the tax rates for all of the counties.

805/3-27. Payment of Orders and Bills--Revolving Funds--Collection of Funds

The board may include in the authorized minutes a list of bills approved for payment, showing to whom and for what purpose the debt was incurred. This does not preclude the board from authorizing a voucher system or other system in accordance with the State Board. The board may establish revolving funds, providing they are in the custody of a bonded employee and are subject to annual audit by a licensed public accountant.

805/2-27.1. Contracts

Contracts for the purchase of supplies, materials, or work exceeding \$10,000 are awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. Several exceptions to this rule are noted in this section, including (1) services of individuals possessing a high degree of professional skill, (2) contracts for printing financial reports, (3) contracts for printing or engraving

bonds or other debt instruments, (4) and many others as outlined in the statute. This section also includes procedures for awarding contracts through the sealed bid process.

805/3-33.5. Working Cash Fund--Monies Derived from Bonds--State and Federal Funds

Funds raised by the sale of working cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The board may transfer from the Working Cash Fund in anticipation of the receipt of federal or state funds, but the debt to the Working Cash Fund must be satisfied.

805/3-33.6. Working Cash Fund--Transfers of Monies--Abolition of Fund

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Fund may be made only by board resolution. This section also specifies the terms of such a resolution. The board may also issue a resolution to abolish the Working Cash Fund and direct the treasurer as to directing the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Fund by board resolution.

Measurement Focus, Basis of Accounting, and Basis of Presentation

The district is a special-purpose government engaged only in business-type activities. Therefore, the district's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

For both budget and financial reporting, summer session revenues and expenditures are deferred and reported in the succeeding fiscal year in which the program is predominantly conducted. This is considered an immaterial difference from accrual accounting primarily because it is consistently applied from year to year.

Cash and Cash Equivalents

For purposes of reporting cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents.

Investments

All investments are carried at fair value.

Receivables

All receivables are expected to be received within one year.

Inventories

Inventories are valued at the lower of cost or market, on a first-in, first-out basis. Inventories consist primarily of supplies and items held for resale by the bookstore. The cost is recorded as an expense at the time individual inventory items are utilized or sold.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Capital Assets

Capital assets include buildings, property, equipment and infrastructure assets, such as roads. Capital assets are defined by the district as assets with an initial unit cost of \$2,500 or more and an estimated useful life in excess of three years. Such assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements	20 – 50 years
Furniture and equipment	5 – 10 years
Improvements other than buildings	20 years

Compensated Absences

Vacation leave can be accumulated up to 240 hours. Sick leave does not vest and is accumulated at a rate of 20 days per year, with a maximum of 380 days. All compensated absences, which are earned during the year are, therefore, reported as an expense and as a liability.

Deferred Revenue

Deferred tuition revenue represents that portion of tuition and other fees received before June 30, 2015, but applicable to sessions occurring after June 30, 2015. Deferred government claims and grants represent monies received before all eligibility requirements imposed by the provider have been met.

Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district’s boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2015 is recognized as a receivable and revenue for the year ended June 30, 2016.

Enterprise Activity Accounting and Financial Reporting

In accounting for and reporting on its business-type (enterprise) activities, the district has elected to apply all applicable Governmental Accounting Standards Board (GASB) pronouncements and has elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989.

Classification of Revenues and Expenses

Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees and (2) sales and service fees. Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as local property taxes, state appropriations, most federal, state, and local grants, and interest.

Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Expenses not meeting this definition are reported as nonoperating expenses.

Basis of Budgeting

The accounting policies of the college conform to generally accepted accounting principles as accepted in the United States applicable to colleges and universities as well as those prescribed by the Illinois Community College Board (ICCB). The following is a summary of the more significant policies:

In December 1998, the Government Accounting Standards Board (GASB) released Statement No. 33 “Accounting and Financial Reporting For Nonexchange Transactions,” which revised reporting of property tax revenue. In June 1999, GASB approved Statement No. 34 “Basic Financial Statements and Management Discussion and Analysis for State and Local Governments,” followed by Statement No. 35 “Basic Financial Statements and Management’s Discussion and Analysis for Public College and Universities.” The change in financial statement presentation provides a comprehensive one-column portrait of the total government.

The college’s budgetary basis of accounting differs from generally accepted accounting principles (GAAP) as follows: 1) Though budgeted, capital and equipment expenditures greater than \$2,500 will be eliminated from the statement of revenues, expenses and changes in net assets. Depreciation expense will be reflected. 2) Internal service and intra-agency (primarily health insurance charges) revenue and expenditures, while budgeted, will be eliminated for financial reporting. 3) For financial statement purposes, the college reports restricted and unrestricted net assets. For budgetary purposes, fund balances are reported, which encompass both of these categories.

Fund Groups

For budgetary control and to comply with legal regulations, the college’s accounts are organized into funds and account groups, each of which is considered a separate accounting entity. Expenditures within each fund are further delineated by function and object to more fully reflect the planned activities of the fund.

The college adopts legal budgets for all governmental fund types.

<u>Fund Type</u>	<u>Fund</u>	<u>Fund #</u>
<u>Governmental</u>		
General	Education	01
	Operations and Maintenance	02
Special Revenue	Restricted Purpose–Grants/Contract Etc.	06
	Audit	11
	Liability, Protection and Settlement – Tort	12
Debt Service Fund	Bond and Interest	04
Capital Projects Fund	Operations and Maintenance (Restricted)	03
<u>Proprietary</u>		
	Auxiliary Enterprise	05
	Self-Insurance	23
<u>Fiduciary</u>		
	Working Cash	07

The level of budgetary control (the level at which expenditures cannot exceed the appropriated amount) is established for each individual fund rather than the fund group and within the fund by object and function (which is the legal budget organization). Managers at all levels are charged with continuously monitoring expenditures within their programs. While the exact legal limits on expenditures are established by the amounts in the legal budget (within the 10 percent transfer limitation), the usual management practice is to monitor expenditures by program and by line item within the program. Minor unfavorable variances may be permitted on a case-by-case basis after appropriate review; significant variances require prior approval and may be compensated through budget adjustments. The controller monitors expenditures to ensure compliance with the legal budget requirements and limitations and with college policy on fiscal management. (See also “Budget Process.”)

The college also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at the end of each year; however, encumbrances are generally reauthorized as part of the following year’s budget.

Expenditure Controls

Overall responsibility for budget management lies with the vice president of administrative services. Day-to-day oversight is the responsibility of the controller.

Budget Managers

All funds of the college are divided into cost or responsibility centers. A budget manager is assigned to each center and has authority for approving expenditures from this center.

Requisitions

Expenditures are generally processed via a requisition form. Once approved by the budget manager, the requisition flows to the appropriate vice president or the president for approval, if in excess of \$5,000, before going to the director of administrative and auxiliary services for final approval. Additionally, the director of administrative and auxiliary services approves that bidding requirements and other legal restrictions have been met along with funding availability and account coding.

Purchase Orders

Once a requisition contains all necessary approvals, a purchase order is created.

Encumbrances

Once purchase orders are approved, they are encumbered against the current year's funds. Encumbrances reduce the balance of budgetary funds available for future expenditures. While salaries cannot currently be encumbered, several other controls exist to prevent over-expenditure in these areas.

Budget Adjustments

Because a budget is only a plan, it is usually necessary to allow transfers between accounts during the year. This maintains the budget as a viable working plan and also helps to monitor the overall status of budget funds and the extent to which they have been appropriately authorized. Working within the guidelines/regulations noted below, all budget adjustments also follow a similar approval process to the requisition. The primary difference is that the controller must approve all budget adjustments and Senior Leadership Team must approve all adjustments involving salary lines.

Management Information Reports

Each month, budget managers receive reports detailing current and year-to-date expenditures, encumbrances, and original and remainder budget balances for each account in their various centers of responsibility. These reports reflect both function and object perspectives. Budget adjustments made during the month are also reflected.

Detailed reports are prepared monthly for the Board of Trustees. These reports include comparisons by fund of actual expenditures against budgets by function and object; revenue receipts against budget; total salary commitments against budget; and cash and investment balances. Additionally, the report includes a listing of bills paid by fund. The board is asked to review and approve these monthly reports.

The monitoring of revenue is a crucial component of the management of the budget. In the event of an unexpected decline in revenue, certain non-essential expenses would be the first to be identified and frozen to ensure a balanced budget at year-end.

Additionally, day-to-day operations require the use of various management information reports by the controller and vice president of administrative services. All budget managers have daily access to an online database query of the detail of expenditures and budget transactions under their control.

TUITION AND FEE HISTORY

Fiscal Year	Tuition Per Cr. Hr.	Student Fee	Technology Fee	Capital Assessment		Total	%	ICCB Average Tuition and Fees	
				Fee	Fee			Tuition and Fees	%
2015-16	\$ 84.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 115.00	0.00%	N/A	
2014-15	\$ 84.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 115.00	3.60%	118.77	5.43%
2013-14	\$ 80.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 111.00	3.74%	112.65	4.41%
2012-13	\$ 80.00	\$ 4.00	\$ 6.00	\$ 17.00	\$ 17.00	\$ 107.00	3.88%	107.89	3.85%
2011-12	76.00	4.00	6.00	17.00	17.00	103.00	0.00%	103.89	5.73%
2010-11	76.00	4.00	6.00	17.00	17.00	103.00	10.75%	98.26	10.57%
2009-10	67.00	4.00	6.00	16.00	16.00	93.00	5.68%	88.87	5.75%
2008-09	64.00	4.00	6.00	14.00	14.00	88.00	15.79%	84.04	6.89%
2007-08	62.00	3.00	6.00	5.00	5.00	76.00	4.11%	78.62	6.19%
2006-07	60.00	3.00	5.00	5.00	5.00	73.00	2.82%	74.04	5.89%
2005-06	58.00	3.00	5.00	5.00	5.00	71.00	4.41%	69.92	10.86%
2004-05	56.00	3.00	5.00	4.00	4.00	68.00	12.40%	63.07	6.09%
2003-04	51.00	3.00	4.50	2.00	2.00	60.50	8.04%	59.45	8.80%
2002-03	49.00	3.00	4.00			56.00	0.00%	54.64	6.47%
2001-02	49.00	3.00	4.00			56.00	5.66%	51.32	3.61%
2000-01	46.00	3.00	4.00			53.00	3.92%	49.53	4.69%
1999-00	44.00	3.00	4.00			51.00	4.08%	47.31	4.00%
1998-99	42.00	3.00	4.00			49.00	6.52%	45.49	3.74%
1997-98	41.00	3.00	2.00			46.00	4.55%	43.85	4.31%
1996-97	39.00	3.00	2.00			44.00	4.76%	42.04	4.29%
1995-96	39.00	3.00	-			42.00	7.69%	40.31	3.17%
1994-95	36.00	3.00	-			39.00	8.33%	39.07	4.21%
1993-94	33.00	3.00	-			36.00	5.88%	37.49	
1992-93	31.00	3.00	-			34.00	6.25%		
1991-92	29.00	3.00	-			32.00	10.34%		
1990-91	26.00	3.00	-			29.00	16.00%		
1989-90	23.00	2.00	-			25.00	0.00%		
1988-89	23.00	2.00	-			25.00	8.70%		
1987-88	21.00	2.00	-			23.00	15.00%		
1986-87	18.00	2.00	-			20.00	0.00%		
1985-86	18.00	2.00	-			20.00	0.00%		
1984-85	18.00	2.00	-			20.00	0.00%		
1983-84	18.00	2.00	-			20.00	25.00%		
1982-83	15.00	1.00	-			16.00	14.29%		
1981-82	13.00	1.00	-			14.00	0.00%		
1980-81	13.00	1.00	-			14.00	0.00%		
1979-80	13.00	1.00	-			14.00	0.00%		
1978-79	13.00	1.00	-			14.00	0.00%		
1977-78	13.00	1.00	-			14.00	0.00%		
1976-77	13.00	1.00	-			14.00	7.69%		
1975-76	12.00	1.00	-			13.00	18.18%		
1974-75	10.00	1.00	-			11.00	0.00%		
1973-74	10.00	1.00	-			11.00	0.00%		
1972-73	10.00	1.00	-			11.00	40.49%		
1971-72	7.00	0.83	-			7.83	0.00%		
1970-71	7.00	0.83	-			7.83	0.00%		
1969-70	7.00	0.83	-			7.83	2.09%		
1968-69	7.00	0.67	-			7.67	-28.12%		
1967-68	10.00	0.67	-			10.67	0.00%		
1966-67	10.00	0.67	-			10.67			

N/A - Information not available.

COMMUNITIES SERVED

Braceville	Mazon
Braidwood	Millington
Bolingbrook	Minooka
Carbon Hill	Mokena
Channahon	Morris
Coal City	New Lenox
Crest Hill	Newark
Custer Park	Odell
Diamond	Orland Park
Dwight	Peotone
East Brooklyn	Plainfield
Elwood	Plattville
Essex	Ransom
Frankfort	Ritchie
Gardner	Rockdale
Godley	Romeoville
Homer Glen	Tinley Park
Joliet	Shorewood
Kinsman	So. Wilmington
Lemont	Symerton
Lisbon	Verona
Lockport	Wilton Center
Manhattan	Wilmington
Marley	

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

Fall	Fall Enrollment				Gender		Attendance		Enrollment Status				Avg. Age
	Head Count	% Change	FTE	% Change	Male	Female	Full Time	Part Time	Continuing Student	New	Transfer	Re-Admit	
2014	15,776	(6.48%)	9,020	(6.40%)	46%	54%	35%	65%	52%	30%	2%	16%	24
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%	25
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%	26
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%	26
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%	26
2009	15,288	8.52%	9,420	9.91%	44%	56%	44%	56%	58%	17%	3%	19%	26.4
2008	14,088	7.14%	8,571	8.78%	41%	59%	43%	57%	60%	23%	1%	16%	26.5
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%	27
2006	12,924	(0.75%)	7,592	1.19%	42%	58%	39%	61%	56%	26%	1%	17%	27
2005	13,022	2.13%	7,503	3.70%	41%	59%	38%	62%	56%	24%	2%	18%	28
Ten Year Average		2.25%		2.34%									
Five Year Average		0.75%		(0.80%)									

ILLINOIS COMMUNITY COLLEGE BOARD FUNDING

	<u>2015-16</u>	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>	<u>2008-09</u>	<u>2007-08</u>	<u>2006-07</u>
Education Fund										
Credit Hour	8,100,000	7,620,292	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417	6,186,546
Square Footage	-	-	-	32,637	76,538	76,538	74,886	73,788	76,411	69,237
Hold Harmless	-	-	-	-	-	-	-	-	-	-
Career and Technical Education	650,000	645,414	669,381	653,001	707,431	689,329	622,056	351,297	299,612	293,680
Total	<u>8,750,000</u>	<u>8,265,706</u>	<u>7,815,397</u>	<u>7,734,148</u>	<u>7,778,812</u>	<u>7,760,710</u>	<u>7,987,773</u>	<u>7,160,401</u>	<u>6,649,440</u>	<u>6,549,463</u>
	5.86%	5.76%	1.05%	-0.57%	0.23%	-2.84%	11.55%	7.68%	1.53%	#DIV/0!
Operation & Maintenance										
Deferred Maintenance	-	-	-	-	-	-	-	-	-	-
Capital Renewal	-	-	-	-	-	-	-	-	-	-
Capital Appropriation	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Restricted Purposes										
Workforce Development										
Business & Industry	-	-	-	-	131,935	130,203	121,281	116,490	104,658	103,596
P-16 Initiative	-	-	-	-	-	-	-	-	122,007	122,837
Student Success	-	-	-	-	-	-	-	-	-	121,355
Special Incentive	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	<u>131,935</u>	<u>130,203</u>	<u>121,281</u>	<u>116,490</u>	<u>226,665</u>	<u>347,788</u>
	0.00%	0.00%	0.00%	-100.00%	1.33%	7.36%	4.11%	-48.61%	-34.83%	#DIV/0!
Total All Funds	<u>8,750,000</u>	<u>8,265,706</u>	<u>7,815,397</u>	<u>7,734,148</u>	<u>7,910,747</u>	<u>7,890,913</u>	<u>8,109,054</u>	<u>7,276,891</u>	<u>6,876,105</u>	<u>6,897,251</u>
	5.86%	5.76%	1.05%	-2.23%	0.25%	-2.69%	11.44%	5.83%	-0.31%	#DIV/0!

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2012 Tax Rate	Equalized Assessed Valuation (EAV)	Tax Extension	Tax Dollars Per District Resident	Tax Rate Restricted Under PTELL	Annual FTE Fiscal 2013	Tax Dollars Per FTE	Fiscal 2014 Equalization Grant	Fiscal 2014 Operating Grants	Total State Grants	State Grants Per FTE	Tax and State Grants Per FTE
Elgin	0.4494	11,324,602,562	50,892,764	108.68	Yes	8,172	6,228	-	5,102,186	5,102,186	624	6,852
Oakton	0.2181	21,608,874,665	47,128,956	99.79	Yes	7,271	6,482	-	5,281,731	5,281,731	726	7,208
Harper	0.3384	19,011,750,509	64,335,764	124.72	Yes	10,800	5,957	-	6,545,938	6,545,938	606	6,563
DuPage	0.2681	38,763,381,046	103,924,625	98.80	Yes	18,910	5,496	-	12,215,425	12,215,425	646	6,142
McHenry	0.3916	7,132,386,072	27,930,424	105.10	Yes	4,886	5,716	-	2,277,348	2,277,348	466	6,182
Waubonsee	0.4120	8,379,531,023	34,523,668	88.07	Yes	7,698	4,485	50,000	4,653,390	4,703,390	611	5,096
Lake County	0.2720	23,218,869,144	63,155,324	93.23	Yes	11,041	5,720	-	8,116,441	8,116,441	735	6,455
Kishwaukee	0.6171	2,025,605,331	12,500,010	111.13	No	3,356	3,725	2,603,915	1,913,248	4,517,163	1,346	5,071
Kankakee	0.4173	2,258,199,261	9,423,466	68.26	No	2,969	3,174	3,727,371	3,295,089	7,022,460	2,365	5,539
Joliet	0.2403	18,670,894,035	44,866,158	71.31	Yes	11,401	3,935	-	7,146,016	7,146,016	627	4,562
Illinois Valley	0.3536	3,057,231,911	10,810,372	72.83	No	2,747	3,935	50,000	2,286,285	2,336,285	850	4,785
South Suburban	0.3562	3,681,326,000	13,112,883	48.08	Yes	4,142	3,166	1,381,341	3,134,233	4,515,574	1,090	4,256
Morton	0.4691	1,640,896,561	7,697,446	48.42	Yes	3,236	2,379	3,056,029	1,542,959	4,598,988	1,421	3,800
Triton	0.2690	8,396,718,635	22,587,173	68.70	Yes	8,817	2,562	50,000	5,906,104	5,956,104	676	3,238
Moraine Valley	0.3064	9,896,006,401	30,321,364	73.95	Yes	12,008	2,525	1,138,720	7,085,423	8,224,143	685	3,210
Prairie State	0.3555	3,333,183,305	11,849,467	55.52	Yes	4,563	2,597	111,076	2,182,396	2,293,472	503	3,100
Peer Average	0.3584	11,399,966,029	34,691,241	83.54		7,626	4,255				874	5,129

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY

Last Ten Fiscal Years

Year of Levy	Tax Rates	Assessed Valuation	%	\$	Tax Levy %	Current Year Taxes Collected	Percent of Levy Collected
2014	0.2945	\$ 17,800,000,000	(0.28%)	\$ 53,802,000	2.03%	\$ 562,808	1.05%
2013	0.2945	\$ 17,850,068,427	(4.40%)	\$ 52,733,266	2.15%	\$ 52,565,480	99.68%
2012	0.2766	\$ 18,670,894,035	(5.40%)	\$ 51,623,161	6.06%	\$ 51,321,101	99.41%
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,861	98.71%
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,950,465	99.27%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
2007	0.1901	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%
2005	0.2142	15,299,377,998	13.16%	31,949,879	10.31%	31,862,464	99.73%
2004	0.2142	13,519,932,907	8.81%	28,962,921	10.35%	28,888,559	99.74%
Ten-Year Average Increase (Decrease)			3.95%			7.49%	
Five-Year Average Increase (Decrease)			(3.51%)			3.32%	

Note: Assessed value is computed by various county clerks' offices and is equal to approximately one-third of the estimated actual value.

Sources: The County Clerk's Office of Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston, and Will Counties.

FUND BALANCES - BUDGETARY BASIS

Last Ten Fiscal Years

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	1988 Insurance Reserve	Health Insurance
2014	17,984,787	4,349,747	86,132,168	1,556,904	-	3,954,935
2013	17,717,440	4,247,187	51,283,403	1,351,296	-	3,347,852
2012	17,566,350	3,660,528	62,647,981	1,086,607	-	3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	-	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	-	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	-	5,919,367
2008	11,639,009	2,486,135	5,098,872	774,446	-	5,989,770
2007	8,283,800	2,199,647	6,158,682	575,890	-	4,703,332
2006	6,929,640	1,862,655	5,357,555	520,405	-	3,471,770
2005	5,116,855	1,748,130	8,856,860	243,076	-	2,542,236
10 year Ave.	\$ 13,070,088.90	\$ 2,932,494	\$ 54,356,762	\$ 907,974	\$ -	\$ 4,367,447

Source: Annual audited financial statements.

STUDENTS AT A GLANCE

ALL STUDENTS				
Fall Semester	Head Count		FTE	
	JJC	All Illinois*	JJC	All Illinois*
2005	13,022	352,824	7,503	197,367
2006	12,924	350,508	7,592	196,868
2007	13,149	347,277	7,879	197,473
2008	14,088	357,157	8,571	204,066
2009	15,288	383,960	9,420	224,021
2010	15,676	379,736	9,801	224,676
2011	15,322	372,566	9,617	217,674
2012	15,589	358,562	9,431	208,508
2013	16,870	351,570	9,637	204,722
2014	15,776	337,433	9,020	195,145

Change '05-14	Head Count		FTE	
	JJC	All Illinois	JJC	All Illinois
Number Change	2,754	-15,391	1,517	-2,222
Percent Change	21.1%	-4.4%	20.2%	-1.1%

FALL 2005-2014 ENROLLMENT BY AGE, RACE, GENDER, & STATUS												
Fall Semester	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
2005	1,367	36	326	1,888	9,389	18	3,633	5,274	7,748	27.7	4,895	8,127
2006	1,318	21	346	2,009	9,217	13	3,673	5,363	7,561	27.3	5,103	7,821
2007	1,356	25	353	2,015	9,390	10	3,759	5,365	7,784	27.2	5,372	7,777
2008	1,495	28	394	2,150	10,011	10	4,077	5,821	8,267	26.5	6,054	8,034
2009	1,599	31	393	2,165	10,157	13	4,201	6,699	8,589	26.4	6,668	8,620
2010	1,852	90	420	2,782	9,956	8	5,152	6,840	8,836	26.4	6,866	8,810
2011	1,884	89	385	3,013	9,444	10	5,381	6,617	8,705	26.1	6,407	8,915
2012	1,713	138	374	3,369	9,535	2	5,596	6,864	8,725	25.7	6,013	9,576
2013	1,705	176	426	3,747	10,411	3	6,057	7,792	9,078	24.6	5,849	11,021
2014	1,547	150	448	3,585	9,633	6	5,736	7,212	8,564	24.1	5,562	10,214

Change '05-13	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
Number Change	180	114	122	1,697	244	-12	2,103	1,938	816	-3.6	667	2,087
Percent Change	13.2%	316.7%	37.4%	89.9%	2.6%	-66.7%	57.9%	36.7%	10.5%	-13.0%	13.6%	25.7%

HIGH SCHOOL STUDENTS WHO ATTEND JOLIET JUNIOR COLLEGE

County	Fall 2014 - High School Graduates Who Attend JJC by County			
	HS Graduates	% at JJC	HS Graduates Who Attend College*	% Who Choose JJC*
Cook	379	3.2%	250	4.8%
Kendall	48	22.9%	32	22.1%
LaSalle	100	18.0%	66	27.3%
Will	7,347	22.6%	4,849	36.0%
Livingston	80	16.3%	53	28.4%
Grundy	943	33.5%	622	51.3%
Total	8,897	22.8%	5,872	36.1%

**Source: U.S. Department of Education, National Center for Education Statistics. (2014). The Condition of Education 2014 (NCES 2014-083), Immediate Transition to College. (Estimated Matriculation Rate is 66%).*

The fifth column represents the percent of high school graduates who enroll in college and choose to enroll in JJC and Calculated the Adjusted Yield Rate

Institutional Research and Effectiveness

OCCUPATIONAL PROJECTIONS

BY STANDARD OCCUPATIONAL CLASSIFICATION (SOC) CODE - JJC DISTRICT 525

SOC Code	Description	2015 Jobs	2020 Jobs	Change	% Change	Median Hourly Wage
11-0000	Management occupations	12,019	13,224	1,205	10%	\$ 47.27
13-0000	Business and financial operations occupations	8,277	9,303	1,026	12%	31.75
15-0000	Computer and mathematical science occupations	4,534	5,149	615	14%	34.15
17-0000	Architecture and engineering occupations	2,554	2,697	143	6%	34.09
19-0000	Life, physical, and social science occupations	941	1,039	98	10%	29.30
21-0000	Community and social services occupations	2,157	2,368	210	10%	21.89
23-0000	Legal occupations	873	954	81	9%	45.40
25-0000	Education, training, and library occupations	18,186	20,863	2,677	15%	23.37
27-0000	Arts, design, entertainment, sports, and media occupations	1,693	1,890	197	12%	22.80
29-0000	Healthcare practitioners and technical occupations	12,482	14,286	1,804	14%	33.18
31-0000	Healthcare support occupations	6,774	7,790	1,016	15%	13.32
33-0000	Protective service occupations	4,615	4,918	303	7%	23.46
35-0000	Food preparation and serving related occupations	18,884	20,362	1,478	8%	9.98
37-0000	Building and grounds cleaning and maintenance occupations	7,710	8,782	1,072	14%	12.51
39-0000	Personal care and service occupations	6,272	7,052	781	12%	12.08
41-0000	Sales and related occupations	27,097	30,301	3,204	12%	17.39
43-0000	Office and administrative support occupations	30,429	33,503	3,074	10%	15.72
45-0000	Farming, fishing, and forestry occupations	404	395	(9)	-2%	13.37
47-0000	Construction and extraction occupations	9,863	10,245	382	4%	28.93
49-0000	Installation, maintenance, and repair occupations	7,956	8,792	837	11%	22.59
51-0000	Production occupations	15,690	16,892	1,202	8%	17.19
53-0000	Transportation and material moving occupations	22,136	24,982	2,847	13%	15.10
		221,544	245,787	24,243	11%	\$ 20.96

Source: EMSI industry data and final EMSI staffing patterns. Wage estimates are based on Occupational Employment Statistics (QCEW and Non-QCEW Employees classes of worker) and the American Community Survey (Self-Employed and Extended Proprietors).

DEMOGRAPHIC DATA - JOLIET JUNIOR COLLEGE DISTRICT 525

District Land Area

1,442 Square miles

Total Population

2010 683,979
 2040 1,148,739

Change 2010-2040: 464,760
 % Change 2010-2040: 67.9%
 % Annual Rate 2010-2040: 2.3%

Race

% White 65.7
 % Black 11.6
 % Asian/ Pac. Isl. 4.9
 % Hispanic or Latino 16.1
 % Am/ Ind/AK Native <1%
 % 2 or More Races 1.7
 % Total 100.0

Gender

% Males 49.5
 % Females 50.5

Age

% Under 5 6.6
 % Under 18 27.9
 % 65 and Over 10.2
 Median Age 35.4

Households

2010 234,540
 2040 396,682

Change 2010-2040: 162,142
 % Change 2010-2040: 69.1%
 % Annual Rate 2010-2040: 2.3%

Median Home Value \$228,900

Household Income

5-Yr Estimate 2008-2012 \$76,352

Persons Below Poverty

5-Yr Estimate 2008-2012 7.7%

Per Capita Income

JJC District \$29,241
 Illinois \$29,519

Bachelor's Deg. Higher Age 25+

5-Yr Estimate 2008-2012 32.1%

Workforce

2010 669,013
 2040 1,215,818

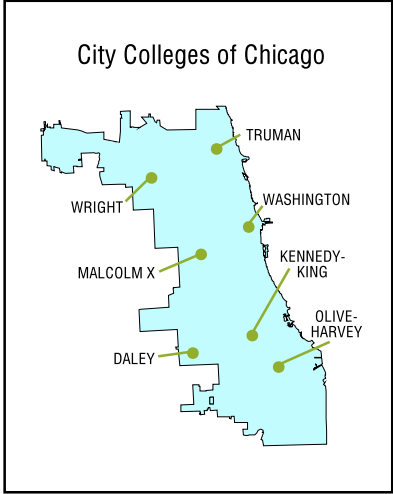
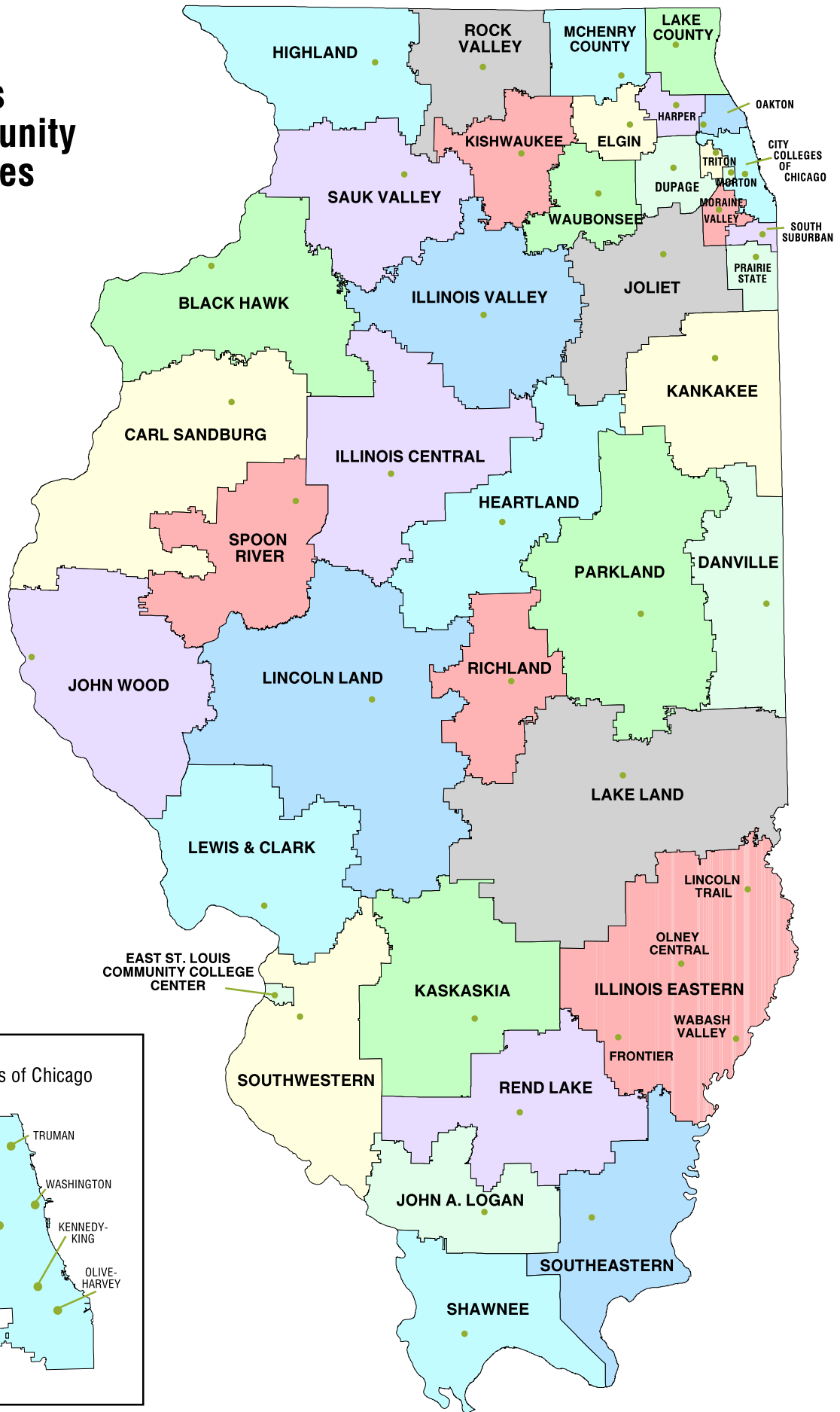
Change 2010-2040: 546,805
 % Change 2010-2040: 81.7%
 % Annual Rate 2010-2040: 2.7%

Consumer Spending*

Total Household Expenditure 117
 Contributions 122
 Insurance 122
 Clothing 117
 Education 124
 Entertainment 118
 Food 115
 Health Care 111
 Household Furnishings 121
 Shelter 118
 Household Operations 123
 Other 114
 Personal Care 116
 Reading 116
 Tobacco 106
 Transportation 117
 Utilities 112
 Gifts 121

*National Average is 100

Illinois Community Colleges



CAMPUS LOCATIONS

Joliet Junior College District 525 encompasses approximately 1,442 square miles in area and serves all or parts of the following counties:

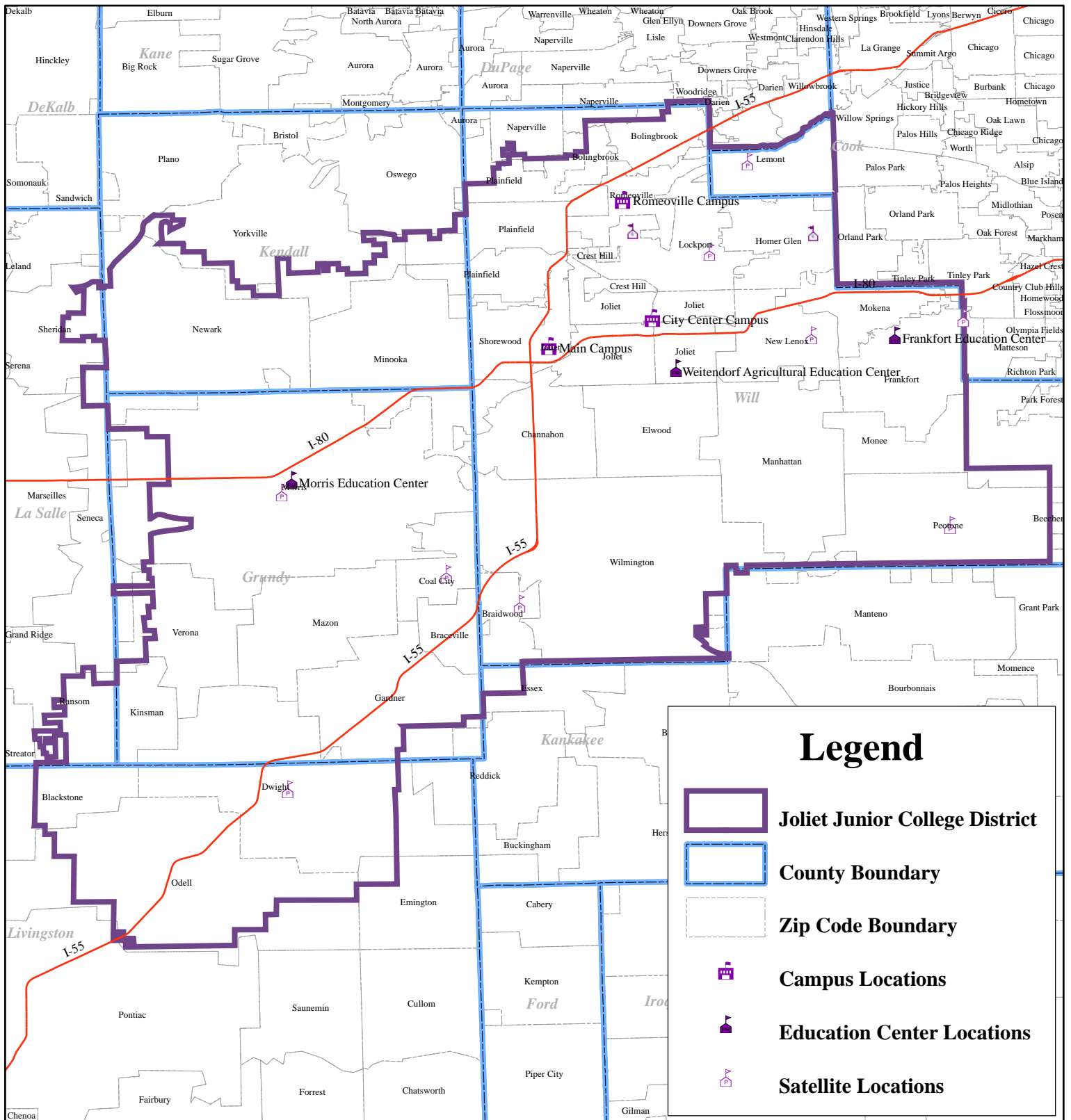
- Will
- Grundy
- Kankakee
- Kendall
- LaSalle
- Livingston
- Cook

The main campus is located at 1215 Houbolt Road in Joliet, Illinois which is positioned on the west side of Joliet and relatively in the center of the overall district. The campus is bounded by the Will County Forest Preserve to the north, Houbolt Road to the east, Olympic Boulevard and Rock Run Industrial Park to the south and Rock Run Creek to the west. The main campus site is very unique. At 368 acres, it is the largest site of all Illinois Community Colleges.

The main campus is located approximately 45 miles from downtown Chicago and is considered to be geographically part of the Chicago metropolitan area. Located near major interstates I-55 and I-80, Joliet and Joliet Junior College are a major part of the metropolitan area.

In addition to the main campus, the college offers programs at five other sites within the district. They are located in Romeoville (Romeoville Campus), Morris (Morris Education Center), Frankfort (Frankfort Education Center), downtown Joliet (City Center Campus) and on Laraway Road in Joliet (Weitendorf Agricultural Education Center).

Joliet Junior College District 525



Legend

- Joliet Junior College District**
- County Boundary**
- Zip Code Boundary**
- 🏢 **Campus Locations**
- 🚩 **Education Center Locations**
- 🏠 **Satellite Locations**

**JOLIET JUNIOR COLLEGE
RESOLUTION TO ADOPT TENTATIVE FISCAL YEAR 2015-2016 BUDGET
OF THE ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
COUNTIES OF WILL, GRUNDY, LIVINGSTON, COOK,
KENDALL, LASALLE, AND KANKAKEE,
STATE OF ILLINOIS**

For the fiscal college year beginning July 1, 2015, and ending June 30, 2016.

WHEREAS, the Illinois Public Community College Act, 110 ILCS 805/3-20.1, requires the adoption of a budget.

NOW, THEREFORE, BE IT RESOLVED by the College Board of the Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois as follows:

- (1) That the fiscal year of the college district be and the same hereby is fixed and declared to be from July 1, 2015 to June 30, 2016.
- (2) That a tentative budget for said fiscal year be and same hereby is adopted.
- (3) That the budgeted named sums, or so much thereof as may be necessary, respectively, for the purpose named, are hereby tentatively appropriated to meet the necessary expense and liability of Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for said fiscal year beginning July 1, 2015 and ending June 30, 2016.
- (4) That the tentative budget shall be open and available for public inspection at the office of Judy L. Mitchell, Ed.D., Vice President, Administrative Services, Joliet Junior College, Joliet, Illinois, room A-3120, 1215 Houbolt Road, Joliet, Illinois, from this date until the 14th day of April, 2015.

On the 14th day of April 2015, at 6:00 p.m. C.D.S.T., a public hearing shall be held at Joliet Junior College, Illinois Community College District No. 525, in the Board Room, A-3104, 1215 Houbolt Road, Joliet, Illinois, upon said tentative budget.

- (5) That the Vice President, Administrative Services shall cause publication of the date, time, and place of said public hearing and the purpose therefore in a newspaper printed and published and of general circulation in the Illinois Community College District No. 525, once at least 30 days prior to the date of said hearing.

ADOPTED this 9th day of March 2015.

ATTEST:

Chairman, Board of Trustees, Joliet Junior College, Illinois
Community College District No. 525, Counties of Will,
Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

Secretary, Board of Trustees, Joliet Junior College
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

JOLIET JUNIOR COLLEGE
ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
STATE OF ILLINOIS
BUDGET RESOLUTION FOR FISCAL YEAR 2015-2016

The budget for Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for the fiscal year beginning July 1, 2015, and ending on June 30, 2016.

WHEREAS the Board of Trustees of Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, caused to be prepared in tentative form a budget, and the Vice President, Administrative Services has made the same conveniently available for public inspection for at least thirty days prior to final action thereon; and

WHEREAS a public hearing was held on such budget on the 14th day of April, 2015, notice of said hearing was given at least thirty days prior thereto as required by law, and all other legal requirements have been complied with;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of said district as follows:

Section 1: That the fiscal year of Joliet Junior College be and the same hereby is fixed and declared to be beginning July 1, 2015, and ending June 30, 2016.

Section 2: That the following budget, containing an estimate of amounts available in each Fund, separately, and of expenditures from each be and the same is hereby adopted as the budget of Joliet Junior College for the same fiscal year.

Motion for adoption was made by _____ and seconded by _____ . On roll, there being _____ members present, the vote was:

<u>AYES</u>	<u>NAYS</u>
(1)	(1)
(2)	(2)
(3)	(3)
(4)	(4)
(5)	(5)
(6)	(6)
(7)	(7)

The ayes being _____ and the nays being _____ the absentees being _____ and those voting present being _____, the Chairman declared the budget adopted as of this 14th day of April 2015.

Secretary of the Board of Trustees, Joliet Junior College,
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

**JOLIET JUNIOR COLLEGE
CERTIFICATION OF BUDGET/APPROPRIATION
IN ACCORDANCE WITH CHAPTER 35 SECTION 200/18-50
ILLINOIS COMPILED STATUTES**

The undersigned, Chairman of the Board of Trustees of Joliet Junior College, Illinois, Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, and the Chief Financial Officer of said taxing district, do hereby certify that the attached hereto is a true and correct copy of the Budget/Appropriation of said Joliet Junior College District 525 for its 2015-16 fiscal year, adopted on April 14, 2015.

We further certify that the estimate of revenues, by source, anticipated to be received by said taxing district, either set forth in said document or attached hereto separately, is a true statement of said estimate.

Dated this _____ day of _____, 2015.

Chairman, Board of Trustees, Joliet
Junior College, Illinois Community
College District 525, Counties of
Will, Grundy, Livingston, Cook,
Kendall, LaSalle, and Kankakee,
State of Illinois

Chief Financial Officer/Treasurer,
Joliet Junior College, Illinois
Community College District 525,
Counties of Will, Grundy, Livingston,
Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

GLOSSARY/ACRONYMS

GLOSSARY OF TERMS

NOTE: Terms which relate to **FUND**, **OBJECT**, **PROGRAM**, and **REVENUES** have been grouped under those general headings within the glossary in order to emphasize those relationships and financial groupings. All entries are listed alphabetically except for **ACRONYMS**, which, for convenience, are listed at the end of the glossary section.

ACADEMIC SUPPORT. (See **PROGRAM**)

ACADEMIC TERM. An academic term is any period of time in which course work is offered by the institution and for which students seek enrollment. The term may include a regular session or a special session or both. The college uses the semester system, which consists of the summer, fall and spring semesters.

ACCOUNT NUMBER. An account number is a defined code for recording and summarizing financial transactions.

ACCOUNTING PERIOD. The accounting period is a period at the end of which and for which financial statements are prepared.

ACCRUAL BASIS. Accrual basis accounting is an accounting system that records revenues when earned, but not necessarily received, and expenditures when a liability is created, regardless of the accounting period in which cash payment is actually made. An encumbrance system may be used in conjunction with an accrual basis accounting system.

ACCRUED EXPENSES. Accrued expenses are those expenses which have been incurred and have not been paid as of a given date.

ACCRUED INTEREST. Accrued interest is earned between interest dates but not yet paid.

ACCRUED LIABILITIES. Accrued liabilities are those amounts owed, but not yet paid.

ACCRUED REVENUE. Accrued revenue is earned and not yet collected regardless of whether due or not.

APPROPRIATION. An appropriation is an authorization that enables the college to make expenditures and incur obligations for a specific purpose.

ASSESSED VALUATION. The assessed valuation is the value on each unit of property for which a prescribed amount must be paid as property taxes.

ASSETS. The entire property owned by the college.

AUDIT. An audit is an examination of the financial records of the college to obtain reasonable assurance that the financial statements prepared by the college are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It further includes an assessment of the accounting principles and procedures used and of the significant financial estimates made by management.

AUDIT FUND. (See FUND)

AUXILIARY ENTERPRISES FUND. (See FUND)

BALANCED BUDGET. A balanced budget is a budget for which revenues plus other funding sources are equal to or are greater than expenditures.

BOND. A bond is a written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future, called the maturity date, and with periodic interest at a rate specified in the bond. A bond is generally issued for a specific purpose or project, such as construction of a new facility.

BOND AND INTEREST FUND. (See FUND)

BONDED DEBT. Bonded debt is the part of the college debt which is covered by outstanding bonds.

BUDGET. The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level. The budget is a legal document once it has been approved by the board.

BUILDINGS. Facilities permanently affixed to the land, including their associated heating and air conditioning systems, electrical and sound systems, plumbing and sewer systems, elevators, and other fixed equipment.

CAPITAL EQUIPMENT. (See OBJECT)

CASH. (See REVENUES)

CONFERENCE AND MEETING EXPENSES. (See OBJECT)

CONTINGENCY. (See OBJECT)

CONTRACTUAL SERVICES. (See OBJECT)

CORPORATE PERSONAL PROPERTY REPLACEMENT TAX. The CPPR tax is collected by the Illinois Department of Revenue as a replacement for the personal property tax.

COST BENEFIT. Cost benefit analyses are those studies which provide the means for comparing the resources to be allocated to a specific program with the results likely to be obtained from it, or the analyses which provide the means for comparing the results likely to be obtained from the allocation of certain resources toward the achievement of alternate or competing objectives.

COURSE. A course is defined as an educational unit within the instructional programs dealing with a particular subject and consisting of instructional periods and one or more instructional delivery systems. Courses are generally classified by the discipline they belong to and the level of instruction

COURSE CREDIT. Course credit is the number of credits that will be earned by the student for successful completion of a course.

CREDIT HOUR GRANT. Credit hour grants are received for courses for each semester credit hour or equivalent for students who were certified as being in attendance at midterm of the semester during the fiscal year. There are no special restrictions on the use of these funds.

CURRENT ASSETS. Current assets are cash or anything that can be readily converted into cash.

CURRENT EXPENSES. Current expenses are any expenses except for capital outlay and debt service. They include total charges incurred, whether paid or unpaid.

CURRENT LIABILITIES. Current liabilities are debts which are payable within a relatively short period of time, usually no longer than a year.

DEBT SERVICE. Debt service includes expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest on current loans, which are loans payable in the same fiscal year in which the money was borrowed.

DEFERRED CHARGES. Deferred charges include expenditures which are not chargeable to the fiscal year in which they are made, but are carried over on the asset side of the balance sheet pending amortization or some other disposition. Deferred charges differ from prepaid expenses in that they usually extend over a long period of time and may or may not be regularly recurring costs of operation.

DEFERRED REVENUE. Deferred revenues are those monies or entitlements which have been recognized as revenues, but have not been received and are therefore not available for use. Deferred revenue is considered a liability.

DEFICIT. A deficit is a shortfall of revenues under expenditures and transfers.

DEPRECIATION. Depreciation is a fall in value, reduction of worth. It is the deterioration, or the loss or lessening in value, arising from age, use and improvements due to better methods.

DIRECT COSTS. Direct costs are those elements of cost which can be easily, obviously, and conveniently identified with specific programs or activities, as distinguished from those costs incurred for several different activities or programs and whose elements are not readily identified with specific activities.

DISBURSEMENTS. Disbursements are the actual payment of cash by the college.

DOUBLE-ENTRY ACCOUNTING. Double-entry accounting is an accounting system that requires for every entry made to the debit side of an account or accounts, there must be an equal entry to the credit side of an account or accounts.

EDUCATION FUND. (See FUND)

EMPLOYEE BENEFITS. (See OBJECT)

ENCUMBRANCES. Encumbrances are actual or anticipated liabilities provided for by an appropriation which is recognized when a contract, purchase order, or salary commitment is made. It reduces the appropriation to avoid expenditure of funds needed to pay anticipated liabilities or expenditures.

EQUALIZATION GRANT. Equalization grants attempt to reduce the disparity in local funds available per student among districts. Equalized assessed valuations, full-time equivalent students, corporate personal property replacement tax revenue, fixed costs, and the district's program mix are considered in the equalization calculations.

EXPENDITURES. Expenditures are the total charges incurred by the college regardless of the time of payment.

FACILITIES REVENUE. (See REVENUES)

FEDERAL GOVERNMENT SOURCES. (See REVENUES)

FINANCIAL STATEMENT. A financial statement is a formal summary of accounting records setting forth the district's financial condition and results of operations.

FISCAL YEAR. The fiscal year is the year by or for which accounts are reckoned or the year between one annual time of settlement or balancing of accounts and another. It consists of a period of 12 months, not necessarily concurrent with the calendar year, with reference to which appropriations are made and expenditures are authorized and at the end of which accounts are made up and the books are balanced. The college's fiscal year is the period July 1 to June 30 of the following calendar year inclusive.

FIXED ASSETS. Fixed assets are those assets essential to continuance of proper operation of the college. They include land, buildings, machinery, furniture, and other equipment which the college intends to hold or continue to use over a long period of time.

FIXED CHARGES. (See OBJECT)

FULL-TIME EQUIVALENT. For students, the full-time equivalent indicator is the statistical student unit calculated by dividing all credit hours (both certificate and degree) generated at the college by 15 credit hours for any given academic term. To determine the annual full-time equivalent student, the total credit hours for the year are divided by 30 credit hours. This is not to be confused with a full-time student, which is a student who is enrolled for 12 or more credit hours per semester. For faculty the full-time equivalent is 30 instructional hour equivalents per year. For classified staff personnel, the full-time equivalent is 40 hours of work per week.

FUND. A fund is an accounting entity with a self-balancing set of accounts for recording assets, liabilities, a fund balance, and changes in the fund balance. Separate accounts are maintained for each fund to insure observance of limitations and restrictions placed on the use of resources. For accounting and reporting purposes, funds of similar characteristics may be combined into fund groups. Funds are established and organized for budgeting, accounting, and reporting purposes in accordance with activities and objectives as specified by donors of resources, in accordance with regulations, restrictions, or limitations imposed by sources outside the college, or in accordance with directions issued by the Board of Trustees. The fund number follows the fund name.

AUDIT FUND (Fund 11) (a Special Revenue Fund)

The Audit Fund is used for recording the payment of auditing expenses. The audit tax levy is recorded in this fund and monies in this fund should be used only for the payment of auditing expenses.

AUXILIARY ENTERPRISES FUND (Fund 05) (a Special Revenue Fund)

The Auxiliary Enterprises Fund accounts for college services where a fee is charged to students/staff. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund.

BOND AND INTEREST FUND (Fund 04) (a Debt Service Fund)

The Bond and Interest Fund is used to account for payment of principal, interest, and related charges on any outstanding bonds. Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

EDUCATION FUND (Fund 01) (a General Fund)

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

LIABILITY, PROTECTION, AND SETTLEMENT FUND (Fund 12) (a Special Revenue Fund)

Tort liability, property insurance, unemployment insurance, and worker's compensation levies should be recorded in this fund. Monies in this fund, including interest earned on the assets of the fund, should be used for payment of

tort liability property, unemployment, or worker's compensation insurance or claims.

OPERATIONS AND MAINTENANCE FUND (Fund 02) (a General Fund)

The Operations and Maintenance Fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; payment of all premiums for insurance upon buildings and building fixtures; salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings.

OPERATIONS AND MAINTENANCE FUND (Restricted) (Fund 03) (a Capital Projects Fund)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition.

RESTRICTED PURPOSES FUND (Fund 06) (a Special Revenue Fund)

The Restricted Purposes Fund is used for the purpose of accounting for monies that have restrictions regarding their use. Each specific grant or project should be accounted for separately using a complete group of self-balancing accounts within the fund.

SELF-INSURANCE FUND (Fund 23) (a Proprietary Fund) The Self-Insurance Fund is used for the purpose of accounting for monies used for medical, vision, dental insurance, and workers' compensation claims for employees.

WORKING CASH FUND (Fund 07) (a Nonexpendable Trust Fund)

The Working Cash Fund is used to enable the district to have on hand at all times sufficient cash to meet the demands of ordinary and necessary expenditures. This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such transfers assist operating funds in meeting demands during periods of temporary low cash balances.

FUND BALANCE. The fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Also termed Fund Equity.

GENERAL ADMINISTRATION. (See PROGRAM)

GENERAL MATERIALS AND SUPPLIES. (See OBJECT)

INDEPENDENT OPERATIONS. (See AUXILIARY ENTERPRISES FUND)

INDIRECT COSTS. Indirect costs are those elements of cost necessary in the provision of a service which are of such nature that they cannot be readily or accurately identified with the specific service

INSTITUTIONAL SUPPORT. (See PROGRAM)

INSTRUCTION. (See PROGRAM)

INTERFUND TRANSFERS. Interfund transactions are for transfer of monies between funds. Monies may not be transferred between funds except by the same procedure as that used to approve the budget, including public notification, publication, inspection, and comment. Interfund transfers are usually part of the overall budget plan and are built into the budget at the time of its approval by the Board of Trustees.

INTERNAL CONTROL. The purpose of internal control is to safeguard the use of public funds and to protect the public trust on behalf of the college. Internal controls are those activities and organizational preparations designed to insure effective accounting control over assets, liabilities, revenues, expenditures, and any other activities associated with the finance and accounting actions of the college. Some of the precautions instituted by internal control are ensuring that no single individual can perform a complete cycle of financial operations and that procedures of the finance and accounting system are specific and monitored. Internal control also requires designated levels of authorization for all actions under the system.

INVESTMENT REVENUE. (See REVENUES)

INVESTMENTS. Investments are securities or other properties in which money is held, either temporarily or permanently, in expectation of obtaining revenues. Legal investments for community college funds are governed by state statute, which allow funds belonging to or in the custody of the college, including restricted and nonrestricted funds, to be invested. Bonds, treasury bills, certificates of deposit, and short-term discount obligations issued by the Federal National Mortgage Association are some of the types of investments which are permitted by law.

LIABILITY. Obligations incurred by the college when deed passes that must be liquidated, renewed, or refunded at a future date.

LIABILITY, PROTECTION, AND SETTLEMENT FUND. (See FUND)

LOCAL GOVERNMENT SOURCES. (See REVENUES)

MODIFIED ACCRUAL BASIS ACCOUNTING. Modified accrual basis accounting is any accounting system that records revenue when susceptible to accrual both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay the liabilities of the current period. Expenditures other than interest on long-term debts generally are recognized when the related fund liability is incurred.

NET CURRENT ASSETS. Net current assets is the difference between current assets and current liabilities. This is also known as working capital.

NET EXPENDITURE. A net expenditure is the actual cost incurred by the college for some service or object after the deduction of any discounts, rebates, reimbursements, or revenue produced by the service or activity.

NET REVENUE. Net revenue is defined as the balance remaining after deducting from the gross revenue for a given period all expenditures during the same period.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. (See REVENUES)

OBJECT. The term object applies to expenditure classifications and designates materials or services purchased. Expenditures are grouped by major objects, such as salaries, supplies, or capital outlay, and are further divided as needed for cost accounting and control purposes.

CAPITAL EQUIPMENT. Also termed capital outlay, the capital equipment object group includes site acquisition and improvement, office equipment, instructional equipment, and service equipment. Generally expenditures in this category cost more than \$2,500.00, have a useful life of greater than three years and would not normally be purchased from general materials and supplies. Furniture, computer servers and related equipment, and laboratory equipment would be typical examples of items included in this category.

CONFERENCE AND MEETING EXPENSES. The category of conference and meeting expenses includes expenses associated with conference registration and fees, costs for hosting or attending meetings, and related travel costs, whether local or otherwise.

CONTINGENCY. Contingency funds are those appropriations set aside for emergencies or unforeseen expenditures. Contingency funds are used only by budget transfers and may not be expensed directly.

CONTRACTUAL SERVICES. Contractual service costs are those monies paid for services rendered by firms and individuals under contract who are not employees of the college.

EMPLOYEE BENEFITS. Employee benefits costs are for all benefits which employees accrue through continued employment with the college. Benefits include health insurance coverage, sabbatical leave salaries, tuition reimbursement, life insurance, early retirement contributions assignable to the college, and others.

FIXED CHARGES. The fixed charges object category includes charges for rentals of facilities and equipment, payment of debt interest and principal, general insurance charges, installment payments for lease/purchase agreements, and property/casualty insurance.

GENERAL MATERIALS AND SUPPLIES. The general materials and supplies category includes the cost of materials and supplies necessary for the conduct of the college's business. Business forms, envelopes, postage costs, printing costs, and handouts to students typically fall into this category.

OTHER EXPENDITURES. The other expenditures object category includes expenditures not readily assignable to another object category. Examples include student grants and scholarships, tuition chargebacks, charges and adjustments, and student loans.

SALARIES. Salaries are monies paid to employees of the college for personal services rendered to the college. Full-time, part-time, and temporary employees, whether administrators, faculty, or staff, are paid wages or salaries.

UTILITIES. The utilities object account covers all utility costs necessary to operate the physical plant and other on going services, including gas, water, sewage, telephone, and refuse disposal.

OPERATING FUNDS. Operating Funds refers to the combination of the Education Fund and the Operations and Maintenance Funds (Funds 01 and 02).

OPERATIONS AND MAINTENANCE FUND. (See FUND)

OPERATIONS AND MAINTENANCE FUND (Restricted). (See FUND)

OPERATION AND MAINTENANCE OF PLANT. (See PROGRAM)

ORGANIZED RESEARCH. (See PROGRAM)

OTHER EXPENDITURES. (See OBJECT)

OTHER REVENUES. (See REVENUES)

PROGRAM. A program is defined as a level in the program classification structure hierarchy representing the collection of program elements serving a common set of objectives that reflect the major institutional missions and related support objectives. The program classification structure, established by the ICCB, is a means of identifying and organizing the activities of the college in a program-oriented manner.

ACADEMIC SUPPORT. Academic support includes those programs which directly support the instruction process and academic programs, including tutoring and instructional assistance. These programs include library operations, instructional support services, television production services, audiovisual services, and instructional technology administration. This last program provides instructional technology support to the academic programs of the college, including maintenance of the academic computer network and operation of the computer labs. Instructional technology operation and equipment costs are allocated on a pro rata basis to the academic programs which use the academic

computer services. This consolidated effort provides considerable economy of effort, expertise, and resources.

GENERAL ADMINISTRATION. General administration includes those activities devoted to the general regulation, direction, and day-to-day operation of the college. The offices of the president, college development, business administration/treasurer, accounting services, business services, human resources, and community relations are included in general administration. Typical services provided include purchasing for the entire college, printing services, shipping and receiving services, and financial services. The annual audit and the annual budget are produced by offices of general administration.

INSTITUTIONAL SUPPORT. Also called general institutional, this category includes those costs and activities not readily assignable to another category or which apply to the college on an institution-wide basis. The Board of Trustees' costs, institutional membership and accreditation costs, commencement, and certain institutional expenses, such as bank service charges, some benefit costs, and NDSL administrative costs are assigned to this category.

INSTRUCTION. Instruction consists of those activities dealing with the teaching of students. It includes the activities of faculty in the baccalaureate-oriented/transfer, occupational-technical career, general studies, and remedial and ABE/ASE programs (associate degree credit and certificate credit). It includes expenditures for department chairs, administrators, and support staff for whom instruction is an important role. It also includes all equipment, materials, supplies and costs that are necessary to support the instructional program.

OPERATION AND MAINTENANCE OF PLANT. Operation and maintenance of plant includes those activities necessary for the proper and safe operation of the physical plant of the college, including buildings, grounds, and roadways. Public safety, transportation, maintenance services, and housekeeping are part of operation and maintenance of plant.

ORGANIZED RESEARCH. Organized research includes separately budgeted research projects other than institutional research (which is included under instructional administration). The college does not engage in independent research projects.

PUBLIC SERVICE. Public service includes services provided to the general college community and residents by making college facilities and expertise available to the public outside of the academic realm. It includes college-sponsored seminars, workshops, forums, lecture series, cultural events and exhibits, and other non-academic services to the residents of the district.

STUDENT SERVICES. Student services include those activities which provide direct support services to students other than academic support services. These activities include registration and records, financial aid, counseling, placement testing, career placement assistance, health services, and student activities.

PROPERTY TAXES. In general, property taxes are those taxes levied on real property for the purpose of providing service for the public good. In the case of the college, property taxes are levied on the real property of the district for the purpose of fulfilling the goal of educational service.

PUBLIC SERVICE. (See PROGRAM)

REIMBURSABLE CREDIT HOUR. A reimbursable credit hour is an ICCB-certified instructional credit hour used as the basis for distributing selected ICCB grants.

RESTRICTED PURPOSE FUND. (See FUND)

REVENUES. Revenues are additions to assets which do not increase any liability, do not represent the recovery of expenditure, or do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets.

CASH. The cash source category includes currency, coin, checks, money orders, and bank drafts on hand or deposit with the official or agent designated as custodian of cash or in demand deposit accounts. Petty cash funds, change funds, and other imprest cash funds are recorded in the cash object.

FACILITIES REVENUE. Facilities revenue accrues from the use of college facilities, such as building/space rentals, data processing charges, and equipment rentals.

FEDERAL GOVERNMENT SOURCES. The category of federal government revenue sources includes all revenues which originate with federal agencies and are paid directly to the college or administered by pass-through agencies for the federal government. Department of Education grants, certain vocational education grants, and JTPA grants are recorded in this category.

INVESTMENT REVENUE. The investment revenue source category records revenues from investments.

LOCAL GOVERNMENT SOURCES. Revenues from local government sources accrue from district taxes (property taxes), from chargebacks, and from all governmental agencies below the state level.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. The category of non-governmental gifts, grants, and bequests records revenues from private persons, firms, foundations, or other non-governmental entities in the form of restricted or unrestricted gifts, bequests, or grants for specific projects.

OTHER REVENUES. Other revenues are those which do not fall into an established, specific revenue source category. Typical examples would include parking and library fines, commissions, and sales of surplus property.

SALES AND SERVICE FEES. The sales and service fees source category includes all student fees and charges other than education and general purposes. Examples would be bookstore sales, student organization fees, and admissions charges to athletic events.

STATE GOVERNMENTAL SOURCES. State governmental revenues accrue from all state governmental agencies. Typical examples include credit hour grants, ICCB grants, ISBE grants, and the Department of Veterans Affairs.

STUDENT TUITION AND FEES. The student tuition and fees category includes all student tuition and student fees assessed against students for educational and general purposes. Tuition is the amount per credit hour times the number of credit hours charged a student for taking a course at the college. Fees include laboratory fees, application fees, transcript fees, and similar charges not covered by tuition. Student tuition and fees may not exceed one-third the per capita cost as defined in the chargeback reimbursement calculation.

SALARIES. (See OBJECT)

SALES AND SERVICE FEES. (See REVENUES)

SELF-INSURANCE FUND. (See FUND)

STATE GOVERNMENT SOURCES. (See REVENUES)

STRAIGHT-LINE DEPRECIATION. Straight-line depreciation is a method of calculating the depreciation of an asset which assumes the asset will lose an equal amount of value each year.

STRUCTURALLY BALANCED BUDGET. A balanced budget is a budget for which current revenues equal or exceed current expenditures.

STUDENT CHARGEBACK. The student chargeback is the fee paid for a student of one community college district attending a community college in another district to pursue a curriculum not offered in the college of his home district. The home community college pays the college which the student attends a chargeback at the rate established in the chargeback calculations for each college.

STUDENT SERVICES. (See PROGRAM)

STUDENT TUITION AND FEES. (See REVENUES)

SURPLUS. A surplus is an excess of revenues over expenditures and transfers.

TAX ANTICIPATION WARRANTS. Tax anticipation warrants are issued by the governmental body in anticipation of collection of taxes, usually can be retired only from tax collections and frequently only from the tax collections anticipated with issuance. The

proceeds of tax anticipation notes or warrants are treated as current loans if they are paid back from the tax collections anticipated with the issuance of the notes.

UTILITIES. (See OBJECT)

WORKING CASH FUND. (See FUND)

LIST OF ACRONYMS

AA	Associates of Arts
AACC	American Association of Community Colleges
AAS	Associates of Applied Science
AAWCC	American Association for Women in Community College
ABE	Adult Basic Education
ACT	Acoustical Ceiling Tile
ADA	American with Disabilities Act
A/E	Architecture/Engineer(ing)
AFT	American Federation of Teachers
AGB	Association of Governing Board of Universities & Colleges
AGS	Associates of General Studies
AQIP	Academic Quality Improvement Program
AS	Associates of Science
ASC	Academic Skills Center
ASE	Adult Secondary Education
ATE	Advanced Technical Education
ATAC	Administrative Technology Advisory Committee
AV	Audio Visual
BOT	Board of Trustees
CAFR	Comprehensive Annual Financial Report
CCSSE	Community College Survey of Student Engagement
CED	Community and Economic Development
CIP	Capital Improvement Plan
CISO	Chief Information Security Officer
COA	Certificate of Achievement
COC	Certificate of Completion
CPI	Consumer Price Index
CPPR	Corporate Personal Property Tax
CPPRT	Corporate Personal Property Replacement Tax
CQIN	Continuous Quality Improvement Network
CSO	Campus Safety Officer
CTE	Career and Technical Education
DAEL	Department of Adult Education and Literacy
DAFS	Division of Adult and Family Services
DAVTE	Department of Adult, Technical, and Vocational Education
DCEO	Department of Community and Economic Opportunity
DDC	Direct Digital Controls
EAV	Equalized Assessed Valuation

LIST OF ACRONYMS (Continued)

EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EIFS	Exterior Insulation Finishing Systems
ESL	English as a Second Language
ETC	Education to Careers
EV	Electric Vehicle
FASB	Financial Accounting Standards Board
FICA	Federal Insurance Contributions Act (Social Security)
FMPP	Farmers Market Promotion Program
FT	Full-time
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GED	General Education Development
GSD	General Student Development
GFOA	Government Finance Officers Association
GSF	Gross Square Feet
HLC	Higher Learning Commission
HR	Human Resources
HVAC	Heating Ventilation Air Conditioning
IBHE	Illinois Board of Higher Education
ICCB	Illinois Community College Board
IDHS	Illinois Department of Human Services
IEA	Illinois Education Association
INAM	Illinois Network for Advanced Manufacturing
IPTIP	Illinois Public Treasurers Investment Pool
ISAC	Illinois Student Aid Commission
ISBE	Illinois State Board of Education
IT	Information Technology
IVC	Illinois Virtual Campus
JJC	Joliet Junior College District #525
JTPA	Job Training Partnership Act
JUAC	Joliet United Adjuncts Coalition
KPI	Key Performance Indicator
LED	Light-Emitting Diode
LEED	Leadership in Energy and Environmental Design
MAP	Monetary Access Program
NACUBO	National Association of College and University Business Officers
NCA	North Central Association of Colleges & Secondary Schools
NCGA	National Council on Governmental Accounting
NEA	National Education Association
NJCAA	National Junior College Athletics Association
NSF	National Science Foundation
O & M	Operations and Maintenance
OSA	Office of Student Activities

LIST OF ACRONYMS (Continued)

PACE	Personnel Assessment of the College Environment
PCCS	Partnerships for College and Career Success
PHS	Protection Health and Safety
PPB	Program Performance Budgeting
PTELL	Property Tax Extension Limitation Law
QAP	Quality Action Project
RAMP	Resource Allocation and Management Plan
SBS	Sep-Becalos-Santander Universidades
SEIU	Service Employees International Union
SIS	Student Information System
SLT	Senior Leadership Team
SMHEC	South Metropolitan Higher Education Consortium
StAR	Student Accommodations and Resources
SURS	State University Retirement System
SWOT	Strengths, Weaknesses, Opportunities, and Threats
TAACCCT	Trade Adjustment Assistance Community College and Career Training
TANF	Temporary Assistance for Needy Families
TMA	Software for Computerized Maintenance Management System
TSS	Technology Support Services
USCIS	United States Citizenship and Immigration Services
USDA	United States Department of Agriculture
USDE	United States Department of Education
VCT	Vinyl Composition Tile
WAEC	Weitendorf Agricultural Education Center
WIA	Workforce Investment Act
WIB	Workforce Investment Board
ZBB	Zero-Based Budgeting

EDUCATION FUND
REVENUES

		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
LOCAL GOVT SOURCES				
0100-000-411.000	CURRENT TAXES	29,360,679	30,320,000	31,080,000
0100-000-412.000	BACK TAXES	115,824	140,000	140,000
0100-000-413.500	CPPRT	1,957,680	1,675,000	1,800,000
0100-000-414.000	CHARGE-BACK REVENUE	104,051	100,000	100,000
0100-000-419.613	WILL COUNTY/CDT	14,960	11,000	11,000
	TOTAL LOCAL GOVT SOURCES	31,553,194	32,246,000	33,131,000
STATE GOVT SOURCES				
0100-000-421.000	ICCB STATE GRANTS	7,148,522	7,600,000	8,100,000
0100-000-422.000	ICCB/CTE/IL BD VOC EDUC	669,381	650,000	650,000
	TOTAL STATE GOVT SOURCES	7,817,903	8,250,000	8,750,000
FED GOVT SOURCES				
0100-000-431.003	PELL ADMIN EXP	23,930	30,000	70,000
0100-000-433.001	FEDERAL WORK STUDY	17,205	5,000	5,000
0100-000-439.004	GENERAL FUND INC 10%	41,675	0	0
	TOTAL FED GOVT SOURCES	82,810	35,000	75,000
STUDENT TUITION/FEEES				
0100-000-441.000	TUITION	26,628,203	29,000,000	27,500,000
0100-000-442.040	LAB FEE	172,670	170,000	170,000
0100-000-442.052	COURSE FEES	29,746	73,000	73,000
	TOTAL STUDENT TUITION/FEEES	26,830,619	29,243,000	27,743,000
FACILITIES REVENUE				
0118-101-463.000	EQUIPMENT RENTALS	100	0	0
0100-000-463.008	RENTAL FEE/MATH CALC	200	0	0
	TOTAL FACILITIES REVENUE	300	0	0
INTEREST ON INVSTMNT				
0100-000-470.000	INTEREST ON INVSTMNT	67,516	100,000	100,000
	TOTAL INTEREST ON INVSTMNT	67,516	100,000	100,000

		EDUCATION FUND REVENUES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
OTHER REVENUES				
0100-000-499.000	OTHER REVENUE	108,196	40,000	60,000
0100-000-499.116	Misc. Revenue-Service Charge	175,449	174,537	143,000
0100-000-499.117	TRANSCRIPTS	116,329	90,000	90,000
	TOTAL	399,974	304,537	293,000
TRANS FROM OTHER FUNDS				
0100-000-720.005	TRANS FROM AUX ENT FUND	23,916	164,114	180,500
0100-000-720.006	TRANS FROM R.P.	0	0	510,000
	TOTAL	23,916	164,114	690,500
	TOTAL	66,776,232	70,342,651	70,782,500

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
AGRICULTURE

0110-001-511.000	ADMIN. SALARIES	1,163	5,800	6,000
0110-001-513.000	INSTRUCTIONAL (F.T.)	801,805	886,795	775,002
0110-001-513.010	F.T. FAC - SUMMER	63,395	65,000	71,000
0110-001-513.022	F.T. FAC - OVERLOADS	155,768	158,000	157,000
0110-001-513.100	P.T. FAC - FALL/SPRG	32,869	41,000	30,000
0110-001-516.000	OFFICE STAFF	39,757	40,477	42,515
0110-001-518.010	SAL-STU EMPLOYEES W/	32,210	36,500	36,500
0110-001-518.157	STUDENT INTERN	143	0	0

SUBTOTAL SALARIES 1,127,110 1,233,572 1,118,017

0110-001-521.000	EMPLOYEE BENEFITS	209,023	256,582	230,646
0110-001-532.000	CONTR SVC CONSULTAT	650	822	822
0110-001-534.000	CNTR SVC MNT & REPRS	1,620	1,500	1,500
0110-001-542.010	PRNT XEROX CHRGS ALL	8,540	9,581	9,581
0110-001-543.030	BEDDING & FEED SUPPLIES	2,564	3,599	3,599
0110-001-543.044	SUPPLS CENTRL STORES	159	1,484	1,484
0110-001-546.000	PUBLICATIONS & DUES	3,279	2,527	2,527
0110-001-551.011	PROFESSIONAL DEVEL.	5,659	4,500	4,500
0110-001-551.020	PROGRAM COORDINATION TRAVEL	6,925	8,500	8,500

TOTAL AGRICULTURE 1,365,529 1,522,667 1,381,176

FINE ARTS

0110-002-511.000	ADMIN. SALARIES	6,605	11,500	13,000
0110-002-512.000	PROF/TECH SALARIES	65,920	66,782	69,367
0110-002-512.110	P.T. PROF TECH	37,726	30,500	30,996
0110-002-513.000	INSTRUCTIONAL (F.T.)	1,446,817	1,576,408	1,665,057
0110-002-513.010	F.T. FAC - SUMMER	86,121	89,000	109,000
0110-002-513.022	F.T. FAC - OVERLOADS	253,573	246,000	260,000
0110-002-513.100	P.T. FAC - FALL/SPRG	509,265	541,000	537,000
0110-002-513.110	P.T. FAC - SUMMER	6,229	0	0
0110-002-516.000	OFFICE STAFF	53,097	53,893	56,202

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
FINE ARTS

0110-002-516.110	P.T. CLERICAL	15,954	18,224	18,589
0110-002-518.010	SAL-STU EMPLOYEES W/	18,192	21,200	21,200
0110-002-519.024	OVERTIME ALLOCATION	14,469	0	0

SUBTOTAL SALARIES		2,513,968	2,654,507	2,780,411
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0110-002-521.000	EMPLOYEE BENEFITS	413,491	485,477	471,835
0110-002-534.000	CNTR SVC MNT & REPRS	852	852	852
0110-002-539.000	CONT.SC-OTHER	12,469	14,817	14,817
0110-002-541.000	OFFICE SUPPLIES	1,885	1,954	1,954
0110-002-542.000	PRINTING	7,081	8,183	8,183
0110-002-543.044	SUPPLS CENTRL STORES	2,008	1,898	1,898
0110-002-543.902	ART GALLERY SUPPLIES	2,814	2,798	3,298
0110-002-546.000	PUBLICATIONS & DUES	2,123	1,123	1,123
0110-002-551.000	TRAVEL & MEETINGS	21	0	0
0110-002-551.011	PROFESSIONAL DEVEL.	7,200	7,600	7,600
0110-002-551.020	PROGRAM COORDINATION TRAVEL	2,721	2,700	2,200

TOTAL	FINE ARTS	2,966,633	3,181,909	3,294,171
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BUSINESS

0110-003-511.000	ADMIN. SALARIES	3,744	13,500	14,000
0110-003-513.000	INSTRUCTIONAL (F.T.)	1,388,942	1,323,642	1,403,251
0110-003-513.010	F.T. FAC - SUMMER	160,135	165,000	147,000
0110-003-513.022	F.T. FAC - OVERLOADS	260,420	253,000	278,000
0110-003-513.100	P.T. FAC - FALL/SPRG	329,529	346,000	337,000
0110-003-513.110	P.T. FAC - SUMMER	1,573	0	0
0110-003-516.000	OFFICE STAFF	54,854	55,848	58,198
0110-003-518.010	SAL-STU EMPLOYEES W/	3,990	10,000	10,000

SUBTOTAL SALARIES		2,203,187	2,166,990	2,247,449
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0110-003-521.000	EMPLOYEE BENEFITS	359,391	373,219	373,748
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		EDUCATION FUND	2013-14	2014-15	2015-16
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
BUSINESS					
0110-003-534.000	CNTR SVC MNT & REPRS		265	670	670
0110-003-542.010	PRNT XEROX CHRGS ALL		6,648	9,429	9,829
0110-003-543.044	SUPPLS CENTRL STORES		60	1,007	500
0110-003-546.000	PUBLICATIONS & DUES		0	1,670	1,300
0110-003-551.011	PROFESSIONAL DEVEL.		4,255	5,200	5,200
0110-003-551.020	PROGRAM COORDINATION TRAVEL		2,049	2,600	2,600
TOTAL BUSINESS			2,575,855	2,560,785	2,641,296
COMPUTER INFO & OFFICE SYSTEMS DEPT					
0110-004-511.000	ADMIN. SALARIES		497	11,500	8,000
0110-004-513.000	INSTRUCTIONAL (F.T.)		1,284,802	1,367,945	1,371,511
0110-004-513.010	F.T. FAC - SUMMER		135,780	140,000	149,000
0110-004-513.022	F.T. FAC - OVERLOADS		497,288	513,000	460,000
0110-004-513.100	P.T. FAC - FALL/SPRG		115,118	120,000	96,000
0110-004-516.000	OFFICE STAFF		53,455	54,413	56,722
0110-004-516.110	P.T. CLERICAL		32,233	36,450	37,180
0110-004-518.010	SAL-STU EMPLOYEES W/		8,304	8,500	8,500
SUBTOTAL SALARIES			2,127,477	2,251,808	2,186,913
0110-004-521.000	EMPLOYEE BENEFITS		301,030	341,069	330,686
0110-004-532.000	CONTR SVC CONSULTAT		0	225	225
0110-004-534.000	CNTR SVC MNT & REPRS		450	2,393	2,393
0110-004-541.000	OFFICE SUPPLIES		716	775	775
0110-004-542.014	C/S PRINT/XEROX CHG.		3,842	5,557	5,957
0110-004-543.044	SUPPLS CENTRL STORES		8,433	9,594	9,594
0110-004-551.011	PROFESSIONAL DEVEL.		6,362	6,400	6,400
0110-004-551.020	PROGRAM COORDINATION TRAVEL		1,585	3,473	3,473
TOTAL COMPUTER INFO & OFFICE SYSTEMS			2,449,895	2,621,294	2,546,416

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

ENGLISH FR. LANGUAGE

0110-005-511.000	ADMIN. SALARIES	8,146	21,000	19,000
0110-005-512.110	P.T. PROF TECH	69,824	0	0
0110-005-513.000	INSTRUCTIONAL (F.T.)	2,142,094	2,044,923	2,173,751
0110-005-513.010	F.T. FAC - SUMMER	158,103	160,000	140,000
0110-005-513.021	F.T. FAC - EXTRA PAY	2,253	0	0
0110-005-513.022	F.T. FAC - OVERLOADS	248,191	255,000	236,000
0110-005-513.100	P.T. FAC - FALL/SPRG	755,591	800,000	753,000
0110-005-516.000	OFFICE STAFF	58,257	59,301	61,714
0110-005-518.010	SAL-STU EMPLOYEES W/	16,274	0	0
0110-005-519.024	OVERTIME ALLOCATION	534	0	0
0110-005-519.408	SALARY SILP TUTORS	13,853	20,800	20,800

SUBTOTAL SALARIES 3,473,120 3,361,024 3,404,265

0110-005-521.000	EMPLOYEE BENEFITS	550,621	610,375	596,206
0110-005-532.000	CONTR SVC CONSULTAT	2,550	5,150	5,150
0110-005-534.000	CNTR SVC MNT & REPRS	0	59	59
0110-005-542.010	PRNT XEROX CHRGS ALL	271	3,163	3,563
0110-005-543.044	SUPPLS CENTRL STORES	40	1,510	1,510
0110-005-551.011	PROFESSIONAL DEVEL.	9,858	10,400	10,400
0110-005-551.020	PROGRAM COORDINATION TRAVEL	616	1,500	1,500

TOTAL ENGLISH FR. LANGUAGE 4,037,076 3,993,181 4,022,653

MATH

0110-008-511.000	ADMIN. SALARIES	6,572	18,500	17,500
0110-008-512.000	PROF/TECH SALARIES	43,211	44,162	46,295
0110-008-512.112	PROF STAFF SAL	64,940	0	0
0110-008-513.000	INSTRUCTIONAL (F.T.)	1,513,611	1,582,846	1,674,756
0110-008-513.010	F.T. FAC - SUMMER	189,491	195,000	187,000
0110-008-513.019	INSTRUCTIONAL SUPPORT	4,969	3,500	3,500
0110-008-513.022	F.T. FAC - OVERLOADS	279,643	288,000	296,000
0110-008-513.100	P.T. FAC - FALL/SPRG	762,693	801,000	803,000

EDUCATION FUND
EXPENSES

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ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
MATH

0110-008-513.110	P.T. FAC - SUMMER	40	0	0
0110-008-516.000	OFFICE STAFF	55,396	56,389	58,739
0110-008-518.010	SAL-STU EMPLOYEES W/	14,941	9,700	9,700
0110-008-519.000	SALARIES-OTHER	0	5,300	5,300

SUBTOTAL	SALARIES	2,935,507	3,004,397	3,101,790
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0110-008-521.000	EMPLOYEE BENEFITS	428,243	486,927	472,848
0110-008-541.000	OFFICE SUPPLIES	0	50	50
0110-008-542.010	PRNT XEROX CHRGS ALL	4,345	25,585	25,985
0110-008-551.011	PROFESSIONAL DEVEL.	6,493	7,600	7,600
0110-008-551.020	PROGRAM COORDINATION TRAVEL	464	2,500	2,500
0110-008-590.008	MATH CONTEST TROPHIES	2,733	3,000	3,000

TOTAL	MATH	3,377,785	3,530,059	3,613,773
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NATURAL SCI & P.E.

0110-009-511.000	ADMIN. SALARIES	6,810	20,500	20,500
0110-009-512.000	PROF/TECH SALARIES	198,609	192,831	201,688
0110-009-512.110	P.T. PROF TECH	12,033	14,967	15,264
0110-009-513.000	INSTRUCTIONAL (F.T.)	2,250,544	2,379,612	2,469,875
0110-009-513.010	F.T. FAC - SUMMER	173,876	179,000	247,000
0110-009-513.022	F.T. FAC - OVERLOADS	516,264	532,000	580,000
0110-009-513.100	P.T. FAC - FALL/SPRG	834,502	874,000	758,000
0110-009-516.000	OFFICE STAFF	69,664	65,718	68,567
0110-009-516.110	P.T. CLERICAL	4,117	25,060	21,084
0110-009-518.010	SAL-STU EMPLOYEES W/	17,539	15,900	15,900
0110-009-519.024	OVERTIME ALLOCATION	8,051	0	0

SUBTOTAL	SALARIES	4,092,009	4,299,588	4,397,878
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0110-009-521.000	EMPLOYEE BENEFITS	642,395	705,021	692,143
0110-009-532.013	CONT SVC-PLANETARIUM	4,280	6,000	6,000

EDUCATION FUND
EXPENSES

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ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

NATURAL SCI & P.E.

0110-009-534.000	CNTR SVC MNT & REPRS	1,191	0	0
0110-009-534.012	CONTR SVC-BIO SCI	15,099	3,000	3,336
0110-009-539.011	TRAINING SERVICES	0	21,840	21,840
0110-009-542.010	PRNT XEROX CHRGS ALL	20,081	23,164	23,564
0110-009-543.044	SUPPLS CENTRL STORES	1,079	1,043	707
0110-009-543.318	MICRO-COMP RESOURCES	3,911	3,911	3,911
0110-009-543.319	INST SUPS ASTR/PLAN.	1,328	1,328	1,328
0110-009-546.000	PUBLICATIONS & DUES	0	900	900
0110-009-551.011	PROFESSIONAL DEVEL.	10,878	10,800	10,800
0110-009-551.020	PROGRAM COORDINATION TRAVEL	3,730	3,748	3,748

TOTAL	NATURAL SCI & P.E.	4,795,981	5,080,343	5,166,155
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SOCIAL SCIENCE

0110-014-511.000	ADMIN. SALARIES	6,069	20,000	19,000
0110-014-513.000	INSTRUCTIONAL (F.T.)	1,494,712	1,522,745	1,597,396
0110-014-513.010	F.T. FAC - SUMMER	157,794	163,000	144,000
0110-014-513.022	F.T. FAC - OVERLOADS	250,787	255,000	271,000
0110-014-513.100	P.T. FAC - FALL/SPRG	831,675	871,000	783,000
0110-014-516.000	OFFICE STAFF	50,949	51,875	55,182
0110-014-516.110	P.T. CLERICAL	23,445	22,000	18,469
0110-014-518.010	SAL-STU EMPLOYEES W/	0	4,400	4,400
0110-014-519.024	OVERTIME ALLOCATION	293	0	0

SUBTOTAL	SALARIES	2,815,724	2,910,020	2,892,447
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0110-014-521.000	EMPLOYEE BENEFITS	374,059	410,108	425,820
0110-014-532.000	CONTR SVC CONSULTAT	300	1,500	1,500
0110-014-542.114	PRINTING XEROX SS	5,413	13,890	14,290
0110-014-543.044	SUPPLS CENTRL STORES	712	1,000	1,000
0110-014-551.011	PROFESSIONAL DEVEL.	9,342	6,800	6,800
0110-014-551.020	PROGRAM COORDINATION TRAVEL	316	1,000	1,000

TOTAL	SOCIAL SCIENCE	3,205,866	3,344,318	3,342,857
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EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

TECH OCCUPATIONAL

0110-015-511.000	ADMIN. SALARIES	1,553	12,000	11,500
0110-015-512.000	PROF/TECH SALARIES	173,311	175,980	183,249
0110-015-512.110	P.T. PROF TECH	29,349	33,112	31,958
0110-015-513.000	INSTRUCTIONAL (F.T.)	1,837,644	1,852,983	1,885,750
0110-015-513.010	F.T. FAC - SUMMER	137,200	137,000	125,000
0110-015-513.021	F.T. FAC - EXTRA PAY	1,241	0	0
0110-015-513.022	F.T. FAC - OVERLOADS	701,761	722,000	631,000
0110-015-513.100	P.T. FAC - FALL/SPRG	330,800	359,000	365,000
0110-015-516.000	OFFICE STAFF	45,126	45,282	48,048
0110-015-516.110	P.T. CLERICAL	22,816	24,738	25,228
0110-015-518.010	SAL-STU EMPLOYEES W/	43,520	51,500	51,500
0110-015-519.024	OVERTIME ALLOCATION	13,156	0	0
0110-015-519.407	TUTORS-PART TIME	0	3,000	3,000

SUBTOTAL SALARIES		3,337,477	3,416,595	3,361,233
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0110-015-521.000	EMPLOYEE BENEFITS	566,776	705,102	689,580
0110-015-534.000	CNTR SVC MNT & REPRS	11,434	15,000	15,000
0110-015-541.112	SUPPLIES, RECRUITMENT	7,940	5,000	5,000
0110-015-542.010	PRNT XEROX CHRGS ALL	6,368	8,750	8,750
0110-015-543.044	SUPPLS CENTRL STORES	3,100	4,169	4,169
0110-015-551.011	PROFESSIONAL DEVEL.	10,580	8,400	8,400
0110-015-551.020	PROGRAM COORDINATION TRAVEL	238	3,000	3,000
0110-015-554.000	TRAVEL-RECRUITMENT	0	2,500	2,500

TOTAL	TECH OCCUPATIONAL	3,943,913	4,168,516	4,097,632
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CULINARY ARTS

0110-016-511.000	ADMIN. SALARIES	3,173	6,000	6,000
0110-016-513.000	INSTRUCTIONAL (F.T.)	728,441	699,324	734,809
0110-016-513.010	F.T. FAC - SUMMER	61,274	61,000	60,000
0110-016-513.022	F.T. FAC - OVERLOADS	338,440	348,000	319,000
0110-016-513.100	P.T. FAC - FALL/SPRG	13,306	14,000	51,000

EDUCATION FUND
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2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
CULINARY ARTS

0110-016-516.000	OFFICE STAFF	47,310	48,173	50,357
0110-016-518.010	SAL-STU EMPLOYEES W/	37,832	15,800	15,800
0110-016-519.024	OVERTIME ALLOCATION	220	0	0

SUBTOTAL SALARIES		1,229,996	1,192,297	1,236,966
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0110-016-521.000	EMPLOYEE BENEFITS	184,602	206,616	206,693
0110-016-534.000	CNTR SVC MNT & REPRS	999	999	999
0110-016-541.000	OFFICE SUPPLIES	1,904	2,000	2,000
0110-016-542.010	PRNT XEROX CHRGS ALL	2,338	2,191	2,191
0110-016-543.044	SUPPLS CNTRL STORES	447	400	400
0110-016-546.000	PUBLICATIONS & DUES	1,988	2,000	2,000
0110-016-551.011	PROFESSIONAL DEVEL.	2,006	4,500	4,500
0110-016-551.020	PROGRAM COORDINATION TRAVEL	755	1,000	1,000
0110-016-554.005	TRAVEL-STUDENT COMPETITIONS	3,355	5,000	5,000
0110-016-561.000	RENTAL-FACILITIES	12,000	12,000	12,000

TOTAL	CULINARY ARTS	1,440,390	1,429,003	1,473,749
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NURSING

0110-017-511.000	ADMIN. SALARIES	1,400	10,000	12,000
0110-017-512.000	PROF/TECH SALARIES	137,502	146,594	155,363
0110-017-512.110	P.T. PROF TECH	4,385	0	63,448
0110-017-513.000	INSTRUCTIONAL (F.T.)	1,800,115	1,886,333	1,984,843
0110-017-513.010	F.T. FAC - SUMMER	32,919	34,000	21,000
0110-017-513.022	F.T. FAC - OVERLOADS	520,781	536,000	707,000
0110-017-513.100	P.T. FAC - FALL/SPRG	190,083	229,000	176,000
0110-017-516.000	OFFICE STAFF	69,717	79,747	83,803
0110-017-516.110	P.T. CLERICAL	66,658	64,480	65,778
0110-017-518.010	SAL-STU EMPLOYEES W/	8,613	7,100	7,100

SUBTOTAL SALARIES		2,832,173	2,993,254	3,276,335
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EDUCATION FUND
EXPENSES

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ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
NURSING

0110-017-521.000	EMPLOYEE BENEFITS	632,314	712,462	730,155
0110-017-532.000	CONTR SVC CONSULTAT	2,975	3,000	3,000
0110-017-534.000	CNTR SVC MNT & REPRS	545	560	560
0110-017-541.000	OFFICE SUPPLIES	2,309	3,000	3,000
0110-017-542.010	PRNT XEROX CHRGS ALL	9,425	4,969	4,969
0110-017-543.000	INSTRUCTIONAL SUPPLIES	31	31	31
0110-017-543.044	SUPPLS CENTRL STORES	1,379	748	748
0110-017-546.000	PUBLICATIONS & DUES	5,300	2,900	2,900
0110-017-551.011	PROFESSIONAL DEVEL.	10,673	9,200	9,200
0110-017-551.020	PROGRAM COORDINATION TRAVEL	7,565	6,750	6,750

TOTAL NURSING 3,504,689 3,736,874 4,037,648

VETERINARY TECHNOLOGY PROGRAM

0110-018-511.000	ADMIN. SALARIES	454	5,500	6,000
0110-018-512.110	P.T. PROF TECH	87,699	103,071	105,124
0110-018-513.000	INSTRUCTIONAL (F.T.)	364,987	416,805	435,035
0110-018-513.010	F.T. FAC - SUMMER	23,861	25,000	36,000
0110-018-513.022	F.T. FAC - OVERLOADS	111,755	114,000	89,000
0110-018-513.100	P.T. FAC - FALL/SPRG	21,562	22,000	22,000
0110-018-516.000	OFFICE STAFF	39,451	39,853	47,882
0110-018-518.010	SAL-STU EMPLOYEES W/	7,338	6,100	6,100

SUBTOTAL SALARIES 657,107 732,329 747,141

0110-018-521.000	EMPLOYEE BENEFITS	118,594	131,087	131,214
0110-018-539.000	CONT.SC-OTHER	2,366	3,141	3,141
0110-018-542.010	PRNT XEROX CHRGS ALL	5,145	4,207	4,207
0110-018-543.025	FACILITY SUPPLIES	14,587	13,000	13,000
0110-018-543.044	SUPPLS CENTRL STORES	841	1,203	1,203
0110-018-546.000	PUBLICATIONS & DUES	2,396	1,900	1,900
0110-018-551.011	PROFESSIONAL DEVEL.	1,946	2,000	2,000
0110-018-551.020	PROGRAM COORDINATION TRAVEL	5,024	9,000	9,000

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EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION
INSTRUCTION
VETERINARY TECHNOLOGY PROGRAM

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TOTAL		VETERINARY TECHNOLOGY PROGRAM	808,006	897,867	912,806
EMS/FIRE SCIENCE					
0110-025-512.102	PROF/TECH TESTING	788	20,000	20,000	
0110-025-513.000	INSTRUCTIONAL (F.T.)	214,308	241,908	257,651	
0110-025-513.022	F.T. FAC - OVERLOADS	45,881	47,000	49,000	
0110-025-513.100	P.T. FAC - FALL/SPRG	115,803	112,000	98,000	
0110-025-513.110	P.T. FAC - SUMMER	2,427	0	0	
0110-025-516.000	OFFICE STAFF	41,076	43,285	45,386	
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	SUBTOTAL SALARIES	420,283	464,193	470,037	
0110-025-521.000	EMPLOYEE BENEFITS	76,306	88,310	88,508	
0110-025-532.105	CONTRACTUAL SERVICE	16,238	12,000	14,000	
0110-025-532.513	CONSULTING SER - ADJUNCTS	319,274	288,705	68,183	
0110-025-542.010	PRNT XEROX CHRGS ALL	1,855	650	900	
0110-025-551.011	PROFESSIONAL DEVEL.	136	1,200	950	
0110-025-551.020	PROGRAM COORDINATION TRAVEL	875	720	720	
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	TOTAL	EMS/FIRE SCIENCE	834,967	855,778	643,298
	TOTAL	INSTRUCTION	35,306,585	36,922,594	37,173,630
EVENING SCHOOL					
ADJUNCT FACULTY CENTER					
0114-501-511.000	ADMIN. SALARIES	0	0	27,328	
0114-501-516.110	P.T. CLERICAL	22,666	26,336	0	
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	SUBTOTAL SALARIES	22,666	26,336	27,328	
0114-501-534.000	CNTR SVC MNT & REPRS	1,116	1,332	1,116	
0114-501-541.000	OFFICE SUPPLIES	0	350	0	
0114-501-542.010	PRNT XEROX CHRGS ALL	10,892	8,500	3,000	

EDUCATION FUND
EXPENSES

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ACTUAL BUDGET BUDGET

INSTRUCTION				
EVENING SCHOOL				
ADJUNCT FACULTY CENTER				
0114-501-543.000	INSTRUCTIONAL SUPPLIES	2,665	3,600	4,000
0114-501-543.044	SUPPLS CENTRL STORES	248	250	1,000
0114-501-551.000	TRAVEL & MEETINGS	3,426	3,500	3,500
	TOTAL	41,013	43,868	39,944
ROMEDEVILLE CAMPUS				
0114-512-511.000	ADMIN. SALARIES	69,380	70,906	73,574
0114-512-511.010	ADM SAL-PART TIME	22,440	29,556	29,790
0114-512-516.000	OFFICE STAFF	38,166	40,664	42,702
0114-512-516.110	P.T. CLERICAL	129,491	136,464	138,960
	SUBTOTAL SALARIES	259,477	277,590	285,026
0114-512-521.000	EMPLOYEE BENEFITS	46,978	51,256	51,306
0114-512-534.000	CNTR SVC MNT & REPRS	579	1,404	1,404
0114-512-541.000	OFFICE SUPPLIES	1,105	3,050	3,050
0114-512-542.010	PRNT XEROX CHRGS ALL	1,963	3,225	3,225
0114-512-543.000	INSTRUCTIONAL SUPPLIES	2,500	5,735	5,735
0114-512-543.044	SUPPLS CENTRL STORES	138	700	700
0114-512-547.000	ADVERTISING	0	4,350	4,350
0114-512-551.000	TRAVEL & MEETINGS	3,938	2,160	2,160
	TOTAL	316,678	349,470	356,956
ADULT BASIC EDUC PR				
0114-514-511.000	ADMIN. SALARIES	54,095	80,134	82,986
0114-514-512.000	PROF/TECH SALARIES	56,833	60,060	62,511
	SUBTOTAL SALARIES	110,928	140,194	145,497
0114-514-521.000	EMPLOYEE BENEFITS	38,987	51,646	51,710
0114-514-532.000	CONTR SVC CONSULTAT	1,089	0	0
0114-514-539.021	CNTR SC GRDUATION	5,007	7,016	7,016

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION

EVENING SCHOOL

ADULT BASIC EDUC PR

0114-514-541.000	OFFICE SUPPLIES	588	1,800	1,800
0114-514-542.010	PRNT XEROX CHRGS ALL	3,334	4,017	4,017
0114-514-543.000	INSTRUCTIONAL SUPPLIES	346	2,863	2,863
0114-514-544.022	POSTAGE	67	0	0
0114-514-551.000	TRAVEL & MEETINGS	1,156	2,100	2,100
0114-514-590.014	TUITION WAIVERS	1,070,240	1,300,000	1,300,000
0114-514-590.526	TUITION	0	10,000	10,000

TOTAL	ADULT BASIC EDUC PR	1,231,742	1,519,636	1,525,003
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CITY CENTER CAMPUS

0114-515-511.010	ADM SAL-PART TIME	31,226	31,850	32,488
0114-515-516.110	P.T. CLERICAL	34,280	38,725	39,500

SUBTOTAL	SALARIES	65,506	70,575	71,988
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0114-515-534.170	SATELLITE TV SERVICE	1,058	1,100	0
0114-515-541.000	OFFICE SUPPLIES	997	947	947
0114-515-542.000	PRINTING	1,405	800	748
0114-515-543.000	INSTRUCTIONAL SUPPLIES	0	250	250
0114-515-543.044	SUPPLS CENTRL STORES	278	300	300
0114-515-544.022	POSTAGE	0	100	100
0114-515-551.000	TRAVEL & MEETINGS	1,026	1,758	500

TOTAL	CITY CENTER CAMPUS	70,270	75,830	74,833
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MORRIS EDUCATION CENTER

0114-520-511.000	ADMIN. SALARIES	21,248	21,716	21,941
0114-520-516.110	P.T. CLERICAL	20,772	21,504	27,423

SUBTOTAL	SALARIES	42,020	43,220	49,364
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0114-520-521.000	EMPLOYEE BENEFITS	8,246	9,008	9,010
0114-520-541.000	OFFICE SUPPLIES	1,345	1,458	1,458

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION

EVENING SCHOOL

MORRIS EDUCATION CENTER

0114-520-542.000	PRINTING	120	500	500
0114-520-543.000	INSTRUCTIONAL SUPPLIES	0	200	200
0114-520-543.044	SUPPLS CENTRL STORES	18	50	50
0114-520-547.000	ADVERTISING	623	200	200
0114-520-551.000	TRAVEL & MEETINGS	476	300	300
0114-520-561.000	RENTAL-FACILITIES	68,978	72,064	72,064

TOTAL MORRIS EDUCATION CENTER 121,826 127,000 133,146

WEITENDORF AG EDUCATION CENTER

0114-522-512.000	PROF/TECH SALARIES	57,041	58,295	60,711
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SUBTOTAL SALARIES 57,041 58,295 60,711

0114-522-521.000	EMPLOYEE BENEFITS	9,577	10,608	10,636
0114-522-541.000	OFFICE SUPPLIES	530	720	720
0114-522-542.010	PRNT XEROX CHRGS ALL	0	500	500
0114-522-543.044	SUPPLS CENTRL STORES	87	90	90
0114-522-551.000	TRAVEL & MEETINGS	170	388	388

TOTAL WEITENDORF AG EDUCATION CENTER 67,405 70,601 73,045

EXTENDED CAMPUSES & HIGH SCHLS

0114-524-511.000	ADMIN. SALARIES	84,855	86,722	89,706
0114-524-512.000	PROF/TECH SALARIES	50,574	52,049	54,339
0114-524-512.110	P.T. PROF TECH	60,299	68,642	74,284
0114-524-516.110	P.T. CLERICAL	35,446	43,050	44,296
0114-524-519.007	COORDINATORS SALARIES	2,145	4,000	4,000
0114-524-519.021	PHONE STIPEND	600	600	600

SUBTOTAL SALARIES 233,919 255,063 267,225

0114-524-521.000	EMPLOYEE BENEFITS	19,308	21,486	21,547
0114-524-534.200	CNTR SVC SATLITE FEE	3,847	6,600	5,600

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION				
EVENING SCHOOL				
EXTENDED CAMPUSES & HIGH SCHLS				
0114-524-541.000	OFFICE SUPPLIES	1,770	2,500	2,500
0114-524-542.000	PRINTING	1,159	2,000	1,000
0114-524-542.010	PRNT XEROX CHRGS ALL	346	1,700	700
0114-524-543.044	SUPPLS CENTRL STORES	0	300	300
0114-524-544.022	POSTAGE	0	300	100
0114-524-547.000	ADVERTISING	713	680	400
0114-524-551.000	TRAVEL & MEETINGS	6,918	8,025	7,341
0114-524-586.000	EQUIP-INSTRUCTIONAL	1,822	0	0
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	TOTAL EXTENDED CAMPUSES & HIGH SCHLS	269,802	298,654	306,713
FRANKFORT EDUCATION CENTER				
0114-525-516.110	P.T. CLERICAL	29,828	34,423	41,433
0114-525-519.007	COORDINATORS SALARIES	29,934	31,850	32,488
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	SUBTOTAL SALARIES	59,762	66,273	73,921
0114-525-534.200	CNTR SVC SATLITE FEE	20,000	22,800	20,000
0114-525-541.000	OFFICE SUPPLIES	212	425	225
0114-525-542.010	PRNT XEROX CHRGS ALL	134	500	300
0114-525-543.000	INSTRUCTIONAL SUPPLIES	799	1,200	600
0114-525-543.044	SUPPLS CENTRL STORES	738	550	300
0114-525-547.000	ADVERTISING	0	200	200
0114-525-551.000	TRAVEL & MEETINGS	281	500	500
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	TOTAL FRANKFORT EDUCATION CENTER	81,926	92,448	96,046
	TOTAL EVENING SCHOOL	2,200,662	2,577,507	2,605,686

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION
ADMINISTRATION

V.P. ACADEMIC AFFAIRS

0118-101-511.000	ADMIN. SALARIES	65,751	169,000	167,510
0118-101-512.000	PROF/TECH SALARIES	141,577	145,293	154,944
0118-101-513.021	F.T. FAC - EXTRA PAY	6,000	10,500	8,000
0118-101-519.000	SALARIES-OTHER	0	3,200	3,200
0118-101-519.008	OTHER SAL PROF DEV	4,125	8,500	5,600
0118-101-519.021	PHONE STIPEND	0	0	600
0118-101-519.024	OVERTIME ALLOCATION	41	7,500	7,650
0118-101-519.050	F.T. MENTORS	6,500	11,500	8,400

SUBTOTAL SALARIES		-----	-----	-----
		223,994	355,493	355,904

0118-101-521.000	EMPLOYEE BENEFITS	68,539	88,972	104,135
0118-101-532.000	CONTR SVC CONSULTAT	150	12,950	15,450
0118-101-532.204	DEPARTMENT ACCREDITATION	14,087	24,000	27,392
0118-101-534.000	CNTR SVC MNT & REPRS	0	950	950
0118-101-541.000	OFFICE SUPPLIES	2,873	5,648	3,000
0118-101-542.010	PRNT XEROX CHRGS ALL	2,990	900	5,416
0118-101-543.044	SUPPLS CENTRL STORES	0	250	250
0118-101-544.018	COMPUTER SOFTWARE	16,050	26,000	32,000
0118-101-544.022	POSTAGE	0	300	300
0118-101-546.000	PUBLICATIONS & DUES	4,947	5,684	4,340
0118-101-546.112	DUES - PROFESSIONAL ORGANIZATI	6,031	6,180	6,180
0118-101-551.000	TRAVEL & MEETINGS	4,367	16,954	16,954
0118-101-551.011	PROFESSIONAL DEVEL.	6,863	8,000	7,000
0118-101-551.027	PROFESSIONAL DEV-ADJUNCTS	6,913	7,000	8,000
0118-101-559.000	OTHR CONFR & MTNG EX	6,898	9,400	8,000

TOTAL	V.P. ACADEMIC AFFAIRS	-----	-----	-----
		364,702	568,681	595,271

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION
ADMINISTRATION
HONORS PROGRAM

0118-102-513.021	F.T. FAC - EXTRA PAY	9,600	5,400	5,400
0118-102-513.100	P.T. FAC - FALL/SPRG	200	1,500	1,500
0118-102-516.000	OFFICE STAFF	43,413	45,740	46,295

SUBTOTAL	SALARIES	53,213	52,640	53,195
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0118-102-521.000	EMPLOYEE BENEFITS	9,534	10,507	10,514
0118-102-541.000	OFFICE SUPPLIES	2,987	2,710	2,710
0118-102-546.000	PUBLICATIONS & DUES	500	856	856
0118-102-551.000	TRAVEL & MEETINGS	7,420	7,300	7,300

TOTAL	HONORS PROGRAM	73,654	74,013	74,575
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PHI THETA KAPPA

0118-108-532.000	CONTR SVC CONSULTAT	0	1,000	0
0118-108-541.000	OFFICE SUPPLIES	3,188	2,600	2,600
0118-108-551.000	TRAVEL & MEETINGS	3,002	3,002	4,002

TOTAL	PHI THETA KAPPA	6,190	6,602	6,602
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DEAN, ARTS & SCIENCES

0118-110-511.000	ADMIN. SALARIES	63,979	114,689	113,789
0118-110-512.000	PROF/TECH SALARIES	47,192	50,451	52,710

SUBTOTAL	SALARIES	111,171	165,140	166,499
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0118-110-521.000	EMPLOYEE BENEFITS	13,020	26,978	27,015
0118-110-541.000	OFFICE SUPPLIES	1,148	1,200	975
0118-110-542.000	PRINTING	114	75	175
0118-110-543.044	SUPPLS CENTRL STORES	81	250	250
0118-110-546.000	PUBLICATIONS & DUES	75	75	200
0118-110-551.000	TRAVEL & MEETINGS	789	1,643	1,643
0118-110-551.011	PROFESSIONAL DEVEL.	14,074	14,000	14,000

TOTAL	DEAN, ARTS & SCIENCES	140,472	209,361	210,757
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EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION

ADMINISTRATION

DEVELOPMENTAL EDUCATION

0118-113-511.000	ADMIN. SALARIES	0	81,760	77,338
0118-113-513.105	SAL INST SEMINAR	0	0	10,900

SUBTOTAL SALARIES		0	81,760	88,238
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0118-113-521.000	EMPLOYEE BENEFITS	0	25,970	25,910
0118-113-532.000	CONTR SVC CONSULTAT	0	2,000	2,000
0118-113-541.000	OFFICE SUPPLIES	0	200	200
0118-113-541.020	INSTRUCTIONAL SUPPL.	0	0	1,200
0118-113-542.000	PRINTING	0	500	500
0118-113-543.044	SUPPLS CENTRL STORES	0	250	250
0118-113-546.000	PUBLICATIONS & DUES	0	550	550
0118-113-551.000	TRAVEL & MEETINGS	0	3,000	3,250
0118-113-551.003	OPEN HOUSE	0	250	0
0118-113-559.111	MTG/WKSHP EXPNSE	0	0	6,800

TOTAL DEVELOPMENTAL EDUCATION		0	114,480	128,898
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DEAN, CAREER & TECHNICAL

0118-115-511.000	ADMIN. SALARIES	95,987	104,105	107,437
0118-115-512.000	PROF/TECH SALARIES	48,397	49,461	51,701

SUBTOTAL SALARIES		144,384	153,566	159,138
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0118-115-521.000	EMPLOYEE BENEFITS	47,297	51,809	51,875
0118-115-532.000	CONTR SVC CONSULTAT	7,178	0	0
0118-115-541.000	OFFICE SUPPLIES	1,356	999	999
0118-115-542.000	PRINTING	231	500	500
0118-115-543.044	SUPPLS CENTRL STORES	61	200	200
0118-115-546.000	PUBLICATIONS & DUES	375	500	500
0118-115-551.000	TRAVEL & MEETINGS	1,525	1,651	1,651
0118-115-551.011	PROFESSIONAL DEVEL.	4,744	8,100	8,100
0118-115-590.135	SUSTAINABILITY INITIATIVES	0	10,000	10,000

		EDUCATION FUND	2013-14	2014-15	2015-16
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
ADMINISTRATION					
DEAN, CAREER & TECHNICAL					
TOTAL DEAN, CAREER & TECHNICAL			207,151	227,325	232,963
DEAN, COMMUNITY & ECONOMIC DEV					
0118-120-511.000	ADMIN. SALARIES		1,868	0	0
0118-120-512.000	PROF/TECH SALARIES		41,264	0	0
0118-120-512.110	P.T. PROF TECH		265	0	0
SUBTOTAL SALARIES			43,397	0	0
0118-120-521.000	EMPLOYEE BENEFITS		23,433	0	0
0118-120-542.000	PRINTING		38	0	0
0118-120-551.000	TRAVEL & MEETINGS		314	0	0
TOTAL DEAN, COMMUNITY & ECONOMIC DEV			67,182	0	0
DEAN, NURSING & ALLIED HEALTH					
0118-125-511.000	ADMIN. SALARIES		27,705	114,689	114,000
0118-125-512.000	PROF/TECH SALARIES		0	44,162	50,808
0118-125-516.000	OFFICE STAFF		45,469	46,301	0
SUBTOTAL SALARIES			73,174	205,152	164,808
0118-125-521.000	EMPLOYEE BENEFITS		26,161	77,329	51,943
0118-125-534.000	CNTR SVC MNT & REPRS		3,250	4,000	4,000
0118-125-541.000	OFFICE SUPPLIES		1,257	2,550	2,000
0118-125-542.000	PRINTING		381	1,550	1,550
0118-125-544.022	POSTAGE		0	150	150
0118-125-546.000	PUBLICATIONS & DUES		200	500	500
0118-125-551.000	TRAVEL & MEETINGS		6,272	4,000	4,000
0118-125-551.011	PROFESSIONAL DEVEL.		3,018	4,800	5,350
TOTAL DEAN, NURSING & ALLIED HEALTH			113,713	300,031	234,301
TOTAL ADMINISTRATION			973,064	1,500,493	1,483,367

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

INTERNATIONAL EDUCATION

0119-006-511.110	P.T. ADMIN SALARY	172	18,135	0
0119-006-516.110	P.T. CLERICAL	225	0	0

SUBTOTAL SALARIES		397	18,135	0
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0119-006-532.000	CONTR SVC CONSULTAT	0	400	400
0119-006-541.211	OFFC SUPPLS GRNT ADM	5	575	575
0119-006-542.010	PRNT XEROX CHRGS ALL	0	225	225
0119-006-544.022	POSTAGE	0	100	100
0119-006-546.000	PUBLICATIONS & DUES	0	1,500	1,500
0119-006-547.000	ADVERTISING	0	400	400
0119-006-551.011	PROFESSIONAL DEVEL.	0	9,000	8,400
0119-006-551.020	PROGRAM COORDINATION TRAVEL	0	400	1,000

TOTAL INTERNATIONAL EDUCATION		402	30,735	12,600
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COMMUNITY & ECONOMIC DEVELOP

0119-900-511.000	ADMIN. SALARIES	78,697	93,306	96,442
0119-900-512.110	P.T. PROF TECH	15,857	17,000	17,000
0119-900-513.105	SAL INST SEMINAR	2,875	30,000	30,000

SUBTOTAL SALARIES		97,429	140,306	143,442
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0119-900-521.000	EMPLOYEE BENEFITS	20,368	26,107	26,143
0119-900-534.000	CNTR SVC MNT & REPRS	7,314	10,000	10,000
0119-900-541.000	OFFICE SUPPLIES	1,622	2,000	2,000
0119-900-543.000	INSTRUCTIONAL SUPPLIES	16,825	4,600	4,600
0119-900-543.044	SUPPLS CENTRL STORES	1,190	1,193	1,193
0119-900-553.000	TRAVEL	10,640	9,000	9,000
0119-900-553.031	STAFF TRAVEL	3,139	3,150	3,150

TOTAL COMMUNITY & ECONOMIC DEVELOP		158,527	196,356	199,528
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EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
OTHER

ALLIED HEALTH

0119-906-511.000	ADMIN. SALARIES	35,775	36,562	37,980
0119-906-513.100	P.T. FAC - FALL/SPRG	325,913	348,000	311,000

SUBTOTAL	SALARIES	361,688	384,562	348,980
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0119-906-521.000	EMPLOYEE BENEFITS	12,976	14,175	14,190
0119-906-553.031	STAFF TRAVEL	991	1,350	1,350

TOTAL	ALLIED HEALTH	375,655	400,087	364,520
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WORKFORCE SERVICES

0119-943-511.000	ADMIN. SALARIES	103,601	109,665	113,845
0119-943-512.000	PROF/TECH SALARIES	4,073	4,416	4,630
0119-943-512.110	P.T. PROF TECH	65,663	72,612	73,654
0119-943-516.110	P.T. CLERICAL	37,428	42,616	43,470

SUBTOTAL	SALARIES	210,765	229,309	235,599
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0119-943-521.000	EMPLOYEE BENEFITS	13,747	16,654	41,400
0119-943-534.000	CNTR SVC MNT & REPRS	1,431	2,050	2,050
0119-943-541.000	OFFICE SUPPLIES	2,446	2,659	2,659
0119-943-542.000	PRINTING	686	990	990
0119-943-543.044	SUPPLS CENTRL STORES	795	900	900
0119-943-544.022	POSTAGE	199	300	300
0119-943-547.000	ADVERTISING	632	941	941
0119-943-549.100	ASSESSMENT SUPPLIES	0	300	300
0119-943-553.031	STAFF TRAVEL	5,536	5,507	5,507
0119-943-599.113	VOCATIONAL TRAINING	335	750	750

TOTAL	WORKFORCE SERVICES	236,572	260,360	291,396
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TOTAL	OTHER	771,156	887,538	868,044
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TOTAL	INSTRUCTION	39,251,467	41,888,132	42,130,727
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EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
LIBRARY CENTER
LIBRARY

0121-102-511.000	ADMIN. SALARIES	40,092	8,000	8,000
0121-102-515.000	ACAD SUPP. STAFF SAL	280,294	288,394	300,666
0121-102-515.010	F.T. ACADEMIC SUPPORT SUMMER	18,196	25,160	25,461
0121-102-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	51,483	68,320	62,475
0121-102-516.000	OFFICE STAFF	203,217	206,898	218,421
0121-102-516.110	P.T. CLERICAL	26,819	29,384	29,967
0121-102-518.010	SAL-STU EMPLOYEES W/	4,593	6,300	6,300
0121-102-519.024	OVERTIME ALLOCATION	208	0	0

SUBTOTAL SALARIES		-----	-----	-----
		624,902	632,456	651,290

0121-102-521.000	EMPLOYEE BENEFITS	152,895	155,060	170,372
0121-102-532.105	CONTRACTUAL SERVICE	14,585	15,650	15,650
0121-102-541.000	OFFICE SUPPLIES	3,415	3,000	3,000
0121-102-542.010	PRNT XEROX CHRGS ALL	649	630	630
0121-102-543.044	SUPPLS CENTRL STORES	608	638	638
0121-102-544.002	DIGITAL MEDIA	12,776	17,000	17,000
0121-102-544.014	COMMERCIAL MEDIA, NORTH CAMPUS	1,352	1,352	1,352
0121-102-545.000	SUPPLIES - BOOKS	38,587	37,385	36,860
0121-102-545.001	SUPP.-BOOKS-BINDING	0	600	600
0121-102-545.004	BOOKS, ROMEOVILLE CAMPUS	860	1,042	1,042
0121-102-546.001	PRINT PERIODICALS	16,782	18,169	18,694
0121-102-546.005	ON-LINE LIBRARY CONTENT	86,130	101,606	101,606
0121-102-551.000	TRAVEL & MEETINGS	1,512	4,500	4,500
0121-102-551.011	PROFESSIONAL DEVEL.	1,521	1,600	1,600

TOTAL LIBRARY		-----	-----	-----
		956,574	990,688	1,024,834

TOTAL LIBRARY CENTER		-----	-----	-----
		956,574	990,688	1,024,834

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
INSTRUC. MATER. CNTR
INST MEDIA CENTER

0122-103-512.000	PROF/TECH SALARIES	229,046	180,414	186,869
0122-103-512.110	P.T. PROF TECH	13,103	23,926	23,982
0122-103-519.024	OVERTIME ALLOCATION	3,812	2,500	2,550

SUBTOTAL	SALARIES	245,961	206,840	213,401
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0122-103-521.000	EMPLOYEE BENEFITS	65,460	62,049	62,134
0122-103-534.000	CNTR SVC MNT & REPRS	1,469	1,500	1,500
0122-103-541.000	OFFICE SUPPLIES	918	918	918
0122-103-542.010	PRNT XEROX CHRGS ALL	118	124	124
0122-103-543.044	SUPPLS CNTRL STORES	121	177	177
0122-103-544.003	MATERIALS-A.V.MAINT.	9,035	9,081	9,081
0122-103-544.004	MATERIALS-AUDIO	1,157	999	999
0122-103-544.005	MATERIALS-GRAPHICS	4,120	4,120	4,120
0122-103-544.006	MATERIALS-CLASSROOM TECHNOLOGY	3,175	3,189	3,189
0122-103-544.007	MATERIALS-VIDEO	2,209	2,209	2,209
0122-103-551.000	TRAVEL & MEETINGS	621	999	999

TOTAL	INST MEDIA CENTER	334,364	292,205	298,851
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TOTAL	INSTRUC. MATER. CNTR	334,364	292,205	298,851
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COMMUNICATION CENTER
TUTORING & LEARNING CENTER

0123-101-512.000	PROF/TECH SALARIES	0	69,624	72,266
0123-101-512.110	P.T. PROF TECH	1,649	261,898	267,136
0123-101-516.110	P.T. CLERICAL	0	23,800	21,084
0123-101-518.010	SAL-STU EMPLOYEES W/	229	75,219	75,219

SUBTOTAL	SALARIES	1,878	430,541	435,705
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0123-101-521.000	EMPLOYEE BENEFITS	0	25,841	25,848
0123-101-541.000	OFFICE SUPPLIES	0	3,000	3,000

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT				
COMMUNICATION CENTER				
TUTORING & LEARNING CENTER				
0123-101-542.010	PRNT XEROX CHRGS ALL	2	5,000	5,000
0123-101-543.000	INSTRUCTIONAL SUPPLIES	0	1,751	1,751
0123-101-551.000	TRAVEL & MEETINGS	0	400	400
	TOTAL TUTORING & LEARNING CENTER	-----	-----	-----
		1,880	466,533	471,704
ACADEMIC SKILLS CNTR				
0123-104-512.000	PROF/TECH SALARIES	45,532	53,800	53,780
0123-104-512.110	P.T. PROF TECH	60,195	0	0
0123-104-516.000	OFFICE STAFF	130,985	135,075	141,461
0123-104-516.110	P.T. CLERICAL	109,164	186,736	195,118
0123-104-518.010	SAL-STU EMPLOYEES W/	28,312	0	0
0123-104-519.024	OVERTIME ALLOCATION	0	2,000	0
	SUBTOTAL SALARIES	-----	-----	-----
		374,188	377,611	390,359
0123-104-521.000	EMPLOYEE BENEFITS	87,818	102,070	102,103
0123-104-541.000	OFFICE SUPPLIES	22,369	22,370	13,320
0123-104-542.010	PRNT XEROX CHRGS ALL	1,593	1,679	1,679
0123-104-543.000	INSTRUCTIONAL SUPPLIES	1,756	0	0
0123-104-543.044	SUPPLS CENTRL STORES	606	600	600
0123-104-546.011	MEMBERSHIP DUES	551	525	525
0123-104-551.000	TRAVEL & MEETINGS	1,591	786	786
	TOTAL ACADEMIC SKILLS CNTR	-----	-----	-----
		490,472	505,641	509,372
iCAMPUS				
0123-105-511.000	ADMIN. SALARIES	78,409	80,134	82,986
0123-105-512.000	PROF/TECH SALARIES	156,399	162,840	169,846
0123-105-512.110	P.T. PROF TECH	13,753	31,500	32,130
0123-105-519.024	OVERTIME ALLOCATION	213	0	0
	SUBTOTAL SALARIES	-----	-----	-----
		248,774	274,474	284,962

		EDUCATION FUND	2013-14	2014-15	2015-16
		EXPENSES	ACTUAL	BUDGET	BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
iCAMPUS					
0123-105-521.000	EMPLOYEE BENEFITS		66,275	72,692	57,752
	TOTAL iCAMPUS		315,049	347,166	342,714
	TOTAL COMMUNICATION CENTER		807,401	1,319,340	1,323,790
INSTITUTIONAL ASSESSMENT					
ASSESSMENT OF STUDENT LEARNING					
0125-205-512.000	PROF/TECH SALARIES		67,972	67,268	73,293
	SUBTOTAL SALARIES		67,972	67,268	73,293
0125-205-521.000	EMPLOYEE BENEFITS		23,609	25,798	25,860
0125-205-541.000	OFFICE SUPPLIES		305	1,000	350
0125-205-542.010	PRNT XEROX CHRGS ALL		239	250	250
0125-205-551.000	TRAVEL & MEETINGS		3,995	6,000	6,650
	TOTAL ASSESSMENT OF STUDENT LEARNING		96,120	100,316	106,403
STUDENT RETENTION INITIATIVES					
0125-206-512.000	PROF/TECH SALARIES		0	87,000	99,482
0125-206-518.010	SAL-STU EMPLOYEES W/		6,082	10,800	10,800
	SUBTOTAL SALARIES		6,082	97,800	110,282
0125-206-521.000	EMPLOYEE BENEFITS		0	51,000	51,157
0125-206-532.000	CONTR SVC CONSULTAT		0	3,000	3,000
0125-206-541.000	OFFICE SUPPLIES		2,290	1,277	1,277
0125-206-542.010	PRNT XEROX CHRGS ALL		5,728	8,645	8,645
0125-206-551.011	PROFESSIONAL DEVEL.		0	810	810
	TOTAL STUDENT RETENTION INITIATIVES		14,100	162,532	175,171
	TOTAL INSTITUTIONAL ASSESSMENT		110,220	262,848	281,574

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT

OTHER

ACADEMIC COMPUTING

0129-109-512.000	PROF/TECH SALARIES	447,292	464,597	485,138
0129-109-512.110	P.T. PROF TECH	62,399	71,330	72,310
0129-109-519.024	OVERTIME ALLOCATION	453	0	0

SUBTOTAL	SALARIES	510,144	535,927	557,448
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0129-109-521.000	EMPLOYEE BENEFITS	169,469	185,165	185,411
0129-109-534.000	CNTR SVC MNT & REPRS	0	1,524	1,524
0129-109-541.000	OFFICE SUPPLIES	5,087	5,230	5,230
0129-109-542.010	PRNT XEROX CHRGS ALL	26	229	229
0129-109-544.018	COMPUTER SOFTWARE	3,851	4,915	4,915
0129-109-559.000	OTHR CONFR & MTNG EX	547	2,993	2,993

TOTAL	ACADEMIC COMPUTING	689,124	735,983	757,750
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TOTAL	OTHER	689,124	735,983	757,750
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TOTAL	ACADEMIC SUPPORT	2,897,683	3,601,064	3,686,799
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ADMISSIONS & RECORDS

ADMISSIONS & RECORDS

REGISTRATION & RECORDS

0131-300-511.000	ADMIN. SALARIES	91,297	93,306	96,422
0131-300-512.000	PROF/TECH SALARIES	47,541	48,485	50,808
0131-300-512.110	P.T. PROF TECH	29,450	29,722	30,324
0131-300-516.000	OFFICE STAFF	415,065	429,770	443,706
0131-300-516.110	P.T. CLERICAL	19,659	21,756	22,190
0131-300-518.010	SAL-STU EMPLOYEES W/	14,069	15,700	15,700
0131-300-519.000	SALARIES-OTHER	600	200	200
0131-300-519.024	OVERTIME ALLOCATION	2,404	4,500	4,600

SUBTOTAL	SALARIES	620,085	643,439	663,950
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EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES

ADMISSIONS & RECORDS

REGISTRATION & RECORDS

0131-300-521.000	EMPLOYEE BENEFITS	222,304	241,124	241,410
0131-300-534.000	CNTR SVC MNT & REPRS	2,994	4,555	4,555
0131-300-541.000	OFFICE SUPPLIES	5,605	8,551	10,551
0131-300-542.000	PRINTING	1,014	959	1,959
0131-300-542.010	PRNT XEROX CHRGS ALL	1,658	2,622	2,622
0131-300-543.044	SUPPLS CENTRL STORES	1,419	2,247	2,247
0131-300-543.045	OFFICE SUP GRADUAT	20,140	34,597	24,597
0131-300-544.022	POSTAGE	11-	150	150
0131-300-546.000	PUBLICATIONS & DUES	1,974	1,350	3,350
0131-300-551.000	TRAVEL & MEETINGS	7,422	5,083	10,083
0131-300-592.100	PETITION REF. SCHOL.	38,301	27,500	27,500

TOTAL	REGISTRATION & RECORDS	922,905	972,177	992,974
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ADMISSIONS

0131-301-511.000	ADMIN. SALARIES	91,297	93,306	96,422
0131-301-512.000	PROF/TECH SALARIES	174,782	196,926	204,737
0131-301-516.000	OFFICE STAFF	112,209	129,147	147,992
0131-301-516.110	P.T. CLERICAL	60,381	65,385	65,368
0131-301-518.010	SAL-STU EMPLOYEES W/	23,025	21,350	21,350
0131-301-519.024	OVERTIME ALLOCATION	1,121	5,000	5,100

SUBTOTAL	SALARIES	462,815	511,114	540,969
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0131-301-521.000	EMPLOYEE BENEFITS	155,106	189,692	174,945
0131-301-534.000	CNTR SVC MNT & REPRS	630	3,385	2,860
0131-301-541.000	OFFICE SUPPLIES	8,202	11,028	11,028
0131-301-542.010	PRNT XEROX CHRGS ALL	2,993	4,268	4,268
0131-301-543.044	SUPPLS CENTRL STORES	780	2,048	2,048
0131-301-544.022	POSTAGE	131	500	500
0131-301-546.000	PUBLICATIONS & DUES	1,541	2,990	3,515
0131-301-551.000	TRAVEL & MEETINGS	3,163	7,180	7,180
0131-301-554.000	TRAVEL-RECRUITMENT	3,853	4,970	4,970

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES
ADMISSIONS & RECORDS
ADMISSIONS

TOTAL	ADMISSIONS	639,214	737,175	752,283
DEAN OF ENROLLMENT MANAGEMENT				
0131-303-511.000	ADMIN. SALARIES	97,393	99,728	102,972
0131-303-512.000	PROF/TECH SALARIES	76,731	44,824	46,162
	SUBTOTAL SALARIES	174,124	144,552	149,134
0131-303-521.000	EMPLOYEE BENEFITS	55,145	36,629	36,681
0131-303-541.000	OFFICE SUPPLIES	345	600	600
0131-303-542.000	PRINTING	7	500	500
0131-303-543.044	SUPPLS CENTRL STORES	0	350	350
0131-303-546.000	PUBLICATIONS & DUES	0	250	250
0131-303-551.000	TRAVEL & MEETINGS	911	1,800	1,800
TOTAL	DEAN OF ENROLLMENT MANAGEMENT	230,532	184,681	189,315
TOTAL	ADMISSIONS & RECORDS	1,792,651	1,894,033	1,934,572

COUNSELING & TESTING
DEAN OF STUDENTS

0132-301-511.000	ADMIN. SALARIES	95,499	99,728	102,972
0132-301-512.000	PROF/TECH SALARIES	94,778	96,863	101,300
0132-301-512.110	P.T. PROF TECH	24,608	24,633	24,152
0132-301-516.110	P.T. CLERICAL	21,915	9,600	9,794
	SUBTOTAL SALARIES	236,800	230,824	238,218
0132-301-521.000	EMPLOYEE BENEFITS	70,148	77,287	77,392
0132-301-534.000	CNTR SVC MNT & REPRS	50	50	50
0132-301-541.000	OFFICE SUPPLIES	1,493	900	900
0132-301-542.010	PRNT XEROX CHRGS ALL	1,687	3,403	3,403
0132-301-543.044	SUPPLS CENTRL STORES	170	300	300

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES
COUNSELING & TESTING
DEAN OF STUDENTS

0132-301-546.000	PUBLICATIONS & DUES	1,804	1,837	1,837
0132-301-551.000	TRAVEL & MEETINGS	3,766	3,700	3,700

TOTAL	DEAN OF STUDENTS	315,918	318,301	325,800
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COUNSELING & TEST

0132-302-511.000	ADMIN. SALARIES	637	8,000	8,000
0132-302-512.000	PROF/TECH SALARIES	84,640	86,845	94,082
0132-302-512.010	P.T. PROF SAL-ADVISOR	96,730	113,000	113,000
0132-302-512.110	P.T. PROF TECH	8,135	51,000	58,296
0132-302-515.000	ACAD SUPP. STAFF SAL	706,393	733,731	779,295
0132-302-515.010	F.T. ACADEMIC SUPPORT SUMMER	68,381	60,100	61,500
0132-302-515.020	F.T. ACADEMIC SUPPORT FALL/SPR	20,244	41,000	42,000
0132-302-515.110	P.T. ACADEMIC SUPPORT SUMMER	36,365	58,000	59,500
0132-302-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	104,668	112,000	114,500
0132-302-515.210	F.T. ACADEMIC SUP OVERLOAD	61,174	64,302	67,807
0132-302-516.000	OFFICE STAFF	47,182	48,048	50,232
0132-302-516.110	P.T. CLERICAL	41,881	42,640	42,133
0132-302-518.010	SAL-STU EMPLOYEES W/	10,872	11,500	11,500
0132-302-519.024	OVERTIME ALLOCATION	83	0	0

SUBTOTAL	SALARIES	1,287,385	1,430,166	1,501,845
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0132-302-521.000	EMPLOYEE BENEFITS	253,238	280,553	281,173
0132-302-541.000	OFFICE SUPPLIES	5,982	6,600	7,092
0132-302-542.000	PRINTING	235	424	424
0132-302-542.010	PRNT XEROX CHRGS ALL	3,308	4,666	4,666
0132-302-543.000	INSTRUCTIONAL SUPPLIES	3,138	3,462	2,970
0132-302-543.044	SUPPLS CENTRL STORES	742	950	950
0132-302-551.000	TRAVEL & MEETINGS	4,996	5,076	3,200
0132-302-551.024	TRAVEL & MTGS-TRANSFER ARTICUL	2,794	3,703	3,703
0132-302-554.000	TRAVEL-RECRUITMENT	548	1,550	550
0132-302-559.111	MTG/WKSHP EXPNSE	0	0	1,876

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES
COUNSELING & TESTING
COUNSELING & TEST

	TOTAL		-----	-----	-----
		COUNSELING & TEST	1,562,366	1,737,150	1,808,449
DEAN OF STUDENT SUCCESS					
0132-303-511.000		ADMIN. SALARIES	97,581	99,728	102,972
0132-303-512.110		P.T. PROF TECH	6,500	50,500	52,760
0132-303-516.110		P.T. CLERICAL	0	22,050	22,498
	SUBTOTAL	SALARIES	104,081	172,278	178,230
0132-303-521.000		EMPLOYEE BENEFITS	23,825	51,684	51,832
0132-303-532.000		CONTR SVC CONSULTAT	0	7,500	7,500
0132-303-541.000		OFFICE SUPPLIES	519	900	900
0132-303-542.000		PRINTING	5	500	500
0132-303-543.044		SUPPLS CENTRL STORES	0	300	300
0132-303-546.000		PUBLICATIONS & DUES	486	800	800
0132-303-551.000		TRAVEL & MEETINGS	3,735	1,800	1,800
	TOTAL	DEAN OF STUDENT SUCCESS	132,651	235,762	241,862
PROJECT SUCCESS					
0132-307-519.004		SAL OTHER/MENTOR	7,485	7,600	7,600
0132-307-519.007		COORDINATORS SALARIES	6,000	6,000	6,000
	SUBTOTAL	SALARIES	13,485	13,600	13,600
0132-307-521.000		EMPLOYEE BENEFITS	45	0	0
0132-307-543.000		INSTRUCTIONAL SUPPLIES	2,778	2,743	2,743
0132-307-551.000		TRAVEL & MEETINGS	2,947	3,574	3,398
0132-307-590.014		TUITION WAIVERS	3,040	3,520	3,696
	TOTAL	PROJECT SUCCESS	22,295	23,437	23,437
	TOTAL	COUNSELING & TESTING	2,033,230	2,314,650	2,399,548

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

STUDENT SERVICES

HEALTH

HOLISTIC WELLNESS

0133-303-512.000	PROF/TECH SALARIES	45,008	45,998	48,167
0133-303-512.010	P.T. PROF SAL-ADVISOR	5,915	6,490	6,490
0133-303-518.010	SAL-STU EMPLOYEES W/	4,684	5,050	5,050

SUBTOTAL SALARIES		-----	-----	-----
		55,607	57,538	59,707

0133-303-521.000	EMPLOYEE BENEFITS	23,039	25,530	25,554
0133-303-532.000	CONTR SVC CONSULTAT	570	580	580
0133-303-542.000	PRINTING	0	50	50
0133-303-542.010	PRNT XEROX CHRGS ALL	375	499	499
0133-303-543.000	INSTRUCTIONAL SUPPLIES	924	924	924
0133-303-546.000	PUBLICATIONS & DUES	0	80	80
0133-303-551.000	TRAVEL & MEETINGS	665	788	788

TOTAL HOLISTIC WELLNESS		-----	-----	-----
		81,180	85,989	88,182

TOTAL HEALTH		81,180	85,989	88,182
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FINANCIAL AID

FINANCIAL AID/VETERANS

0134-304-511.000	ADMIN. SALARIES	78,409	80,134	82,986
0134-304-512.000	PROF/TECH SALARIES	116,850	119,421	124,308
0134-304-512.110	P.T. PROF TECH	0	26,000	26,516
0134-304-516.000	OFFICE STAFF	395,387	401,939	422,074
0134-304-516.110	P.T. CLERICAL	60,677	68,698	69,003
0134-304-518.010	SAL-STU EMPLOYEES W/	13,292	36,500	36,500
0134-304-519.024	OVERTIME ALLOCATION	3,863	9,200	9,400

SUBTOTAL SALARIES		-----	-----	-----
		668,478	741,892	770,787

0134-304-521.000	EMPLOYEE BENEFITS	267,296	291,517	291,808
0134-304-534.000	CNTR SVC MNT & REPRS	1,240	1,500	1,500
0134-304-539.003	CONTR SVC-TAPES EXCH	645	575	575

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

STUDENT SERVICES

FINANCIAL AID

FINANCIAL AID/VETERANS

0134-304-541.000	OFFICE SUPPLIES	2,412	4,300	4,300
0134-304-542.010	PRNT XEROX CHRGS ALL	3,426	4,500	4,500
0134-304-543.044	SUPPLS CENTRL STORES	2,058	5,250	5,250
0134-304-546.000	PUBLICATIONS & DUES	4,964	2,575	2,575
0134-304-551.000	TRAVEL & MEETINGS	13,034	13,590	13,590

TOTAL	FINANCIAL AID/VETERANS	963,553	1,065,699	1,094,885
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FIN.AID.WORK STUDY MATCH

0134-309-518.010	SAL-STU EMPLOYEES W/	5,101	10,000	10,000
0134-309-518.020	SAL COLLEGE W.S.	145,305-	120,000-	130,000-

TOTAL	FIN.AID.WORK STUDY MATCH	140,204-	110,000-	120,000-
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TOTAL	FINANCIAL AID	823,349	955,699	974,885
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CAREER SERVICES

CAREER SERVICES

0135-305-511.000	ADMIN. SALARIES	124,132	126,863	131,899
0135-305-512.010	P.T. PROF SAL-ADVISOR	0	0	61,243
0135-305-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	53,113	61,500	0
0135-305-516.000	OFFICE STAFF	50,814	51,750	54,018
0135-305-518.010	SAL-STU EMPLOYEES W/	4,949	6,750	6,750

SUBTOTAL	SALARIES	233,008	246,863	253,910
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0135-305-521.000	EMPLOYEE BENEFITS	70,559	77,019	77,098
0135-305-541.000	OFFICE SUPPLIES	3,497	990	990
0135-305-542.010	PRNT XEROX CHRGS ALL	1,044	1,400	1,400
0135-305-543.000	INSTRUCTIONAL SUPPLIES	812	950	950
0135-305-543.044	SUPPLS CENTRL STORES	199	200	200
0135-305-544.018	COMPUTER SOFTWARE	2,971	4,775	4,775
0135-305-546.000	PUBLICATIONS & DUES	747	750	750
0135-305-551.000	TRAVEL & MEETINGS	588	975	975

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES
CAREER SERVICES
CAREER SERVICES

TOTAL CAREER SERVICES -----
313,425 333,922 341,048

TOTAL CAREER SERVICES -----
313,425 333,922 341,048

STUDENT ACTIVITIES
STUDENT SERVICES & ACTIVITIES

0136-306-511.000	ADMIN. SALARIES	67,991	69,487	72,126
0136-306-512.011	SAL-PROF STF-CLUB SP	34,319	40,800	40,800
0136-306-516.000	OFFICE STAFF	44,714	46,446	48,610
0136-306-516.110	P.T. CLERICAL	21,352	21,504	21,938
0136-306-518.010	SAL-STU EMPLOYEES W/	14,893	16,100	16,100

SUBTOTAL SALARIES -----
183,269 194,337 199,574

0136-306-521.000	EMPLOYEE BENEFITS	33,616	36,223	36,275
0136-306-534.000	CNTR SVC MNT & REPRS	229	232	150
0136-306-541.000	OFFICE SUPPLIES	2,083	1,000	1,000
0136-306-542.010	PRNT XEROX CHRGS ALL	1,618	2,412	2,412
0136-306-543.044	SUPPLS CENTRL STORES	296	300	200
0136-306-546.000	PUBLICATIONS & DUES	524	600	600
0136-306-551.000	TRAVEL & MEETINGS	1,129	1,554	1,736

TOTAL STUDENT SERVICES & ACTIVITIES -----
222,764 236,658 241,947

INTERNATIONAL STUDENT SERVICES

0136-310-512.000	PROF/TECH SALARIES	41,695	55,396	57,753
0136-310-516.110	P.T. CLERICAL	10,362	21,840	22,274

SUBTOTAL SALARIES -----
52,057 77,236 80,027

0136-310-521.000	EMPLOYEE BENEFITS	17,641	25,646	25,672
0136-310-541.000	OFFICE SUPPLIES	2,199	1,500	2,300
0136-310-547.209	ADVERTISING-OTHER	2,293	3,500	3,500

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES				
STUDENT ACTIVITIES				
INTERNATIONAL STUDENT SERVICES				
0136-310-551.000	TRAVEL & MEETINGS	15,391	15,000	14,200
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TOTAL	INTERNATIONAL STUDENT SERVICES	89,581	122,882	125,699
TOTAL	STUDENT ACTIVITIES	312,345	359,540	367,646
VETERANS				
VETERANS AFFAIRS				
0137-307-590.014	TUITION WAIVERS	349,415	0	0
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TOTAL	VETERANS AFFAIRS	349,415	0	0
TOTAL	VETERANS	349,415	0	0
ADMINISTRATION				
V.P. STUDENT DEVELOPMENT				
0138-308-511.000	ADMIN. SALARIES	131,502	134,395	152,040
0138-308-512.000	PROF/TECH SALARIES	66,558	98,465	102,935
0138-308-516.110	P.T. CLERICAL	2,228	0	0
0138-308-518.010	SAL-STU EMPLOYEES W/	0	1,400	1,400
0138-308-519.021	PHONE STIPEND	600	600	600
0138-308-519.024	OVERTIME ALLOCATION	0	3,000	3,100
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SUBTOTAL	SALARIES	200,888	237,860	260,075
0138-308-521.000	EMPLOYEE BENEFITS	39,497	62,704	62,803
0138-308-532.000	CONTR SVC CONSULTAT	500	4,170	4,170
0138-308-534.058	CONTRACTUAL-NEW INITIATIVES	9,510	12,800	12,800
0138-308-541.000	OFFICE SUPPLIES	1,207	1,100	1,100
0138-308-542.010	PRNT XEROX CHRGS ALL	98	831	831
0138-308-543.044	SUPPLS CENTRL STORES	0	50	50
0138-308-546.000	PUBLICATIONS & DUES	750	870	870
0138-308-551.000	TRAVEL & MEETINGS	5,524	8,500	8,500
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TOTAL	V.P. STUDENT DEVELOPMENT	257,974	328,885	351,199

EDUCATION FUND EXPENSES		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
STUDENT SERVICES				
ADMINISTRATION				
StAR (Disability Services)				
0138-309-511.000	ADMIN. SALARIES	17,031	0	0
0138-309-512.000	PROF/TECH SALARIES	10,681	53,800	51,681
0138-309-512.110	P.T. PROF TECH	24,198	13,160	13,425
0138-309-516.000	OFFICE STAFF	46,359	41,995	38,958
0138-309-519.405	SIGN LANGUAGE INTERPRETERS	120,406	151,700	151,700
0138-309-519.412	ACCOMODATION SPECIALIST SUPPRT	131,115	133,500	136,000
0138-309-519.445	SAL NOTE TAKERS	4,784	5,800	5,800
	SUBTOTAL SALARIES	354,574	399,955	397,564
0138-309-521.000	EMPLOYEE BENEFITS	29,332	51,147	26,054
0138-309-532.000	CONTR SVC CONSULTAT	2,070	4,700	4,700
0138-309-541.000	OFFICE SUPPLIES	1,534	1,700	1,700
0138-309-542.010	PRNT XEROX CHRGS ALL	2,003	1,800	1,800
0138-309-543.000	INSTRUCTIONAL SUPPLIES	6,645	11,000	9,500
0138-309-543.044	SUPPLS CENTRL STORES	0	0	1,500
0138-309-551.000	TRAVEL & MEETINGS	5,351	3,500	3,500
	TOTAL StAR (Disability Services)	401,509	473,802	446,318
	TOTAL ADMINISTRATION	659,483	802,687	797,517
OTHER				
MULTICULTURAL STUDENT AFFAIRS				
0139-310-511.000	ADMIN. SALARIES	81,631	83,427	86,345
0139-310-512.000	PROF/TECH SALARIES	87,971	102,460	102,321
0139-310-516.000	OFFICE STAFF	47,692	48,547	50,752
0139-310-518.010	SAL-STU EMPLOYEES W/	6,679	6,435	6,435
	SUBTOTAL SALARIES	223,973	240,869	245,853
0139-310-521.000	EMPLOYEE BENEFITS	74,245	87,601	87,653
0139-310-532.000	CONTR SVC CONSULTAT	3,532	3,931	3,931

EDUCATION FUND EXPENSES		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
STUDENT SERVICES				
OTHER				
MULTICULTURAL STUDENT AFFAIRS				
0139-310-532.004	CONTR SVC MENTORS	4,650	6,000	6,000
0139-310-532.418	CON SVC SPEAKERS	4,816	6,107	6,107
0139-310-541.000	OFFICE SUPPLIES	1,904	1,904	1,904
0139-310-541.017	SUPPLIES-PEER MENTOR PROGRAM	311	1,000	1,000
0139-310-542.010	PRNT XEROX CHRGS ALL	1,377	1,618	1,618
0139-310-543.044	SUPPLS CENTRL STORES	196	549	549
0139-310-546.000	PUBLICATIONS & DUES	83	443	443
0139-310-551.000	TRAVEL & MEETINGS	10,361	5,457	5,457
TOTAL MULTICULTURAL STUDENT AFFAIRS		325,448	355,479	360,515
STUDENT SERVICES/OTHER GSD				
0139-311-512.000	PROF/TECH SALARIES	60,010	61,330	63,806
0139-311-513.010	F.T. FAC - SUMMER	0	0	4,000
0139-311-513.022	F.T. FAC - OVERLOADS	28,117	29,000	50,000
0139-311-513.100	P.T. FAC - FALL/SPRG	113,380	121,000	89,000
0139-311-516.000	OFFICE STAFF	8,333	38,210	36,504
0139-311-519.008	OTHER SAL PROF DEV	1,150	2,200	2,200
SUBTOTAL SALARIES		210,990	251,740	245,510
0139-311-521.000	EMPLOYEE BENEFITS	29,766	51,405	51,226
0139-311-541.000	OFFICE SUPPLIES	3,024	1,524	1,524
0139-311-542.010	PRNT XEROX CHRGS ALL	1,476	3,445	3,445
0139-311-551.000	TRAVEL & MEETINGS	597	1,800	1,800
TOTAL STUDENT SERVICES/OTHER GSD		245,853	309,914	303,505
TOTAL OTHER		571,301	665,393	664,020
TOTAL STUDENT SERVICES		6,936,379	7,411,913	7,567,418

		EDUCATION FUND EXPENSES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
PUBLIC SERVICES				
CONTINUING EDUCATION				
COMMUNITY EDUC 525				
0142-602-590.014	TUITION WAIVERS	44,260	50,000	50,000
	TOTAL	44,260	50,000	50,000
	TOTAL	44,260	50,000	50,000
	TOTAL	44,260	50,000	50,000
EXECUTIVE OFFICE				
EXECUTIVE OFFICE				
GEN ADM EXCT OFF				
0181-111-511.000	ADMIN. SALARIES	253,837	264,528	274,059
0181-111-512.000	PROF/TECH SALARIES	47,687	50,345	105,332
0181-111-516.110	P.T. CLERICAL	34,371	17,503	17,538
0181-111-519.021	PHONE STIPEND	600	600	600
0181-111-519.038	PRESIDENT'S RESERVE	0	377,175	399,866
	SUBTOTAL SALARIES	336,495	710,151	797,395
0181-111-521.000	EMPLOYEE BENEFITS	95,842	102,451	131,723
0181-111-521.111	BENEFIT RESERVE	0	114,332	105,551
0181-111-532.000	CONTR SVC CONSULTAT	81,229	116,754	122,854
0181-111-534.000	CNTR SVC MNT & REPRS	150	264	264
0181-111-539.004	ELECTIONS	0	300	300
0181-111-541.000	OFFICE SUPPLIES	1,801	4,650	4,715
0181-111-542.010	PRNT XEROX CHRGS ALL	752	2,000	2,000
0181-111-543.044	SUPPLS CENTRL STORES	0	500	500
0181-111-546.000	PUBLICATIONS & DUES	29,535	34,500	34,500
0181-111-547.209	ADVERTISING-OTHER	0	5,300	5,235
0181-111-551.000	TRAVEL & MEETINGS	18,612	16,500	16,500
0181-111-551.015	TRAVEL & MEETINGS--C.Q.I.	5,280	20,000	20,000
0181-111-559.000	OTHR CONFR & MTNG EX	3,963	3,100	3,100
0181-111-590.000	OTHER EXPENDITURES	9,049	6,800	6,800

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
EXECUTIVE OFFICE
GEN ADM EXCT OFF

TOTAL GEN ADM EXCT OFF -----
582,708 1,137,602 1,251,437

TOTAL EXECUTIVE OFFICE -----
582,708 1,137,602 1,251,437

BUSINESS OFFICE
V.P. ADMINISTRATIVE SERVICES

0182-111-511.000	ADMIN. SALARIES	65,751	67,198	76,020
0182-111-512.000	PROF/TECH SALARIES	44,650	52,037	54,327
0182-111-519.021	PHONE STIPEND	120	0	0
0182-111-519.024	OVERTIME ALLOCATION	0	500	550

SUBTOTAL SALARIES -----
110,521 119,735 130,897

0182-111-521.000	EMPLOYEE BENEFITS	33,372	38,850	38,895
0182-111-532.000	CONTR SVC CONSULTAT	1,182	5,295	5,295
0182-111-541.000	OFFICE SUPPLIES	1,632	4,200	4,200
0182-111-542.010	PRNT XEROX CHRGS ALL	1,424	1,240	1,240
0182-111-543.044	SUPPLS CENTRL STORES	28	450	450
0182-111-544.022	POSTAGE	0	125	125
0182-111-546.000	PUBLICATIONS & DUES	8,038	4,940	4,940
0182-111-547.000	ADVERTISING	3,266	3,500	3,500
0182-111-551.000	TRAVEL & MEETINGS	5,330	5,400	5,400
0182-111-590.135	SUSTAINABILITY INITIATIVES	9,750	0	0

TOTAL V.P. ADMINISTRATIVE SERVICES -----
174,543 183,735 194,942

FINANCIAL SERVICES

0182-112-511.000	ADMIN. SALARIES	165,068	168,700	174,261
0182-112-512.000	PROF/TECH SALARIES	456,310	472,591	491,724
0182-112-516.000	OFFICE STAFF	173,684	178,485	187,595
0182-112-516.110	P.T. CLERICAL	86,607	125,246	123,672
0182-112-518.010	SAL-STU EMPLOYEES W/	6,478	8,500	8,500
0182-112-519.024	OVERTIME ALLOCATION	8,590	17,800	18,250

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
BUSINESS OFFICE
FINANCIAL SERVICES

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	SUBTOTAL SALARIES	896,737	971,322	1,004,002
0182-112-521.000	EMPLOYEE BENEFITS	259,316	291,938	292,327
0182-112-532.000	CONTR SVC CONSULTAT	216	1,000	1,000
0182-112-534.000	CNTR SVC MNT & REPRS	0	1,225	1,225
0182-112-541.000	OFFICE SUPPLIES	9,570	11,838	11,838
0182-112-542.010	PRNT XEROX CHRGS ALL	1,170	1,894	1,894
0182-112-543.044	SUPPLS CENTRL STORES	597	1,100	1,100
0182-112-546.000	PUBLICATIONS & DUES	3,630	5,470	5,470
0182-112-551.000	TRAVEL & MEETINGS	3,677	8,775	8,775
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	TOTAL FINANCIAL SERVICES	1,174,913	1,294,562	1,327,631
BUSINESS & AUXILIARY SERVICES				
0182-113-511.000	ADMIN. SALARIES	73,206	74,796	77,229
0182-113-512.000	PROF/TECH SALARIES	88,203	105,052	105,008
0182-113-512.110	P.T. PROF TECH	44,966	50,960	51,982
0182-113-518.010	SAL-STU EMPLOYEES W/	3,278	0	0
0182-113-519.024	OVERTIME ALLOCATION	1,229	1,450	1,500
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	SUBTOTAL SALARIES	210,882	232,258	235,719
0182-113-521.000	EMPLOYEE BENEFITS	44,643	59,546	59,590
0182-113-532.000	CONTR SVC CONSULTAT	0	230	230
0182-113-541.000	OFFICE SUPPLIES	2,187	2,500	2,500
0182-113-542.010	PRNT XEROX CHRGS ALL	967	1,200	1,200
0182-113-543.044	SUPPLS CENTRL STORES	189	500	500
0182-113-546.000	PUBLICATIONS & DUES	2,745	3,000	3,000
0182-113-547.000	ADVERTISING	2,548	3,000	3,000
0182-113-551.000	TRAVEL & MEETINGS	913	3,690	3,690
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	TOTAL BUSINESS & AUXILIARY SERVICES	265,074	305,924	309,429

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
BUSINESS OFFICE
BUSINESS & AUXILIARY SERVICES

TOTAL BUSINESS OFFICE		1,614,530	1,784,221	1,832,002
COMMUNITY RELATIONS				
MARKETING AND PUBLICATIONS				
0183-113-511.000	ADMIN. SALARIES	31,284	76,088	78,859
0183-113-512.000	PROF/TECH SALARIES	193,722	201,009	207,379
0183-113-516.000	OFFICE STAFF	0	0	32,594
0183-113-516.110	P.T. CLERICAL	20,187	18,432	0
0183-113-519.000	SALARIES-OTHER	0	2,100	2,100
0183-113-519.021	PHONE STIPEND	0	0	600
0183-113-519.024	OVERTIME ALLOCATION	328	600	650
SUBTOTAL SALARIES		245,521	298,229	322,182
0183-113-521.000	EMPLOYEE BENEFITS	75,059	98,142	138,765
0183-113-532.000	CONTR SVC CONSULTAT	1,478	3,000	3,720
0183-113-541.000	OFFICE SUPPLIES	4,909	10,030	10,030
0183-113-542.000	PRINTING	12,384	15,114	15,114
0183-113-542.010	PRNT XEROX CHRGS ALL	4,640	9,000	9,000
0183-113-542.092	ANNUAL REPORT/MAGAZINE	35,090	38,256	38,956
0183-113-542.118	PRINTING - SCHEDULES	71,351	77,635	76,935
0183-113-543.044	SUPPLS CENTRL STORES	122	1,000	1,000
0183-113-544.022	POSTAGE	12,059	24,006	24,006
0183-113-544.118	POSTAGE - SCHEDULES	57,587	58,394	58,394
0183-113-546.000	PUBLICATIONS & DUES	2,780	5,425	5,425
0183-113-547.000	ADVERTISING	329,721	314,870	314,870
0183-113-547.201	ADVERT & PROMOTION	9,617	9,858	9,138
0183-113-551.000	TRAVEL & MEETINGS	2,645	7,158	7,158
TOTAL MARKETING AND PUBLICATIONS		864,963	970,117	1,034,693

		EDUCATION FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
GENERAL ADMINISTRAT.					
COMMUNITY RELATIONS					
EXTERNAL RELATIONS					
0183-116-511.000	ADMIN. SALARIES		75,188	76,842	79,628
0183-116-512.000	PROF/TECH SALARIES		48,635	49,705	97,020
0183-116-512.110	P.T. PROF TECH		29,126	29,722	30,324
0183-116-516.000	OFFICE STAFF		0	36,525	0
0183-116-516.110	P.T. CLERICAL		12,556	0	0
0183-116-519.021	PHONE STIPEND		0	0	600
0183-116-519.024	OVERTIME ALLOCATION		6	0	0
	SUBTOTAL SALARIES		165,511	192,794	207,572
0183-116-521.000	EMPLOYEE BENEFITS		34,537	61,909	61,982
0183-116-532.000	CONTR SVC CONSULTAT		6,538	11,200	11,200
0183-116-541.000	OFFICE SUPPLIES		2,396	2,700	2,700
0183-116-542.010	PRNT XEROX CHRGS ALL		29	1,000	1,000
0183-116-543.044	SUPPLS CENTRL STORES		37	500	500
0183-116-544.022	POSTAGE		0	200	200
0183-116-546.000	PUBLICATIONS & DUES		1,056	2,427	2,427
0183-116-551.000	TRAVEL & MEETINGS		3,653	4,527	4,527
0183-116-559.901	MASTER PLAN EVENTS		2,544	10,000	10,000
	TOTAL EXTERNAL RELATIONS		216,301	287,257	302,108
	TOTAL COMMUNITY RELATIONS		1,081,264	1,257,374	1,336,801
PERSONNEL OFFICE					
HUMAN RESOURCES					
0184-114-511.000	ADMIN. SALARIES		262,347	318,474	400,134
0184-114-512.000	PROF/TECH SALARIES		280,967	293,445	302,059
0184-114-512.110	P.T. PROF TECH		16,971	22,764	22,296
0184-114-519.021	PHONE STIPEND		0	0	600
0184-114-519.024	OVERTIME ALLOCATION		0	2,000	2,050
	SUBTOTAL SALARIES		560,285	636,683	727,139

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

GENERAL ADMINISTRAT.
PERSONNEL OFFICE
HUMAN RESOURCES

0184-114-521.000	EMPLOYEE BENEFITS	213,531	257,245	267,844
0184-114-532.000	CONTR SVC CONSULTAT	70,083	13,000	17,500
0184-114-539.000	CONT.SC-OTHER	21,662	15,000	12,300
0184-114-539.016	BACKGROUND CHECK	5,304	14,000	10,000
0184-114-541.000	OFFICE SUPPLIES	6,553	8,000	8,000
0184-114-541.096	SUPPLIES-EMPLOYEE REC PROGRAM	11,570	15,000	15,000
0184-114-542.010	PRNT XEROX CHRGS ALL	3,798	3,500	3,500
0184-114-543.044	SUPPLS CENTRL STORES	458	1,000	700
0184-114-544.018	COMPUTER SOFTWARE	23,905	29,500	0
0184-114-546.000	PUBLICATIONS & DUES	2,935	2,500	2,500
0184-114-547.000	ADVERTISING	7,954	38,000	38,000
0184-114-549.984	SUPPLIES-JJCAA NEWLETTER	792	3,000	1,500
0184-114-551.000	TRAVEL & MEETINGS	5,943	7,000	11,000
0184-114-551.011	PROFESSIONAL DEVEL.	3,222	4,000	8,000
0184-114-554.000	TRAVEL-RECRUITMENT	9,541	16,000	16,000

	TOTAL	HUMAN RESOURCES	947,536	1,063,428	1,138,983
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	TOTAL	PERSONNEL OFFICE	947,536	1,063,428	1,138,983
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RESOURCE DEVELOPMENT
ALUMNI AFFAIRS

0186-116-511.000	ADMIN. SALARIES	62,878	64,261	66,796
0186-116-516.000	OFFICE STAFF	40,085	42,952	0
0186-116-518.010	SAL-STU EMPLOYEES W/	15,265	18,400	18,400
0186-116-519.024	OVERTIME ALLOCATION	365	500	550

	SUBTOTAL	SALARIES	118,593	126,113	85,746
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0186-116-521.000	EMPLOYEE BENEFITS	45,594	51,202	25,788
0186-116-532.000	CONTR SVC CONSULTAT	768	1,100	1,100
0186-116-534.000	CNTR SVC MNT & REPRS	518	400	400

		EDUCATION FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
GENERAL ADMINISTRAT.					
RESOURCE DEVELOPMENT					
ALUMNI AFFAIRS					
0186-116-541.000		OFFICE SUPPLIES	6,957	5,890	5,890
0186-116-542.000		PRINTING	24,765	25,200	25,200
0186-116-542.010		PRNT XEROX CHRGS ALL	580	1,000	1,000
0186-116-546.000		PUBLICATIONS & DUES	1,802	2,340	2,340
0186-116-547.000		ADVERTISING	4,298	6,129	6,129
0186-116-551.000		TRAVEL & MEETINGS	10,284	7,155	7,155
	TOTAL	ALUMNI AFFAIRS	214,159	226,529	160,748
GRANT OFFICE					
0186-118-512.000		PROF/TECH SALARIES	0	124,089	129,069
	SUBTOTAL	SALARIES	0	124,089	129,069
0186-118-521.000		EMPLOYEE BENEFITS	0	36,382	36,435
0186-118-541.000		OFFICE SUPPLIES	0	100	350
0186-118-542.010		PRNT XEROX CHRGS ALL	0	700	100
0186-118-544.022		POSTAGE	0	200	100
0186-118-546.000		PUBLICATIONS & DUES	0	1,000	200
0186-118-551.000		TRAVEL & MEETINGS	0	7,000	8,250
	TOTAL	GRANT OFFICE	0	169,471	174,504
	TOTAL	RESOURCE DEVELOPMENT	214,159	396,000	335,252
CAMPUS ADMINISTRAT.					
PRINT SERVICES					
0188-118-512.000		PROF/TECH SALARIES	0	0	50,000
0188-118-516.110		P.T. CLERICAL	0	0	57,400
	SUBTOTAL	SALARIES	0	0	107,400
0188-118-521.000		EMPLOYEE BENEFITS	0	0	25,500
0188-118-530.000		CONTRACTUAL SERVICE	142,335	134,000	0

EDUCATION FUND EXPENSES		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
GENERAL ADMINISTRAT.				
CAMPUS ADMINISTRAT.				
PRINT SERVICES				
0188-118-534.000	CNTR SVC MNT & REPRS	7,000	6,400	6,400
0188-118-541.000	OFFICE SUPPLIES	8,662	9,000	9,000
0188-118-542.010	PRNT XEROX CHRGS ALL	212,211-	275,000-	275,000-
0188-118-543.044	SUPPLS CENTRL STORES	34,861	41,485	41,485
0188-118-551.000	TRAVEL & MEETINGS	82	718	718
0188-118-562.001	RNTL EQUIP REPRODUCT	315,155	289,600	289,600
	TOTAL PRINT SERVICES	295,884	206,203	205,103
	TOTAL CAMPUS ADMINISTRAT.	295,884	206,203	205,103
	TOTAL GENERAL ADMINISTRAT.	4,736,081	5,844,828	6,099,578
BOARD OF TRUSTEES				
BOARD OF TRUSTEES				
BOARD OF TRUSTEES				
0191-111-512.000	PROF/TECH SALARIES	500	500	500
	SUBTOTAL SALARIES	500	500	500
0191-111-521.000	EMPLOYEE BENEFITS	3	0	0
0191-111-535.000	LEGAL SERVICES	181,977	195,000	195,000
0191-111-541.000	OFFICE SUPPLIES	2,112	3,600	3,600
0191-111-542.010	PRNT XEROX CHRGS ALL	747	2,000	2,000
0191-111-543.044	SUPPLS CENTRL STORES	0	93	93
0191-111-546.000	PUBLICATIONS & DUES	74,474	74,951	74,951
0191-111-551.300	TRVL & MTGS B. ADAMS	4,010	3,164	3,164
0191-111-551.301	TRVL & MTGS T. MARKLEY	2,882	3,164	3,164
0191-111-551.306	TVL & MTG WUNDERLICH	2,040	3,164	3,164
0191-111-551.307	TVL. & MTG.-STUDENT	6,650	3,164	3,164
0191-111-551.308	OFFICER, TRUSTEE ORG	2,711	5,414	5,414
0191-111-551.317	TRVL & MTGS MAY	65	3,164	3,164
0191-111-551.322	TVL & MTGS - MIHELICH	573	3,164	3,164

EDUCATION FUND EXPENSES		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT				
BOARD OF TRUSTEES				
BOARD OF TRUSTEES				
0191-111-551.324	OFFICER, NATIONAL TRUSTEE ORG	6,185	5,864	5,864
0191-111-551.327	TRVL & MTGS - S. KLEN	1,319	3,164	3,164
0191-111-551.328	TVL & MTGS - O'CONNELL, M	2,807	3,164	3,164
0191-111-559.000	OTHR CONF & MTNG EX	3,774	8,992	8,992
TOTAL	BOARD OF TRUSTEES	292,829	321,726	321,726
TOTAL	BOARD OF TRUSTEES	292,829	321,726	321,726
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0192-112-513.130	FACULTY SALARIES-SABBATICALS	0	55,000	0
0192-112-519.000	SALARIES-OTHER	45,623	121,985	553,898
0192-112-519.019	SUBSTITUTE PAY	117,780	145,000	145,000
0192-112-519.022	RETIRES/OTHER	210,000	100,000	100,000
SUBTOTAL	SALARIES	373,403	421,985	798,898
0192-112-521.000	EMPLOYEE BENEFITS	5,003	20,000	20,000
0192-112-521.005	EMPLOYEE ASSISTANCE	23,341	25,000	25,000
0192-112-521.006	EMPLOYEE WELLNESS	38,304	40,000	40,000
0192-112-525.000	SABBATICAL LEAVE	0	0	1,000
0192-112-527.000	F.I.C.A.	70,917	78,000	78,000
0192-112-529.000	OTHR EMPLOY BENEFITS	800,694	860,000	860,000
0192-112-532.000	CONTR SVC CONSULTAT	22,259	25,000	0
0192-112-565.010	INSURANCE REPLACEMNT	0	6,980	8,540
0192-112-575.000	TELEPHONE	0	3,000	3,000
0192-112-590.014	TUITION WAIVERS	184,637	210,000	210,000
0192-112-590.528	NON TUITION DUAL CREDIT	2,201,680	2,850,000	2,250,000
0192-112-590.534	NON TUITION UNION WAIVERS	48,960	250,000	150,000
0192-112-594.000	FIN CHRGS & ADJSTMTS	771	6,500	6,500
0192-112-594.001	BANK CHARGES	1,186	25,000	25,000
0192-112-594.418	CRDIT CARD CHRGS	188,812	235,000	235,000

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0192-112-594.419	FACTS CHARGES	70,644	90,000	90,000
0192-112-710.003	TRNS BLDG&MAINT REST	3,200,000	0	0
0192-112-710.005	TRANS TO AUX FUND	83,743	0	0
0192-112-710.006	TRANSFER TO R.P.	558,002	423,201	405,694
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TOTAL	INSTITUTIONAL EXP	7,872,356	5,569,666	5,206,632
PROFESSIONAL DEVELOPMENT				
0192-113-532.000	CONTR SVC CONSULTAT	6,804	33,000	13,000
0192-113-541.000	OFFICE SUPPLIES	0	200	200
0192-113-542.010	PRNT XEROX CHRGS ALL	101	300	300
0192-113-546.000	PUBLICATIONS & DUES	1,100	1,100	1,100
0192-113-551.000	TRAVEL & MEETINGS	3,320	4,320	320
0192-113-551.002	TRAVEL/PRESENTER	0	1,980	1,980
0192-113-551.011	PROFESSIONAL DEVEL.	0	0	20,000
0192-113-559.000	OTHR CONFR & MTNG EX	5,988	15,000	15,000
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TOTAL	PROFESSIONAL DEVELOPMENT	17,313	55,900	51,900
TOTAL	INSTITUT. EXPENSE	7,889,669	5,625,566	5,258,532
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-512.110	P.T. PROF TECH	39,436	46,102	47,026
0193-112-516.000	OFFICE STAFF	44,559	45,365	47,507
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SUBTOTAL	SALARIES	83,995	91,467	94,533
0193-112-521.000	EMPLOYEE BENEFITS	9,432	10,397	10,418
0193-112-534.000	CNTR SVC MNT & REPRS	10,105	9,100	6,621
0193-112-541.043	INVENTORY COST RECOVERY	4,464	0	0
0193-112-542.010	PRNT XEROX CHRGS ALL	30	90	90
0193-112-543.044	SUPPLS CENTRL STORES	5,870	7,000	7,000
0193-112-544.022	POSTAGE	113,083	193,000	175,698

EDUCATION FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT				
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-546.000	PUBLICATIONS & DUES	0	125	125
0193-112-551.000	TRAVEL & MEETINGS	569	1,000	1,000
0193-112-562.000	RENTAL-EQUIPMENT	16,175	17,920	9,768
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TOTAL	MAIL CENTER & CENTRAL STORES	234,795	330,099	305,253
TOTAL	CAMPUS SERVICES	234,795	330,099	305,253
INSTITUT. RESEARCH				
INSTITUT. RESEARCH				
0194-114-511.000	ADMIN. SALARIES	94,518	96,597	99,778
0194-114-512.000	PROF/TECH SALARIES	119,020	121,638	126,570
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SUBTOTAL	SALARIES	213,538	218,235	226,348
0194-114-521.000	EMPLOYEE BENEFITS	56,948	62,493	62,587
0194-114-534.000	CNTR SVC MNT & REPRS	0	1,000	1,000
0194-114-539.000	CONT.SC-OTHER	2,758	11,000	11,000
0194-114-541.000	OFFICE SUPPLIES	3,593	14,000	14,000
0194-114-542.010	PRNT XEROX CHRGS ALL	179	1,000	1,000
0194-114-543.044	SUPPLS CENTRL STORES	0	1,000	1,000
0194-114-551.000	TRAVEL & MEETINGS	39	3,000	3,000
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TOTAL	INSTITUT. RESEARCH	277,055	311,728	319,935
TOTAL	INSTITUT. RESEARCH	277,055	311,728	319,935
DATA PROCESSING				
INFORMATION TECHNOLOGY				
0195-115-511.000	ADMIN. SALARIES	420,321	429,569	439,793
0195-115-512.000	PROF/TECH SALARIES	1,224,437	1,354,494	1,393,345
0195-115-516.000	OFFICE STAFF	115,837	117,936	122,762
0195-115-518.010	SAL-STU EMPLOYEES W/	60,233	60,000	60,000
0195-115-519.021	PHONE STIPEND	3,512	3,540	3,540

EDUCATION FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTITUT. SUPPORT
DATA PROCESSING
INFORMATION TECHNOLOGY
0195-115-519.024

OVERTIME ALLOCATION

7,038 11,200 11,500

SUBTOTAL SALARIES

1,831,378 1,976,739 2,030,940

0195-115-521.000 EMPLOYEE BENEFITS
0195-115-532.000 CONTR SVC CONSULTAT
0195-115-534.000 CNTR SVC MNT & REPRS
0195-115-534.010 MICROCOMPUTER REPAIR
0195-115-541.000 OFFICE SUPPLIES
0195-115-541.014 OFFICE SUPPLIES/COMPUTER
0195-115-542.010 PRNT XEROX CHRGS ALL
0195-115-544.018 COMPUTER SOFTWARE
0195-115-546.000 PUBLICATIONS & DUES
0195-115-551.000 TRAVEL & MEETINGS
0195-115-551.011 PROFESSIONAL DEVEL.
0195-115-553.005 TRAVEL-COLLEAGUE TRAINING

514,622 626,607 627,843
170,525 207,740 207,740
209,948 363,385 363,385
23,080 22,000 22,000
4,000 6,700 6,700
7,333 7,655 7,655
3,591 1,868 1,868
611,846 596,003 625,503
17,334 20,599 20,599
4,639 9,000 9,000
57,544 73,929 73,929
18,514 35,370 35,370

TOTAL INFORMATION TECHNOLOGY

3,474,354 3,947,595 4,032,532

TOTAL DATA PROCESSING

3,474,354 3,947,595 4,032,532

NON-OPERATING
NON-OPERATING
0197-117-592.002
0197-117-593.000

DEFERRED PAYMENTS
TUITION CHARGE-BACK

259,704 390,000 390,000
214,634 220,000 220,000

TOTAL NON-OPERATING

474,338 610,000 610,000

TOTAL NON-OPERATING

474,338 610,000 610,000

		EDUCATION FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT					
OTHER					
CONTINGENCY					
0199-199-600.000	CONTINGENCY		0	400,000	400,000
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	TOTAL	CONTINGENCY	0	400,000	400,000
	TOTAL	OTHER	0	400,000	400,000
	TOTAL	INSTITUT. SUPPORT	12,643,040	11,546,714	11,247,978
	TOTAL	EDUCATION FUND	66,508,910	70,342,651	70,782,500

		OPERAT. & MAINT FUND REVENUES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
LOCAL GOVT SOURCES				
0200-000-411.000	CURRENT TAXES	15,042,004	15,600,000	16,070,000
0200-000-412.000	BACK TAXES	63,803	65,000	70,000
	TOTAL	15,105,807	15,665,000	16,140,000
SALES & SERVICE FEES				
0200-000-450.000	SALES & SERVICE FEES	242	0	0
	TOTAL	242	0	0
FACILITIES REVENUE				
0200-000-461.000	BUILDING RENTALS	261,125	246,000	215,000
	TOTAL	261,125	246,000	215,000
OTHER REVENUES				
0200-000-499.000	OTHER REVENUE	639	0	0
	TOTAL	639	0	0
	TOTAL	15,367,813	15,911,000	16,355,000

OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

OPERATION & MAINT.
MAINTENANCE
MAINTENANCE

0271-201-512.000	PROF/TECH SALARIES	76,395	78,076	80,887
0271-201-517.000	SERVICE STAFF	611,608	730,062	718,955
0271-201-519.024	OVERTIME ALLOCATION	10,282	46,500	47,500

SUBTOTAL	SALARIES	698,285	854,638	847,342
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0271-201-521.000	EMPLOYEE BENEFITS	217,486	273,628	258,428
0271-201-534.000	CNTR SVC MNT & REPRS	224,011	257,522	257,522
0271-201-541.056	SUPPLIES/SMALL TOOLS	3,147	8,000	8,000
0271-201-543.203	SERVICE SUPPLIES	185,870	159,260	159,260
0271-201-543.801	SUPPLIES-UNIFORMS	6,256	6,256	6,256
0271-201-551.011	PROFESSIONAL DEVEL.	4,049	4,086	4,086
0271-201-562.000	RENTAL-EQUIPMENT	600	600	600

TOTAL	MAINTENANCE	1,339,704	1,563,990	1,541,494
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TOTAL	MAINTENANCE	1,339,704	1,563,990	1,541,494
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CUSTODIAL
CUSTODIAL

0272-202-512.000	PROF/TECH SALARIES	114,914	117,443	122,289
0272-202-516.110	P.T. CLERICAL	20,792	20,969	21,385
0272-202-517.000	SERVICE STAFF	1,585,828	1,606,202	1,597,965
0272-202-517.110	SAL SERVICE/PART-TIME	389,274	455,908	457,406
0272-202-518.010	SAL-STU EMPLOYEES W/	0	46,000	46,000
0272-202-519.024	OVERTIME ALLOCATION	18,865	72,000	73,500

SUBTOTAL	SALARIES	2,129,673	2,318,522	2,318,545
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0272-202-521.000	EMPLOYEE BENEFITS	695,080	762,893	747,783
0272-202-534.000	CNTR SVC MNT & REPRS	4,038	6,000	6,000
0272-202-539.000	CONT.SC-OTHER	18,977	35,138	41,794
0272-202-543.203	SERVICE SUPPLIES	173,567	214,141	203,505

OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

OPERATION & MAINT.
CUSTODIAL
CUSTODIAL

0272-202-543.218	SMALL EQUIPMENT SUPPLIES	11,051	15,000	15,000
0272-202-543.801	SUPPLIES-UNIFORMS	20,180	21,040	22,020
0272-202-551.011	PROFESSIONAL DEVEL.	5,184	6,000	9,000

TOTAL	CUSTODIAL	3,057,750	3,378,734	3,363,647
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TOTAL	CUSTODIAL	3,057,750	3,378,734	3,363,647
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ROADS & GROUNDS

0273-203-511.000	ADMIN. SALARIES	83,389	85,224	88,178
0273-203-517.000	SERVICE STAFF	533,391	542,194	563,056
0273-203-517.110	SAL SERVICE/PART-TIME	96,973	101,360	103,360
0273-203-518.010	SAL-STU EMPLOYEES W/	142,906	98,300	98,300
0273-203-519.024	OVERTIME ALLOCATION	134,351	45,000	46,000

SUBTOTAL	SALARIES	991,010	872,078	898,894
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0273-203-521.000	EMPLOYEE BENEFITS	198,473	216,928	217,171
0273-203-534.000	CNTR SVC MNT & REPRS	61,638	101,344	101,344
0273-203-541.055	VEHICLE EXPENSE	10,674	14,778	14,778
0273-203-543.203	SERVICE SUPPLIES	97,122	95,686	95,116
0273-203-543.233	SPPLIES CMPUS USE CO	18,421	18,506	19,059
0273-203-543.801	SUPPLIES-UNIFORMS	7,982	8,468	8,468
0273-203-551.011	PROFESSIONAL DEVEL.	1,727	2,165	2,165
0273-203-562.000	RENTAL-EQUIPMENT	2,587	2,841	2,841
0273-203-587.000	EQUIPMENT-SERVICE	94,528	73,000	73,300

TOTAL	ROADS & GROUNDS	1,484,162	1,405,794	1,433,136
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TOTAL	GROUNDS	1,484,162	1,405,794	1,433,136
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OPERAT. & MAINT FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

OPERATION & MAINT.
CAMPUS SECURITY
CAMPUS POLICE

0274-204-511.000	ADMIN. SALARIES	163,752	169,432	175,320
0274-204-512.000	PROF/TECH SALARIES	148,225	148,885	156,819
0274-204-512.110	P.T. PROF TECH	302,452	355,566	360,400
0274-204-516.000	OFFICE STAFF	235,419	201,448	211,619
0274-204-516.110	P.T. CLERICAL	72,131	73,728	74,310
0274-204-517.000	SERVICE STAFF	695,393	696,256	722,739
0274-204-517.001	SERVICE STAFF PT	9,725	14,784	15,080
0274-204-518.010	SAL-STU EMPLOYEES W/	36,485	35,000	35,000
0274-204-519.021	PHONE STIPEND	1,535	2,100	2,100
0274-204-519.024	OVERTIME ALLOCATION	96,700	100,800	103,000
0274-204-519.033	UNIFORM ALLOWANCE	18,179	20,000	20,000

SUBTOTAL SALARIES		1,779,996	1,817,999	1,876,387
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0274-204-521.000	EMPLOYEE BENEFITS	484,245	529,616	545,260
0274-204-534.000	CNTR SVC MNT & REPRS	23,152	30,649	30,649
0274-204-539.000	CONT.SC-OTHER	9,540	12,996	12,996
0274-204-541.055	VEHICLE EXPENSE	9,233	11,300	11,300
0274-204-541.057	RANGE TRAINING SUPPL & ARMING	2,008	2,325	2,325
0274-204-543.044	SUPPLS CENTRL STORES	616	748	748
0274-204-543.203	SERVICE SUPPLIES	26,286	11,223	11,223
0274-204-543.801	SUPPLIES-UNIFORMS	10,958	11,475	11,475
0274-204-546.000	PUBLICATIONS & DUES	3,162	3,170	3,170
0274-204-551.000	TRAVEL & MEETINGS	0	1,084	1,084
0274-204-551.011	PROFESSIONAL DEVEL.	6,311	14,812	14,812
0274-204-575.005	TELEPHONE-NEXTEL	0	2,156	6,500
0274-204-587.000	EQUIPMENT-SERVICE	0	30,000	0

TOTAL	CAMPUS POLICE	2,355,507	2,479,553	2,527,929
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TOTAL	CAMPUS SECURITY	2,355,507	2,479,553	2,527,929
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OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

OPERATION & MAINT.
TRANSPORTATION

0275-205-541.051	VEHICLE EXPENSE REIMBURSEMENT	35,035-	40,000-	40,000-
0275-205-541.055	VEHICLE EXPENSE	116,646	140,000	140,000
0275-205-587.000	EQUIPMENT-SERVICE	0	0	86,700

TOTAL	TRANSPORTATION	81,611	100,000	186,700
TOTAL	TRANSPORTATION	81,611	100,000	186,700

PLANT UTILITIES

0276-206-517.000	SERVICE STAFF	298,663	303,160	298,272
0276-206-519.024	OVERTIME ALLOCATION	42,440	15,800	16,100

SUBTOTAL	SALARIES	341,103	318,960	314,372
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0276-206-521.000	EMPLOYEE BENEFITS	52,522	58,034	57,985
0276-206-534.000	CNTR SVC MNT & REPRS	153,155	165,018	165,018
0276-206-543.206	SPPLS-PLNT UTILITIES	38,276	44,517	44,517
0276-206-571.000	GAS	352,064	383,000	353,000
0276-206-573.000	ELECTRICITY	1,359,047	1,498,008	1,528,008
0276-206-574.000	SEWAGE - WATER	126,097	165,143	165,143
0276-206-575.000	TELEPHONE	0	11,000	0
0276-206-576.000	REFUSE DISPOSAL	29,861	48,000	48,000

TOTAL	PLANT UTILITIES	2,452,125	2,691,680	2,676,043
TOTAL	PLANT UTILITIES	2,452,125	2,691,680	2,676,043

ADMINISTRATION

0278-208-511.000	ADMIN. SALARIES	334,167	341,594	352,554
0278-208-512.000	PROF/TECH SALARIES	106,406	107,482	112,130
0278-208-516.000	OFFICE STAFF	36,923	39,291	41,309
0278-208-516.110	P.T. CLERICAL	44,500	45,271	46,174

OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

OPERATION & MAINT.
ADMINISTRATION

0278-208-519.021	PHONE STIPEND	4,493	4,440	4,920
0278-208-519.024	OVERTIME ALLOCATION	125	6,000	6,150

SUBTOTAL	SALARIES	526,614	544,078	563,237
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0278-208-521.000	EMPLOYEE BENEFITS	155,984	170,753	170,922
0278-208-534.000	CNTR SVC MNT & REPRS	5,126	4,418	4,418
0278-208-541.000	OFFICE SUPPLIES	8,504	7,709	7,709
0278-208-546.000	PUBLICATIONS & DUES	2,517	3,000	3,000
0278-208-551.000	TRAVEL & MEETINGS	13,085	14,545	14,545

TOTAL	ADMINISTRATION	711,830	744,503	763,831
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TOTAL	ADMINISTRATION	711,830	744,503	763,831
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OTHER
ENVIRONMENTAL HEALTH & SAFETY

0279-109-511.000	ADMIN. SALARIES	62,561	68,693	71,316
0279-109-512.110	P.T. PROF TECH	0	0	41,350
0279-109-519.017	STAFF TRAINING/WORKSHOP	700	0	1,000

SUBTOTAL	SALARIES	63,261	68,693	113,666
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0279-109-521.000	EMPLOYEE BENEFITS	21,839	25,808	25,836
0279-109-532.000	CONTR SVC CONSULTAT	13,633	19,000	18,000
0279-109-541.000	OFFICE SUPPLIES	829	1,000	1,000
0279-109-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	2,923	7,618	7,618
0279-109-541.030	SUPPLIES - SAFETY	4,253	10,100	10,100
0279-109-546.000	PUBLICATIONS & DUES	280	800	800
0279-109-551.000	TRAVEL & MEETINGS	926	2,012	2,012

TOTAL	ENVIRONMENTAL HEALTH & SAFETY	107,944	135,031	179,032
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TOTAL	OTHER	107,944	135,031	179,032
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OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
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OPERATION & MAINT.
OTHER
ENVIRONMENTAL HEALTH & SAFETY

	TOTAL	OPERATION & MAINT.	11,590,633	12,499,285	12,671,812
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
INSTITUTIONAL EXP					
0292-209-519.000		SALARIES-OTHER	0	0	70,000
	SUBTOTAL	SALARIES	0	0	70,000
0292-209-542.010		PRNT XEROX CHRGS ALL	403	500	500
0292-209-551.011		PROFESSIONAL DEVEL.	3,540	4,973	4,973
0292-209-565.010		INSURANCE REPLACEMNT	172-	10,974	10,060
0292-209-584.000		CAP OUTL.-BLDG REMOD	184,939	60,000	90,000
0292-209-710.003		TRNS BLDG&MAINT REST	2,900,000	2,575,000	2,675,000
	TOTAL	INSTITUTIONAL EXP	3,088,710	2,651,447	2,850,533
	TOTAL	INSTITUT. EXPENSE	3,088,710	2,651,447	2,850,533
CAMPUS SERVICES					
SWITCHBOARD & RECEIVING					
0293-113-512.000		PROF/TECH SALARIES	0	0	34,931
0293-113-516.000		OFFICE STAFF	32,979	36,525	38,480
0293-113-516.110		P.T. CLERICAL	16,050	18,222	18,590
0293-113-517.000		SERVICE STAFF	70,916	70,595	73,258
0293-113-517.110		SAL SERVICE/PART-TIME	15,902	23,674	18,088
0293-113-518.010		SAL-STU EMPLOYEES W/	24,115	25,400	25,400
0293-113-519.024		OVERTIME ALLOCATION	208	1,500	1,600
	SUBTOTAL	SALARIES	160,170	175,916	210,347
0293-113-521.000		EMPLOYEE BENEFITS	23,742	26,168	39,124
0293-113-534.000		CNTR SVC MNT & REPRS	302	1,600	1,600

OPERAT. & MAINT FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTITUT. SUPPORT				
CAMPUS SERVICES				
SWITCHBOARD & RECEIVING				
0293-113-541.000	OFFICE SUPPLIES	1,828	2,160	2,160
0293-113-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	0	1,991	1,991
0293-113-543.801	SUPPLIES-UNIFORMS	454	650	650
0293-113-551.000	TRAVEL & MEETINGS	561	727	727
0293-113-562.000	RENTAL-EQUIPMENT	0	800	800
0293-113-585.000	EQUIPMENT-OFFICE	34,238	25,000	50,000
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TOTAL	SWITCHBOARD & RECEIVING	221,295	235,012	307,399
TELECOMMUNICATIONS				
0293-114-575.000	TELEPHONE	122,877	135,276	135,276
0293-114-575.003	TELEPHONE CABLING	10,945	12,000	12,000
0293-114-575.004	TELEPHONE MAINTENANCE	69,078	77,980	77,980
0293-114-575.006	INTERNET DATA CIRCUIT	161,714	100,000	100,000
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TOTAL	TELECOMMUNICATIONS	364,614	325,256	325,256
TOTAL	CAMPUS SERVICES	585,909	560,268	632,655
OTHER				
CONTINGENCY				
0299-199-600.000	CONTINGENCY	0	200,000	200,000
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TOTAL	CONTINGENCY	0	200,000	200,000
TOTAL	OTHER	0	200,000	200,000
TOTAL	INSTITUT. SUPPORT	3,674,619	3,411,715	3,683,188
TOTAL	OPERAT. & MAINT FUND	15,265,252	15,911,000	16,355,000

OPER & MAINT RESTRCT
REVENUES

		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
LOCAL GOVT SOURCES				
0392-314-411.000	CURRENT TAXES	1,093,204	0	0
0392-315-411.000	CURRENT TAXES	0	1,090,000	0
0392-316-411.000	CURRENT TAXES	0	0	1,050,000
0392-319-412.000	BACK TAXES	2,977	0	0
0379-013-415.000	PROCEEDS-BONDS SALE	45,000,000	0	0
	TOTAL LOCAL GOVT SOURCES	46,096,181	1,090,000	1,050,000
STATE GOVT SOURCES				
0319-973-421.046	ICCB CAPTIAL RENEWAL GRANT	4,613,813	24,500,000	26,100,000
0371-314-424.000	DEPT OF COMM & ECON OPPORTUNIT	354,893	0	0
	TOTAL STATE GOVT SOURCES	4,968,706	24,500,000	26,100,000
STUDENT TUITION/FEEES				
0300-000-442.050	CAPITAL ASSESSMENT FEE	5,277,351	5,943,000	5,628,000
	TOTAL STUDENT TUITION/FEEES	5,277,351	5,943,000	5,628,000
INTEREST ON INVSTMNT				
0379-008-470.000	INTEREST ON INVSTMNT	258	0	0
0379-009-470.000	INTEREST ON INVSTMNT	1,444	0	0
0379-013-470.000	INTEREST ON INVSTMNT	81,261	0	50,000
	TOTAL INTEREST ON INVSTMNT	82,963	0	50,000
OTHER REVENUES				
0300-000-499.000	OTHER REVENUE	169,287	110,000	110,000
0371-312-499.000	OTHER REVENUE	0	0	40,000
	TOTAL OTHER REVENUES	169,287	110,000	150,000
TRANS FROM OTHER FUNDS				
0392-400-720.001	TRANS FROM ED FUND	3,200,000	0	0
0392-400-720.002	TRANS FRM OP,BLD,MN	2,900,000	2,575,000	2,675,000
	TOTAL TRANS FROM OTHER FUNDS	6,100,000	2,575,000	2,675,000
	TOTAL OPER & MAINT RESTRCT	62,694,488	34,218,000	35,653,000

OPER & MAINT RESTRCT
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

GENERAL				
GENERAL				
GENERAL				
0300-000-710.004	TRANSFER TO B & I	6,768,486	8,494,725	8,638,038
		-----	-----	-----
TOTAL	GENERAL	6,768,486	8,494,725	8,638,038
TOTAL	GENERAL	6,768,486	8,494,725	8,638,038
TOTAL	GENERAL	6,768,486	8,494,725	8,638,038
OTHER				
OTHER				
ICCB CAPITAL RENEWAL GRANT				
0319-973-584.000	CAP OUTL.-BLDG REMOD	4,442,674	24,500,000	26,100,000
		-----	-----	-----
TOTAL	ICCB CAPITAL RENEWAL GRANT	4,442,674	24,500,000	26,100,000
TOTAL	OTHER	4,442,674	24,500,000	26,100,000
TOTAL	INSTRUCTION	4,442,674	24,500,000	26,100,000
MAINTENANCE				
MAINTENANCE				
EXTERIOR WALL SYSTEMS				
0371-301-534.000	CNTR SVC MNT & REPRS	23,032	760,000	575,000
		-----	-----	-----
TOTAL	EXTERIOR WALL SYSTEMS	23,032	760,000	575,000
CONVEYING SYSTEMS				
0371-302-534.000	CNTR SVC MNT & REPRS	0	38,000	8,000
		-----	-----	-----
TOTAL	CONVEYING SYSTEMS	0	38,000	8,000
HEATING SYSTEMS				
0371-303-534.000	CNTR SVC MNT & REPRS	17,743	145,000	45,000
		-----	-----	-----
TOTAL	HEATING SYSTEMS	17,743	145,000	45,000

OPER & MAINT RESTRCT
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

OPERATION & MAINT. MAINTENANCE				
ELECTRICAL SYSTEMS 0371-304-534.000		CNTR SVC MNT & REPRS	73,605	50,000 20,000
	TOTAL	ELECTRICAL SYSTEMS	73,605	50,000 20,000
COOLING SYSTEMS 0371-305-534.000		CNTR SVC MNT & REPRS	99,527	425,000 275,000
	TOTAL	COOLING SYSTEMS	99,527	425,000 275,000
ROOFING SYSTEMS 0371-306-534.000		CNTR SVC MNT & REPRS	871	15,000 75,000
	TOTAL	ROOFING SYSTEMS	871	15,000 75,000
INTERIOR SYSTEMS 0371-307-534.000		CNTR SVC MNT & REPRS	249,796	900,000 926,500
	TOTAL	INTERIOR SYSTEMS	249,796	900,000 926,500
ELECTRICAL LIGHTING 0371-308-534.000		CNTR SVC MNT & REPRS	126,692	175,000 370,000
	TOTAL	ELECTRICAL LIGHTING	126,692	175,000 370,000
PLUMBING SYSTEMS 0371-310-534.000		CNTR SVC MNT & REPRS	5,125	60,000 223,500
	TOTAL	PLUMBING SYSTEMS	5,125	60,000 223,500
SPECIALTY SYSTEMS 0371-311-534.000		CNTR SVC MNT & REPRS	36,778	70,000 70,000
	TOTAL	SPECIALTY SYSTEMS	36,778	70,000 70,000
SITE WORK 0371-312-534.000		CNTR SVC MNT & REPRS	368,957	465,000 907,000
	TOTAL	SITE WORK	368,957	465,000 907,000

		OPER & MAINT RESTRCT EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
OPERATION & MAINT. MAINTENANCE					
ENERGY EFFICIENCY PROJECTS					
0371-314-534.000	CNTR SVC MNT & REPRS		0	296,000	420,000
	TOTAL	ENERGY EFFICIENCY PROJECTS	0	296,000	420,000
	TOTAL	MAINTENANCE	1,002,126	3,399,000	3,915,000
OTHER					
2008 BOND PROJECTS					
0379-008-561.000	RENTAL-FACILITIES		21,527	0	0
0379-008-583.000	NEW BLDGS/ADDITIONS		481,457	2,054,000	1,720,000
0379-008-584.014	BUILDING REMODELING-J BUILDING		17,700	0	0
	TOTAL	2008 BOND PROJECTS	520,684	2,054,000	1,720,000
REFERENDUM BOND PROJECTS					
0379-009-533.000	ARCHITECTURAL SERVICES		227,029	0	0
0379-009-583.030	ALLIED HEALTH BUILDING		59,461	0	0
0379-009-583.040	SCIENCE EXPANSION		11,043	0	0
0379-009-583.060	CULINARY ARTS/HOSPITALITY		13,598,990	7,670,000	6,300,000
0379-009-584.042	SIGNAGE		826	0	0
	TOTAL	REFERENDUM BOND PROJECTS	13,897,349	7,670,000	6,300,000
2013 BOND PROJECTS					
0379-013-583.070	ROMEOVILLE EXPANSION		8,730	14,000,000	22,300,000
0379-013-583.080	FIELD HOUSE		0	28,000,000	22,700,000
0379-013-584.000	CAP OUTL.-BLDG REMOD		0	3,000,000	0
	TOTAL	2013 BOND PROJECTS	8,730	45,000,000	45,000,000
	TOTAL	OTHER	14,426,763	54,724,000	53,020,000
	TOTAL	OPERATION & MAINT.	15,428,889	58,123,000	56,935,000

OPER & MAINT RESTRCT
EXPENSES

2013-14
ACTUAL 2014-15
BUDGET 2015-16
BUDGET

INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
FYx2 LIFE SAFETY PROJECT				
0392-312-534.000	CNTR SVC MNT & REPRS	101,848	0	0
		-----	-----	-----
TOTAL	FYx2 LIFE SAFETY PROJECT	101,848	0	0
FYx3 LIFE SAFETY PROJECT				
0392-313-534.000	CNTR SVC MNT & REPRS	129,453	0	0
		-----	-----	-----
TOTAL	FYx3 LIFE SAFETY PROJECT	129,453	0	0
FYx4 LIFE SAFETY PROJECT				
0392-314-534.000	CNTR SVC MNT & REPRS	974,376	125,000	0
		-----	-----	-----
TOTAL	FYx4 LIFE SAFETY PROJECT	974,376	125,000	0
FYx5 LIFE SAFETY PROJECT				
0392-315-534.000	CNTR SVC MNT & REPRS	0	1,090,000	100,000
		-----	-----	-----
TOTAL	FYx5 LIFE SAFETY PROJECT	0	1,090,000	100,000
FYx6 LIFE SAFETY PROJECT				
0392-316-532.000	CONTR SVC CONSULTAT	0	0	1,050,000
		-----	-----	-----
TOTAL	FYx6 LIFE SAFETY PROJECT	0	0	1,050,000
FYx0 LIFE SAFETY PROJECT				
0392-320-584.000	CAP OUTL.-BLDG REMOD	0	0	100,000
		-----	-----	-----
TOTAL	FYx0 LIFE SAFETY PROJECT	0	0	100,000
FYx1 LIFE SAFETY PROJECT				
0392-321-534.000	CNTR SVC MNT & REPRS	0	0	200,000
		-----	-----	-----
TOTAL	FYx1 LIFE SAFETY PROJECT	0	0	200,000
MAJOR MAINT./MOD.				
0392-400-544.030	REPAIR MATERIALS & SUPPLIES	0	1,275	962
0392-400-582.000	SITE IMPROVEMENT	0	0	25,229,000
0392-400-583.000	NEW BLDGS/ADDITIONS	0	27,534,000	0
		-----	-----	-----
TOTAL	MAJOR MAINT./MOD.	0	27,535,275	25,229,962

		OPER & MAINT RESTRCT EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
MAJOR MAINT./MOD.					
TOTAL	INSTITUT. EXPENSE		1,205,677	28,750,275	26,679,962
TOTAL	INSTITUT. SUPPORT		1,205,677	28,750,275	26,679,962
TOTAL	OPER & MAINT RESTRCT		27,845,726	119,868,000	118,353,000

		BOND & INTEREST FUND REVENUES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
LOCAL GOVT SOURCES				
0479-009-411.000	CURRENT TAXES	5,676,082	5,968,195	6,261,000
0479-009-412.000	BACK TAXES	23,120	0	0
0479-008-415.000	PROCEEDS-BONDS SALE	16,327,002	0	0
0479-013-415.000	PROCEEDS-BONDS SALE	831,370	0	0
	TOTAL	22,857,574	5,968,195	6,261,000
FED GOVT SOURCES				
0479-009-439.000	OTHER FED. GOVT	1,694,696	1,668,072	1,616,613
	TOTAL	1,694,696	1,668,072	1,616,613
INTEREST ON INVSTMNT				
0479-008-470.000	INTEREST ON INVSTMNT	1,568,817	0	0
	TOTAL	1,568,817	0	0
TRANS FROM OTHER FUNDS				
0479-003-720.003	TRANS IN / O&M REST	1,170,150	0	0
0479-008-720.003	TRANS IN / O&M REST	4,948,618	6,171,600	6,314,913
0479-013-720.003	TRANS IN / O&M REST	649,718	2,323,125	2,323,125
	TOTAL	6,768,486	8,494,725	8,638,038
	TOTAL	32,889,573	16,130,992	16,515,651

		BOND & INTEREST FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
OPERATION & MAINT.					
OTHER					
2003 BOND PROJECTS					
	0479-003-563.000	DEBT PRINC RETIREMNT	1,125,000	0	0
	0479-003-564.000	INTEREST	22,500	0	0
	0479-003-594.002	BANK FEES	150	0	0
	TOTAL	2003 BOND PROJECTS	1,147,650	0	0
2008 BOND PROJECTS					
	0479-008-563.000	DEBT PRINC RETIREMNT	1,420,000	2,475,000	2,745,000
	0479-008-564.000	INTEREST	4,931,135	3,695,100	3,568,413
	0479-008-594.002	BANK FEES	146,719	1,500	1,500
	TOTAL	2008 BOND PROJECTS	6,497,854	6,171,600	6,314,913
REFERENDUM BOND PROJECTS					
	0479-009-563.000	DEBT PRINC RETIREMNT	1,880,000	2,180,000	2,495,000
	0479-009-564.000	INTEREST	5,217,660	5,135,690	5,036,268
	0479-009-594.002	BANK FEES	880	1,000	1,000
	TOTAL	REFERENDUM BOND PROJECTS	7,098,540	7,316,690	7,532,268
2013 BOND PROJECTS					
	0479-013-564.000	INTEREST	1,431,977	2,322,125	2,322,125
	0479-013-594.002	BANK FEES	242,621	1,000	1,000
	TOTAL	2013 BOND PROJECTS	1,674,598	2,323,125	2,323,125
	TOTAL	OTHER	16,418,642	15,811,415	16,170,306
	TOTAL	OPERATION & MAINT.	16,418,642	15,811,415	16,170,306
	TOTAL	BOND & INTEREST FUND	16,418,642	15,811,415	16,170,306

AUX. ENTERPRISES
REVENUES

2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
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STUDENT TUITION/FEES

0517-933-442.037	HEALTH CARE CONT. ED	61,064	80,000	66,700
0593-204-442.039	FINGERPRINT CHECK	0	0	3,000
0563-009-442.051	ART MATERIALS FEES	2,640	2,500	2,500
0563-023-442.051	ART MATERIALS FEES	1,013	2,287	2,287
0510-009-442.052	COURSE FEES	19,293	30,000	20,000
0510-501-442.052	COURSE FEES	65,000	65,000	60,000
0510-502-442.052	COURSE FEES	90,000	90,000	85,000
0510-503-442.052	COURSE FEES	80,000	80,000	70,000
0510-504-442.052	COURSE FEES	95,000	85,000	80,000
0510-505-442.052	COURSE FEES	30,000	20,000	20,000
0510-508-442.052	COURSE FEES	50,000	50,000	45,000
0510-509-442.052	COURSE FEES	260,000	260,000	260,000
0510-514-442.052	COURSE FEES	40,000	40,000	35,000
0510-515-442.052	COURSE FEES	285,000	265,000	250,000
0510-516-442.052	COURSE FEES	265,000	280,000	280,000
0510-517-442.052	COURSE FEES	264,000	180,000	180,000
0510-518-442.052	COURSE FEES	40,000	40,000	40,000
0510-519-442.052	COURSE FEES	63,174-	30,000	30,000
0521-102-442.052	COURSE FEES	80,000	50,000	50,000
0523-105-442.052	COURSE FEES	526,015	515,324	515,324
0539-311-442.052	COURSE FEES	15,000	14,000	14,000
0567-202-442.052	COURSE FEES	0	77,000	77,000
0595-116-442.058	TECHNOLOGY FEE	1,696,962	1,700,000	1,644,000
0518-113-442.059	REGISTRATION FEE	0	0	3,600
0510-517-442.075	NURSING TEST FEES	6,280	0	0
0523-104-442.080	JJC COMPASS RETEST	35,460	29,500	34,000
0523-104-442.081	CLEP TESTING FEES	2,715	2,000	2,000
0523-104-442.082	PROCTORING FEES	17,875	6,000	16,000
0523-104-442.083	TEAS PREP	4,095	4,000	5,000
0523-104-442.084	COMPASS SCORE REPORT	1,025	500	1,000
0523-104-442.085	PROMETRIC TESTING FEES	1,257	2,000	1,000
0523-104-442.086	ATI TESTING FEES (TEAS & STEP)	3,685	1,000	4,000
0523-104-442.087	PEARSON VUE TESTING FEES	12,298	4,000	20,000
0523-104-442.088	INNOVATIVE EXAMS FEES	123	1,000	1,000

AUX. ENTERPRISES
REVENUES

2013-14	2014-15	2015-16
ACTUAL	BUDGET	BUDGET

STUDENT TUITION/FEES

0523-104-442.089	ACT COMPASS REMOTE TESTING	0	0	1,000
0517-912-442.256	PS-1 FEES, SEMINARS	498,501	375,000	375,000
0541-104-442.256	PS-1 FEES, SEMINARS	324-	239,500	239,500
0517-913-442.260	LIFELONG LEARNING	276,897	210,000	210,000
0517-943-442.264	WS-3 FEES, WORKFORCE DEVELOPME	63,681	35,956	38,456
0517-911-442.272	ASSESSMENT	30,418	30,000	30,000
0517-914-442.275	CDL TRAINING FEES	355,492	427,529	427,529
0517-911-442.277	CONTRACT TRAINING FEES	498,482	425,000	425,000
0517-933-442.280	CPR FEES	43,608	63,000	57,000
0517-933-442.281	EXAM FEES	11,655	16,500	16,000
0517-933-442.282	CNA INSTRUCTOR SEMINAR FEES	0	0	20,000
0517-911-442.294	TRAFFIC SCHOOL	404,986	420,000	420,000
0517-915-442.300	ON-LINE SHORT-TERM TRNG FEE	14,396	150,000	150,000
0510-009-442.508	PERSONAL TRAINERS	24,395	40,000	57,700
0517-943-442.660	TESTING CENTER	1,135	3,885	3,885
0517-952-442.660	TESTING CENTER	7,179	3,000	3,000
0517-911-442.716	INDUSTRIAL MAINT. FEES	149	0	0
0517-943-442.802	PLUS 50 REVENUE	1,715	0	0
0565-400-443.000	STUDENT SERVICE FEE	1,131,308	1,031,264	1,089,928

TOTAL

STUDENT TUITION/FEES	7,351,299	7,476,745	7,481,409
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SALES & SERVICE FEES

0561-021-450.000	SALES & SERVICE FEES	3,568	5,000	500
0510-016-451.000	SALES-FOOD	62,161	40,000	40,000
0561-021-451.000	SALES-FOOD	1,460,809	1,480,546	1,524,678
0569-095-451.000	SALES-FOOD	5,242	4,200	4,200
0561-021-451.010	SALES - CATERING	0	200,000	220,000
0561-021-451.100	PEPSI VENDING CONTRACT	59,015	86,000	86,000
0567-202-451.400	SALES BNQTS TAX, OTHER	7,333	40,951	0
0567-202-451.401	SALES BNQTS TAX FRI-BALLROOM	24,023	41,980	0
0567-202-451.402	SALES BNQTS TAX SAT-BALLROOM	89,273	21,500	0
0567-202-451.403	SALES BNQTS TAX-SUND-BALLROOM	40,585	0	0
0567-202-451.404	SALES BNQTS TAX M-TH-BALLROOM	35,694	0	0
0567-202-451.408	SALES BNQTS TAX FRI-AMERIFED	727	0	0

AUX. ENTERPRISES
REVENUES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

SALES & SERVICE FEES

0567-202-451.409	SALES BNQTS TAX-SAT AMERIFED	2,395	0	0
0567-202-451.410	SALES BNQTS TAX SUN-AMERIFED	2,354	0	0
0567-202-451.411	SALES BNQTS TAX M-TH-AMERIFED	7,805	0	0
0567-202-451.421	SALES MEETING ROOM-AMERIFED	3,051	0	0
0567-202-451.422	SALES MTG ROOM-NAPOLEON	1,673	0	0
0567-202-451.423	SALES MTG ROOM-AMACO	175	0	0
0567-202-451.424	SALES MTG ROOM-VENETIAN	3,153	0	0
0567-202-451.427	SALES MEETING ROOM, BALLROOM	10,326	0	0
0567-202-451.431	SALES FOOD-DINING ROOM-SUNDAYS	8,369	0	0
0567-202-451.432	SALES FOOD DINING ROOM-MONDAYS	1,479	0	0
0567-202-451.433	SALES FOOD-DINING ROOM-TUESDAY	3,866	0	11,000
0567-202-451.434	SALES FOOD-DINING ROOM-WEDNESD	66,913	35,000	0
0567-202-451.435	SALES FOOD-DINING ROOM-THURSDA	261	0	0
0567-202-451.436	SALES FOOD-DINING ROOM-FRIDAYS	1,526	0	0
0567-202-451.437	SALES FOOD-DINING ROOM-SATURDA	1,685	0	0
0567-202-451.438	SALES FOOD EXEMPT - ROTARY	19,766	0	0
0567-202-451.439	SALES FOOD EXEMPT - KIWANIS	476	0	0
0567-202-451.440	FOOD SALES FRIDAY NIGHT DINNER	30,278	35,000	38,000
0567-202-451.441	FOOD SALES-BAKESHOP	1,372	1,000	1,500
0562-022-452.000	SALES-BOOKSTORE	3,399,289	6,211,949	6,317,925
0562-022-452.005	REVENUE-BOOKSTORE LOANS	2,227,263	0	0
0563-017-453.017	SALES-BLAZER	21,050	16,000	16,000
0518-108-456.000	PUBLICATIONS AND DUES	12,960	7,500	7,500
0569-069-459.001	CHILD CARE TUITION	82,014	88,000	50,000
0569-070-459.002	AUTOMOTIVE SERVICES	251,950	368,286	370,382
0514-512-459.012	VENDING MACHINE	696	1,544	1,544
0510-009-459.017	MEMBERSHIP FEE	15,215	30,000	23,000
0569-069-459.065	REGISTRATION	725	1,500	750
0569-069-459.066	IDHS PAYMENTS	20,400	0	0
0569-069-459.067	ISBE FOOD PAYMENTS	4,915	5,000	3,000
0569-090-459.090	GREENHOUSE	115,473	104,000	104,000
0569-121-459.121	COIN OPER COPY FEES	7,709	17,000	0
0567-202-459.302	SALES-BANQUET LIQUOR	55,072	10,000	0

TOTAL	SALES & SERVICE FEES	8,170,084	8,851,956	8,819,979
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AUX. ENTERPRISES
REVENUES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

FACILITIES REVENUE				
0510-002-463.002	LOCKR RNTL FN ARTS	51	125	125
0516-511-469.000	OTHER FACILITY RENTAL	0	0	6,000
0510-009-469.004	LOCKER RENTALS FITNESS CTR.	1,548	2,500	2,500
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	TOTAL FACILITIES REVENUE	1,599	2,625	8,625
OTHER REVENUES				
0516-511-490.000	OTHER REV.	0	8,400	6,000
0518-102-490.000	OTHER REV.	1,331	0	0
0593-204-491.000	STUDENT FINES	54,415	30,000	30,000
0569-101-496.141	JJC FARM REV-CORN	30,389	49,500	31,820
0569-101-496.142	JJC FARM REV-SOYBEAN	19,646	17,500	27,500
0569-101-496.145	JJC FARM REVENUE--OTHER	2,882	1,000	8,300
0510-515-499.000	OTHER REVENUE	0	2,000	0
0518-108-499.000	OTHER REVENUE	0	500	500
0531-301-499.000	OTHER REVENUE	3,430	6,500	6,500
0535-306-499.000	OTHER REVENUE	6,300	6,400	6,300
0549-323-499.000	OTHER REVENUE	7,266	22,797	14,617
0561-174-499.000	OTHER REVENUE	0	185	185
0561-175-499.000	OTHER REVENUE	0	7,000	2,000
0563-004-499.000	OTHER REVENUE	382	2,000	2,000
0563-013-499.000	OTHER REVENUE	1,140	1,000	1,000
0563-022-499.000	OTHER REVENUE	0	1,000	1,000
0569-073-499.000	OTHER REVENUE	2,375	0	0
0569-120-499.000	OTHER REVENUE	3,860	3,000	3,000
0569-122-499.000	OTHER REVENUE	272	300	300
0567-202-499.015	CHARGEBACK TO C.A. PROGRAM	12,000	0	0
0510-504-499.018	CERTIFICATION FEES	2,890	1,000	1,000
0549-783-499.061	MISC REVENUE	2,688	4,000	4,000
0567-202-499.116	Misc. Revenue-Service Charge	4,614	0	0
0567-202-499.201	MISC REV JJC	8,775	0	0
0561-021-499.202	MISC REV-VEND. MACH.	15,990	20,000	20,000
0567-202-499.202	MISC REV-VEND. MACH.	688	1,500	1,500
0519-807-499.807	FISHING LIC. INCOME	14	0	0
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	TOTAL OTHER REVENUES	181,347	185,582	167,522

AUX. ENTERPRISES REVENUES		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
TRANS FROM OTHER FUNDS				
0561-021-720.001	TRANS FROM ED FUND	83,743	0	0
0567-202-720.005	TRANS FROM AUX ENT FUND	340,361	0	62,410
0569-069-720.005	TRANS FROM AUX ENT FUND	153,119	74,782	122,279
0569-090-720.005	TRANS FROM AUX ENT FUND	0	117,665	120,094
0569-101-720.005	TRANS FROM AUX ENT FUND	37,758	36,610	36,993
	TOTAL TRANS FROM OTHER FUNDS	614,981	229,057	341,776
	TOTAL AUX. ENTERPRISES	16,319,310	16,745,965	16,819,311

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
FINE ARTS

0510-002-596.016	FINE ARTS REST-CLEAR	0	125	125
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TOTAL	FINE ARTS	0	125	125
NATURAL SCI & P.E.				
0510-009-512.000	PROF/TECH SALARIES	17,961	44,158	45,500
0510-009-512.110	P.T. PROF TECH	21,752	24,000	28,500
0510-009-519.001	OTHER PART TIME	1,354	2,500	0
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SUBTOTAL	SALARIES	41,067	70,658	74,000
0510-009-521.000	EMPLOYEE BENEFITS	0	25,500	25,500
0510-009-534.019	FTNSS CNTR REPAIRS	2,653	0	2,700
0510-009-543.317	FITNESS CENTER SUPP.	7,508	6,342	1,000
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TOTAL	NATURAL SCI & P.E.	51,228	102,500	103,200
CULINARY ARTS				
0510-016-541.778	MISC EXPENSE	8,237	26,500	16,500
0510-016-543.000	INSTRUCTIONAL SUPPLIES	0	5,000	5,000
0510-016-548.003	SUPPLIES-FOOD SERV.	14,353	7,000	17,000
0510-016-594.418	CRDIT CARD CHRGES	1,837	1,500	1,500
		-----	-----	-----
TOTAL	CULINARY ARTS	24,427	40,000	40,000
AGRICULTURE COURSE FEES				
0510-501-543.000	INSTRUCTIONAL SUPPLIES	33,540	29,100	29,100
0510-501-544.018	COMPUTER SOFTWARE	3,160	4,900	4,900
0510-501-557.000	VISITATION & COORD.	15,537	17,000	12,000
0510-501-590.011	LIVESTOCK JUDGING CONTEST	14,000	14,000	14,000
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TOTAL	AGRICULTURE COURSE FEES	66,237	65,000	60,000

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

FINE ARTS COURSE FEES

0510-502-539.000	CONT.SC-OTHER	12,993	12,400	12,400
0510-502-542.313	PRNT XEROX SPCH	3,000	3,000	3,000
0510-502-543.311	SUPPLIES ART	22,898	25,500	23,000
0510-502-543.312	SUPPLIES MUSIC	17,970	17,000	17,000
0510-502-543.313	SUPP. SPCH/THEATRE	22,933	25,500	23,000
0510-502-543.903	SUPPLIES INTER DESGN	4,353	4,600	4,600
0510-502-551.005	STUDENT TRAVEL	1,967	2,000	2,000
0510-502-586.000	EQUIP-INSTRUCTIONAL	30,757	0	0

TOTAL FINE ARTS COURSE FEES 116,871 90,000 85,000

BUSINESS COURSE FEES

0510-503-543.000	INSTRUCTIONAL SUPPLIES	35,880	55,000	50,000
0510-503-543.017	INSTR SUPPLIES HOSPITALITY	1,912	25,000	20,000

TOTAL BUSINESS COURSE FEES 37,792 80,000 70,000

CIOS COURSE FEES

0510-504-518.157	STUDENT INTERN	1,089	5,000	5,000
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SUBTOTAL SALARIES 1,089 5,000 5,000

0510-504-543.000	INSTRUCTIONAL SUPPLIES	47,327	33,500	33,500
0510-504-544.018	COMPUTER SOFTWARE	26,797	35,000	30,000
0510-504-551.000	TRAVEL & MEETINGS	916	2,500	2,500
0510-504-551.003	OPEN HOUSE	1,624	1,500	1,500
0510-504-586.000	EQUIP-INSTRUCTIONAL	77,807	0	0
0510-504-599.082	WEB CONTEST	2,170	2,500	2,500
0510-504-599.083	HIM	686	3,000	3,000
0510-504-599.084	GAME DESIGN	1,460	1,500	1,500
0510-504-599.085	DIGITAL MEDIA	195	1,500	1,500

TOTAL CIOS COURSE FEES 160,071 86,000 81,000

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION				
INSTRUCTION				
ENGLISH/FR LANGUAGE COURSE FEES				
0510-505-543.000	INSTRUCTIONAL SUPPLIES	12,439	20,000	20,000
	TOTAL ENGLISH/FR LANGUAGE COURSE FEE	12,439	20,000	20,000
MATH COURSE FEES				
0510-508-543.000	INSTRUCTIONAL SUPPLIES	44,590	50,000	45,000
	TOTAL MATH COURSE FEES	44,590	50,000	45,000
NATURAL SCIENCE COURSE FEES				
0510-509-534.004	CADAVER PRO SECTION & MAINT	10,000	10,000	5,000
0510-509-541.022	CADAVER REPLACEMENT	5,680	6,000	11,000
0510-509-541.027	DEIONIZED WATER	0	2,500	2,500
0510-509-543.000	INSTRUCTIONAL SUPPLIES	210,792	166,500	166,500
0510-509-543.308	INSTR SUPPLIES CHEM	26,715	26,000	26,000
0510-509-543.309	INSTR SUPPLIES PHYSICS	4,446	4,500	4,500
0510-509-543.310	INSTR SUPPLIES GEOGRAPHY	1,348	3,000	3,000
0510-509-543.314	INSTR SUPPLIES BIO SCIENCE	38,472	39,500	39,500
0510-509-543.315	INSTR SUPPLIES PHYS. ED	2,294	2,000	2,000
	TOTAL NATURAL SCIENCE COURSE FEES	299,747	260,000	260,000
SOCIAL SCIENCE COURSE FEES				
0510-514-543.000	INSTRUCTIONAL SUPPLIES	18,714	39,000	33,000
0510-514-543.044	SUPPLS CENTRL STORES	1,915	1,000	2,000
	TOTAL SOCIAL SCIENCE COURSE FEES	20,629	40,000	35,000
TECHNICAL COURSE FEES				
0510-515-543.000	INSTRUCTIONAL SUPPLIES	222,174	200,000	190,000
0510-515-544.018	COMPUTER SOFTWARE	42,654	44,000	40,000
0510-515-551.005	STUDENT TRAVEL	20,164	21,000	20,000
0510-515-586.000	EQUIP-INSTRUCTIONAL	1,923-	0	0
0510-515-590.000	OTHER EXPENDITURES	0	2,000	0
	TOTAL TECHNICAL COURSE FEES	283,069	267,000	250,000

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION				
INSTRUCTION				
CULINARY ARTS COURSE FEES				
0510-516-512.110	P.T. PROF TECH	82,365	82,000	82,000
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	SUBTOTAL SALARIES	82,365	82,000	82,000
0510-516-534.000	CNTR SVC MNT & REPRS	140	0	0
0510-516-543.000	INSTRUCTIONAL SUPPLIES	153,675	198,000	198,000
0510-516-586.000	EQUIP-INSTRUCTIONAL	14,660	0	0
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	TOTAL CULINARY ARTS COURSE FEES	250,840	280,000	280,000
NURSING COURSE FEES				
0510-517-532.513	CONSULTING SER - ADJUNCTS	0	23,400	23,400
0510-517-541.097	COMPUTERIZED TESTING MATERIAL	86,262	88,600	83,600
0510-517-543.000	INSTRUCTIONAL SUPPLIES	9,616	10,000	10,000
0510-517-543.003	INSTR SUPPLIES/COURSE FEES	13,314	9,000	10,477
0510-517-543.024	INSTR.SUPPLIES-LAB.	21,570	20,000	20,000
0510-517-543.035	INSTR.SUPPLIES-RADIOLOGY	22,668	9,000	9,000
0510-517-543.036	INSTR.SUPPLIES-SONOGRAPHY	0	6,000	9,523
0510-517-543.321	INSTR SUPPLIES FSCI/EMS	13,600	14,000	14,000
0510-517-586.000	EQUIP-INSTRUCTIONAL	74,442	0	0
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	TOTAL NURSING COURSE FEES	241,472	180,000	180,000
VET TECH COURSE FEES				
0510-518-534.000	CNTR SVC MNT & REPRS	4,838	10,000	10,000
0510-518-543.000	INSTRUCTIONAL SUPPLIES	23,783	30,000	30,000
0510-518-557.000	VISITATION & COORD.	3,115	0	0
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	TOTAL VET TECH COURSE FEES	31,736	40,000	40,000
ACADEMIC COURSE FEES				
0510-519-543.000	INSTRUCTIONAL SUPPLIES	25,586	30,000	30,000
0510-519-586.000	EQUIP-INSTRUCTIONAL	107,141	0	0
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	TOTAL ACADEMIC COURSE FEES	132,727	30,000	30,000

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
ACADEMIC COURSE FEES

TOTAL INSTRUCTION 1,773,875 1,630,625 1,579,325

EVENING SCHOOL
ROMEIOVILLE CAMPUS
0514-512-599.012

VENDING MACHINE SUPPLIES 874 1,544 1,544

TOTAL ROMEIOVILLE CAMPUS 874 1,544 1,544

TOTAL EVENING SCHOOL 874 1,544 1,544

SUMMER SCHOOL
USDA FARMERS MARKET
0516-511-512.110
0516-511-518.010

P.T. PROF TECH 0 4,000 9,475
SAL-STU EMPLOYEES W/ 0 1,200 900

SUBTOTAL SALARIES 0 5,200 10,375

0516-511-541.000 OFFICE SUPPLIES 0 1,800 425
0516-511-547.000 ADVERTISING 0 1,000 500
0516-511-551.000 TRAVEL & MEETINGS 0 200 400
0516-511-594.418 CRDIT CARD CHRGES 0 200 300

TOTAL USDA FARMERS MARKET 0 8,400 12,000

TOTAL SUMMER SCHOOL 0 8,400 12,000

GENERAL STUDIES
CORPORATE SERVICES
0517-911-511.000
0517-911-512.000
0517-911-513.105
0517-911-516.000
0517-911-516.110
0517-911-519.021

ADMIN. SALARIES 129,762 134,933 140,132
PROF/TECH SALARIES 91,227 93,047 97,423
SAL INST SEMINAR 159,947 126,670 126,670
OFFICE STAFF 52,879 44,886 47,008
P.T. CLERICAL 58,659 46,088 47,012
PHONE STIPEND 600 600 600

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION
GENERAL STUDIES
CORPORATE SERVICES

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	SUBTOTAL SALARIES	493,074	446,224	458,845
0517-911-521.000	EMPLOYEE BENEFITS	114,036	128,120	128,250
0517-911-532.000	CONTR SVC CONSULTAT	73,313	85,000	90,000
0517-911-539.019	ADMIN FEES	89,200	89,200	75,000
0517-911-541.000	OFFICE SUPPLIES	3,044	5,000	5,000
0517-911-542.000	PRINTING	7,609	5,000	7,500
0517-911-543.044	SUPPLS CENTRL STORES	0	1,000	1,000
0517-911-543.089	SEMINAR SUPPLIES	87,993	93,206	87,249
0517-911-544.022	POSTAGE	6,706	8,000	8,000
0517-911-548.000	RESALE SUPPLIES	5,070	5,000	5,206
0517-911-553.031	STAFF TRAVEL	3,164	7,000	7,000
0517-911-561.000	RENTAL-FACILITIES	0	300	0
0517-911-575.000	TELEPHONE	735	1,950	1,950
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	TOTAL CORPORATE SERVICES	883,944	875,000	875,000
PROFESSIONAL DEVELOPMENT				
0517-912-511.000	ADMIN. SALARIES	56,141	57,376	59,773
0517-912-513.105	SAL INST SEMINAR	68,468	45,777	45,777
0517-912-516.110	P.T. CLERICAL	387	21,504	21,938
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	SUBTOTAL SALARIES	124,996	124,657	127,488
0517-912-521.000	EMPLOYEE BENEFITS	23,619	25,671	25,697
0517-912-532.000	CONTR SVC CONSULTAT	97,117	93,500	100,000
0517-912-534.000	CNTR SVC MNT & REPRS	0	10,000	10,000
0517-912-539.019	ADMIN FEES	49,124	49,124	37,032
0517-912-541.000	OFFICE SUPPLIES	3,240	1,000	3,000
0517-912-542.000	PRINTING	14,550	14,000	14,000
0517-912-543.044	SUPPLS CENTRL STORES	0	1,500	1,500
0517-912-543.089	SEMINAR SUPPLIES	37,322	37,908	37,143

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

GENERAL STUDIES

PROFESSIONAL DEVELOPMENT

0517-912-544.022	POSTAGE	7,201	6,000	7,500
0517-912-547.000	ADVERTISING	1,475	5,000	5,000
0517-912-548.000	RESALE SUPPLIES	1,494	3,140	3,140
0517-912-553.031	STAFF TRAVEL	884	3,000	3,000
0517-912-575.000	TELEPHONE	11	500	500

TOTAL	PROFESSIONAL DEVELOPMENT	361,033	375,000	375,000
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LIFELONG LEARNING

0517-913-511.000	ADMIN. SALARIES	53,874	57,376	59,773
0517-913-513.105	SAL INST SEMINAR	78,564	52,724	52,724
0517-913-518.010	SAL-STU EMPLOYEES W/	0	1,000	0

SUBTOTAL	SALARIES	132,438	111,100	112,497
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0517-913-521.000	EMPLOYEE BENEFITS	23,562	25,671	25,696
0517-913-532.000	CONTR SVC CONSULTAT	17,840	25,000	25,000
0517-913-539.019	ADMIN FEES	22,800	22,800	17,400
0517-913-541.000	OFFICE SUPPLIES	200	1,000	1,000
0517-913-542.000	PRINTING	717	1,829	1,829
0517-913-543.089	SEMINAR SUPPLIES	18,527	13,600	17,578
0517-913-544.022	POSTAGE	0	500	500
0517-913-547.000	ADVERTISING	50	1,000	1,000
0517-913-548.000	RESALE SUPPLIES	2,777	3,000	3,000
0517-913-553.031	STAFF TRAVEL	804	3,000	3,000
0517-913-599.216	VOCATIONAL TRAINING	295	1,500	1,500

TOTAL	LIFELONG LEARNING	220,010	210,000	210,000
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COMM'L DRIVER LICENSE TRNG.

0517-914-512.000	PROF/TECH SALARIES	39,161	40,023	42,073
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SUBTOTAL	SALARIES	39,161	40,023	42,073
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AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

GENERAL STUDIES

COMM'L DRIVER LICENSE TRNG.

0517-914-521.000	EMPLOYEE BENEFITS	9,448	10,385	10,410
0517-914-532.000	CONTR SVC CONSULTAT	313,850	353,760	353,760
0517-914-539.019	ADMIN FEES	9,000	9,000	9,000
0517-914-541.000	OFFICE SUPPLIES	101	368	368
0517-914-542.000	PRINTING	1,941	1,400	1,400
0517-914-543.089	SEMINAR SUPPLIES	6,022	10,593	8,518
0517-914-553.031	STAFF TRAVEL	44	2,000	2,000

TOTAL	COMM'L DRIVER LICENSE TRNG.	379,567	427,529	427,529
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ON-LINE SHORT-TERM TRAINING

0517-915-516.000	OFFICE STAFF	0	0	18,075
0517-915-516.110	P.T. CLERICAL	689-	0	0

SUBTOTAL	SALARIES	689-	0	18,075
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0517-915-532.000	CONTR SVC CONSULTAT	108,277	124,082	127,512
0517-915-539.019	ADMIN FEES	4,876	4,413	4,413
0517-915-543.089	SEMINAR SUPPLIES	0	21,505	0

TOTAL	ON-LINE SHORT-TERM TRAINING	112,464	150,000	150,000
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PROFESSIONAL SERVICES HEALTH

0517-933-511.000	ADMIN. SALARIES	29,270	29,914	31,075
0517-933-513.105	SAL INST SEMINAR	11,082	15,000	34,539
0517-933-519.000	SALARIES-OTHER	3,285	2,800	3,500

SUBTOTAL	SALARIES	43,637	47,714	69,114
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0517-933-521.000	EMPLOYEE BENEFITS	10,617	11,615	11,619
0517-933-532.000	CONTR SVC CONSULTAT	0	1,000	400
0517-933-532.003	CONTR SVC STIPEND	0	1,000	500
0517-933-532.105	CONTRACTUAL SERVICE	23,530	40,704	30,000
0517-933-534.000	CNTR SVC MNT & REPRS	250	300	300

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

GENERAL STUDIES

PROFESSIONAL SERVICES HEALTH

0517-933-539.016	BACKGROUND CHECK	12,936	19,000	16,000
0517-933-541.000	OFFICE SUPPLIES	1,034	2,000	2,000
0517-933-542.000	PRINTING	0	700	500
0517-933-543.000	INSTRUCTIONAL SUPPLIES	7,999	18,000	15,000
0517-933-543.044	SUPPLS CENTRL STORES	380	600	400
0517-933-543.089	SEMINAR SUPPLIES	12,482	14,700	13,000
0517-933-544.022	POSTAGE	0	100	100
0517-933-547.000	ADVERTISING	0	467	467
0517-933-551.000	TRAVEL & MEETINGS	251	1,600	300

TOTAL	PROFESSIONAL SERVICES HEALTH	113,116	159,500	159,700
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WORKFORCE SERV/WDC

0517-943-513.105	SAL INST SEMINAR	1,112	3,600	3,600
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SUBTOTAL	SALARIES	1,112	3,600	3,600
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0517-943-543.089	SEMINAR SUPPLIES	767	900	900
0517-943-547.000	ADVERTISING	3,626	4,000	1,000
0517-943-549.100	ASSESSMENT SUPPLIES	33,823	28,641	28,641
0517-943-553.031	STAFF TRAVEL	10,510	1,800	7,300
0517-943-559.000	OTHR CONFR & MTNG EX	740	900	900
0517-943-599.113	VOCATIONAL TRAINING	1,770	0	0

TOTAL	WORKFORCE SERV/WDC	52,348	39,841	42,341
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GRUNDY EDUCATION CENTER

0517-952-541.000	OFFICE SUPPLIES	0	100	100
0517-952-542.000	PRINTING	0	400	400
0517-952-547.000	ADVERTISING	0	700	200
0517-952-549.100	ASSESSMENT SUPPLIES	2,302	900	1,400
0517-952-553.031	STAFF TRAVEL	841	900	900
0517-952-585.000	EQUIPMENT-OFFICE	7,988	0	0

TOTAL	GRUNDY EDUCATION CENTER	11,131	3,000	3,000
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AUX. ENTERPRISES
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION					
GENERAL STUDIES					
GRUNDY EDUCATION CENTER					
	TOTAL	GENERAL STUDIES	2,133,613	2,239,870	2,242,570
ADMINISTRATION					
HONORS PROGRAM					
0518-102-590.000		OTHER EXPENDITURES	1,331	0	0
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	TOTAL	HONORS PROGRAM	1,331	0	0
GRADUATION					
0518-105-542.000		PRINTING	70-	0	0
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	TOTAL	GRADUATION	70-	0	0
PHI THETA KAPPA					
0518-108-546.011		MEMBERSHIP DUES	3,524	5,000	5,000
0518-108-551.000		TRAVEL & MEETINGS	8,216	3,000	3,000
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	TOTAL	PHI THETA KAPPA	11,740	8,000	8,000
DEVELOPMENTAL EDUCATION					
0518-113-559.111		MTG/WKSHP EXPNSE	0	0	3,600
			-----	-----	-----
	TOTAL	DEVELOPMENTAL EDUCATION	0	0	3,600
	TOTAL	ADMINISTRATION	13,001	8,000	11,600
	TOTAL	INSTRUCTION	3,921,363	3,888,439	3,847,039
LIBRARY CENTER					
LIBRARY CENTER					
LIBRARY					
0521-102-518.010		SAL-STU EMPLOYEES W/	7,945	9,000	9,000
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	SUBTOTAL	SALARIES	7,945	9,000	9,000
0521-102-542.000		PRINTING	300	300	300

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
LIBRARY CENTER
LIBRARY

0521-102-543.000	INSTRUCTIONAL SUPPLIES	377	400	400
0521-102-543.115	SUPPLIES LIBRARY	32,276	25,000	25,000
0521-102-544.018	COMPUTER SOFTWARE	19,873	15,000	15,000
0521-102-551.000	TRAVEL & MEETINGS	313	300	300
0521-102-585.000	EQUIPMENT-OFFICE	2,961	0	0
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TOTAL	LIBRARY	64,045	50,000	50,000

TOTAL	LIBRARY CENTER	64,045	50,000	50,000
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INSTRUC. MATER. CNTR
INST MEDIA CENTER

0522-103-541.000	OFFICE SUPPLIES	1,293	0	0
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TOTAL	INST MEDIA CENTER	1,293	0	0

TOTAL	INSTRUC. MATER. CNTR	1,293	0	0
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COMMUNICATION CENTER
ACADEMIC SKILLS CNTR

0523-104-512.110	P.T. PROF TECH	6,513	10,000	10,000
0523-104-516.110	P.T. CLERICAL	195	0	35,000
0523-104-518.010	SAL-STU EMPLOYEES W/	3,942	10,000	10,000
0523-104-519.417	TUTORS SALARY ACAD. SKILLS	2,720	5,000	5,000
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SUBTOTAL	SALARIES	13,370	25,000	60,000
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0523-104-541.000	OFFICE SUPPLIES	13,358	25,000	25,000
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TOTAL	ACADEMIC SKILLS CNTR	26,728	50,000	85,000
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AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
COMMUNICATION CENTER
iCAMPUS

0523-105-512.000	PROF/TECH SALARIES	27,653	50,203	51,552
0523-105-512.110	P.T. PROF TECH	6,997	0	0
0523-105-519.058	OTHER-WEB BASED SAL	3,700	27,953	21,800

SUBTOTAL	SALARIES	38,350	78,156	73,352
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0523-105-521.000	EMPLOYEE BENEFITS	5,570	25,500	25,500
0523-105-532.105	CONTRACTUAL SERVICE	242,176	198,668	300,000
0523-105-542.114	PRINTING XEROX SS	293	2,500	300
0523-105-543.000	INSTRUCTIONAL SUPPLIES	17,417	46,997	71,212
0523-105-543.044	SUPPLS CENTRL STORES	119	500	200
0523-105-544.018	COMPUTER SOFTWARE	145,546	141,683	12,000
0523-105-546.000	PUBLICATIONS & DUES	2,719	3,000	4,185
0523-105-551.000	TRAVEL & MEETINGS	14,563	5,050	9,900
0523-105-551.011	PROFESSIONAL DEVEL.	11,187	13,270	18,675

TOTAL	iCAMPUS	477,940	515,324	515,324
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TOTAL	COMMUNICATION CENTER	504,668	565,324	600,324
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TOTAL	ACADEMIC SUPPORT	570,006	615,324	650,324
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ADMISSIONS & RECORDS
ADMISSIONS & RECORDS
REGISTRATION & RECORDS
0531-300-539.021

CNTR SC GRDUATION	27,800	28,350	29,768
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TOTAL	REGISTRATION & RECORDS	27,800	28,350	29,768
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ADMISSIONS
0531-301-541.000
0531-301-599.093

OFFICE SUPPLIES	6,452	5,000	5,000
COLLEGE NIGHT	0	1,500	1,500

TOTAL	ADMISSIONS	6,452	6,500	6,500
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AUX. ENTERPRISES
EXPENSES

2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
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STUDENT SERVICES
ADMISSIONS & RECORDS
ADMISSIONS

TOTAL	ADMISSIONS & RECORDS	34,252	34,850	36,268
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COUNSELING & TESTING
DEAN OF STUDENTS

0532-301-532.000	CONTR SVC CONSULTAT	3,500	3,500	3,500
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TOTAL	DEAN OF STUDENTS	3,500	3,500	3,500
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TOTAL	COUNSELING & TESTING	3,500	3,500	3,500
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CAREER SERVICES
CAREER SERVICES/JOB FAIR

0535-306-541.000	OFFICE SUPPLIES	112	150	150
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0535-306-542.010	PRNT XEROX CHRGS ALL	1,095	875	800
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0535-306-543.044	SUPPLS CENTRL STORES	34	125	50
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0535-306-547.000	ADVERTISING	1,463	3,600	1,700
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0535-306-551.000	TRAVEL & MEETINGS	2,391	1,650	3,600
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TOTAL	CAREER SERVICES/JOB FAIR	5,095	6,400	6,300
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CAREER PLANNING

0535-309-543.000	INSTRUCTIONAL SUPPLIES	260	0	0
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TOTAL	CAREER PLANNING	260	0	0
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TOTAL	CAREER SERVICES	5,355	6,400	6,300
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STUDENT ACTIVITIES
STUDENT SERVICES & ACTIVITIES

0536-306-519.000	SALARIES-OTHER	90	90	90
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SUBTOTAL	SALARIES	90	90	90
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0536-306-530.000	CONTRACTUAL SERVICE	14,613	15,000	15,000
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0536-306-542.000	PRINTING	650	1,000	1,000
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AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

STUDENT SERVICES				
STUDENT ACTIVITIES				
STUDENT SERVICES & ACTIVITIES				
0536-306-549.999	SUPPLIES/OTHER	600	500	500
0536-306-594.770	SPECIAL PROJECTS	2,208	3,410	3,410
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TOTAL	STUDENT SERVICES & ACTIVITIES	18,161	20,000	20,000
TOTAL	STUDENT ACTIVITIES	18,161	20,000	20,000
OTHER				
STUDENT SERVICES/OTHER GSD				
0539-311-542.010	PRNT XEROX CHRGS ALL	0	1,000	1,000
0539-311-543.000	INSTRUCTIONAL SUPPLIES	9,293	12,600	12,600
0539-311-551.000	TRAVEL & MEETINGS	345	400	400
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TOTAL	STUDENT SERVICES/OTHER GSD	9,638	14,000	14,000
TOTAL	OTHER	9,638	14,000	14,000
TOTAL	STUDENT SERVICES	70,906	78,750	80,068
COMMUNITY SERVICES				
COMMUNITY SERVICES				
CED ANCILLARY PROJECTS				
0541-104-511.110	P.T. ADMIN SALARY	15,600	0	0
0541-104-516.000	OFFICE STAFF	0	17,130	18,075
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SUBTOTAL	SALARIES	15,600	17,130	18,075
0541-104-521.000	EMPLOYEE BENEFITS	1,017	12,800	12,800
0541-104-539.000	CONT.SC-OTHER	0	25,000	25,000
0541-104-544.022	POSTAGE	53,919	54,000	54,000
0541-104-547.000	ADVERTISING	79,886	100,570	99,625
0541-104-586.000	EQUIP-INSTRUCTIONAL	10,243	30,000	30,000
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TOTAL	CED ANCILLARY PROJECTS	160,665	239,500	239,500

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

PUBLIC SERVICES
COMMUNITY SERVICES
CED ANCILLARY PROJECTS

	TOTAL	COMMUNITY SERVICES	160,665	239,500	239,500
OTHER					
SBDC PROGRAM INCOME 08					
0549-323-512.111		PROF STAFF SAL-GRANT	6,076	7,154	0
0549-323-513.105		SAL INST SEMINAR	1,520	2,067	2,067
	SUBTOTAL	SALARIES	7,596	9,221	2,067
0549-323-521.000		EMPLOYEE BENEFITS	741	1,080	0
0549-323-532.000		CONTR SVC CONSULTAT	79	500	500
0549-323-541.000		OFFICE SUPPLIES	85	50	500
0549-323-542.000		PRINTING	1,506	750	1,000
0549-323-544.111		POSTAGE - GRANT	0	331	331
0549-323-547.000		ADVERTISING	1,755	2,221	2,000
0549-323-548.000		RESALE SUPPLIES	455	1,000	1,000
0549-323-553.000		TRAVEL	3,230	7,644	7,219
	TOTAL	SBDC PROGRAM INCOME 08	15,447	22,797	14,617
MADRIGAL DINNER					
0549-783-599.061		MISC EXPENSE	2,688	4,000	4,000
	TOTAL	MADRIGAL DINNER	2,688	4,000	4,000
EPICUREAN FESTIVAL	OF FOOD &	WINE TASTING			
0549-784-551.047		TRAVEL/MTGS INSTRUCTOR 11	18-	0	0
0549-784-551.048		TRAVEL/MTGS INSTRUCTOR 10	536	0	0
0549-784-551.050		TRAVEL/MTGS INSTRUCTOR 8	375-	0	0
0549-784-551.051		TRAVEL/MTGS INSTRUCTOR 1	361-	0	0
0549-784-551.052		TRAVEL/MTGS INSTRUCTOR 2	1,900	0	0
0549-784-551.054		TRAVEL/MTGS INSTRUCTOR 4	204	0	0
0549-784-551.055		TRAVEL/MTGS INSTRUCTOR 5	1,905	0	0
0549-784-551.057		TRAVEL/MTGS INSTRUCTOR 7	835-	0	0

AUX. ENTERPRISES
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

PUBLIC SERVICES

OTHER

EPICUREAN FESTIVAL OF FOOD & WINE TASTING

TOTAL EPICUREAN FESTIVAL OF FOOD & WINE TASTING 2,956 0 0

TOTAL OTHER 21,091 26,797 18,617

TOTAL PUBLIC SERVICES 181,756 266,297 258,117

FOOD SERVICE

FOOD SERVICE

FOOD SERVICE

0561-021-511.000 ADMIN. SALARIES 78,353 79,417 82,255

0561-021-512.000 PROF/TECH SALARIES 0 0 61,450

0561-021-512.110 P.T. PROF TECH 21,142 55,384 26,530

0561-021-516.110 P.T. CLERICAL 22,761 0 0

0561-021-517.000 SERVICE STAFF 462,117 508,752 527,531

0561-021-518.010 SAL-STU EMPLOYEES W/ 10,496 13,440 13,020

0561-021-519.024 OVERTIME ALLOCATION 10,740 12,330 12,330

SUBTOTAL SALARIES 605,609 669,323 723,116

0561-021-521.000 EMPLOYEE BENEFITS 178,355 198,363 224,000

0561-021-522.000 EMP. BENEFITS- MEALS 0 16,000 16,500

0561-021-534.000 CNTR SVC MNT & REPRS 17,199 21,800 21,800

0561-021-541.000 OFFICE SUPPLIES 1,574 2,000 2,000

0561-021-543.015 FOOD SVC MNTNC SUPPL 77 3,500 4,000

0561-021-543.044 SUPPLS CENTRL STORES 96 150 150

0561-021-543.801 SUPPLIES-UNIFORMS 3,489 3,500 3,800

0561-021-546.000 PUBLICATIONS & DUES 759 760 760

0561-021-548.003 SUPPLIES-FOOD SERV. 658,404 701,000 683,000

0561-021-549.208 LINENS AND UNIFORMS 6,990 10,000 8,000

0561-021-549.999 SUPPLIES/OTHER 73,496 90,500 82,500

0561-021-551.000 TRAVEL & MEETINGS 507 300 300

0561-021-561.000 RENTAL-FACILITIES 38,950 38,950 38,950

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
FOOD SERVICE				
FOOD SERVICE				
0561-021-575.000	TELEPHONE	61	100	100
0561-021-585.000	EQUIPMENT-OFFICE	0	0	3,902
0561-021-594.001	BANK CHARGES	263	300	300
0561-021-594.418	CRDIT CARD CHRGES	37,294	35,000	38,000
		-----	-----	-----
TOTAL	FOOD SERVICE	1,623,123	1,791,546	1,851,178
CULINARY ARTS SPECIAL PROJECTS				
0561-174-540.000	SUPPLIES	0	185	185
		-----	-----	-----
TOTAL	CULINARY ARTS SPECIAL PROJECTS	0	185	185
CULINARY ARTS/RESALE ITEMS				
0561-175-599.061	MISC EXPENSE	259	7,000	2,000
		-----	-----	-----
TOTAL	CULINARY ARTS/RESALE ITEMS	259	7,000	2,000
TOTAL	FOOD SERVICE	1,623,382	1,798,731	1,853,363
BOOKSTORE				
BOOKSTORE				
0562-022-511.000	ADMIN. SALARIES	86,654	74,000	76,730
0562-022-512.000	PROF/TECH SALARIES	94,141	96,211	100,636
0562-022-516.000	OFFICE STAFF	133,602	134,347	145,288
0562-022-516.110	P.T. CLERICAL	243,334	367,878	367,878
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SUBTOTAL	SALARIES	557,731	672,436	690,532
0562-022-521.000	EMPLOYEE BENEFITS	112,157	132,208	138,480
0562-022-539.204	CONTRACTUAL SERVICES	30,334	35,800	21,454
0562-022-541.000	OFFICE SUPPLIES	3,216	5,900	5,970
0562-022-544.000	MATERIALS	127	5,472	6,322
0562-022-546.000	PUBLICATIONS & DUES	1,330	1,248	1,330
0562-022-547.000	ADVERTISING	186	2,363	4,500
0562-022-548.000	RESALE SUPPLIES	4,429,028	4,932,933	4,944,140

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.
BOOKSTORE
BOOKSTORE

0562-022-551.000	TRAVEL & MEETINGS	747	4,000	4,000
0562-022-561.000	RENTAL-FACILITIES	49,500	49,500	49,500
0562-022-575.000	TELEPHONE	129	500	500
0562-022-590.000	OTHER EXPENDITURES	0	200	200
0562-022-594.001	BANK CHARGES	173	1,000	1,000
0562-022-594.418	CRDIT CARD CHRGES	39,860	50,000	50,000
0562-022-710.001	TRANSFER TO ED	23,916	164,114	180,500
0562-022-710.005	TRANS TO AUX FUND	378,118	154,275	219,497

TOTAL BOOKSTORE 5,626,552 6,211,949 6,317,925

TOTAL BOOKSTORE 5,626,552 6,211,949 6,317,925

CULTURAL SERIES
GUEST ARTISTS

0563-004-530.000	CONTRACTUAL SERVICE	1,450	2,000	2,000
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TOTAL GUEST ARTISTS 1,450 2,000 2,000

STUDENT FEES

0563-006-534.001	EMERGENCY NOTIFICATION SYSTEM	17,000	20,000	20,000
0563-006-710.005	TRANS TO AUX FUND	153,119	74,782	122,279

TOTAL STUDENT FEES 170,119 94,782 142,279

FINE ARTS/ART CLAY
0563-009-543.311

SUPPLIES ART	474	2,500	2,500
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TOTAL FINE ARTS/ART CLAY 474 2,500 2,500

MUSICAL ENSEMBLES

0563-012-539.005	MUS ENS LIC AGREEMTS	7,775	8,250	8,250
0563-012-551.000	TRAVEL & MEETINGS	8,177	8,000	8,000

TOTAL MUSICAL ENSEMBLES 15,952 16,250 16,250

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.
CULTURAL SERIES
MUSIC USAGE

0563-013-596.020	MISCELLANEOUS EXPENSES	199	1,000	1,000
	TOTAL	199	1,000	1,000

WORDEATER

0563-016-512.000	PROF/TECH SALARIES	1,958	2,225	2,320
0563-016-518.010	SAL-STU EMPLOYEES W/	1,586	1,650	1,650
	SUBTOTAL SALARIES	3,544	3,875	3,970

0563-016-521.000	EMPLOYEE BENEFITS	11	22	22
0563-016-532.000	CONTR SVC CONSULTAT	494	500	500
0563-016-541.000	OFFICE SUPPLIES	780	900	900
0563-016-542.000	PRINTING	5,685	3,250	5,000
0563-016-543.000	INSTRUCTIONAL SUPPLIES	263	0	0
0563-016-551.000	TRAVEL & MEETINGS	1,720	4,376	2,626
0563-016-592.001	SCHLRSHPS OTHR AWRDS	600	600	600

	TOTAL	13,097	13,523	13,618
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BLAZER

0563-017-512.000	PROF/TECH SALARIES	8,272	9,400	9,800
0563-017-518.010	SAL-STU EMPLOYEES W/	10,368	7,550	7,550
	SUBTOTAL SALARIES	18,640	16,950	17,350

0563-017-521.000	EMPLOYEE BENEFITS	45	90	94
0563-017-530.000	CONTRACTUAL SERVICE	5,670	9,505	9,505
0563-017-543.000	INSTRUCTIONAL SUPPLIES	2	875	875
0563-017-551.000	TRAVEL & MEETINGS	727	3,060	3,060
0563-017-575.000	TELEPHONE	1	20	20
0563-017-590.017	OTHER/COMMISSIONS	4,000	5,500	5,500

	TOTAL	29,085	36,000	36,404
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		AUX. ENTERPRISES EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INDEPENDENT OPERAT.					
CULTURAL SERIES					
ART-GUEST ARTIST					
0563-022-530.000	CONTRACTUAL SERVICE		110	1,000	1,000
	TOTAL	ART-GUEST ARTIST	110	1,000	1,000
ART-JEWELRY METALSMITHING					
0563-023-548.000	RESALE SUPPLIES		2,074	2,287	2,287
	TOTAL	ART-JEWELRY METALSMITHING	2,074	2,287	2,287
	TOTAL	CULTURAL SERIES	232,560	169,342	217,338
ATHLETICS					
ATHLETICS ADMINISTR.					
0564-088-511.000	ADMIN. SALARIES		87,690	89,619	92,661
0564-088-512.000	PROF/TECH SALARIES		94,882	97,892	101,408
0564-088-512.110	P.T. PROF TECH		105,745	117,827	118,429
0564-088-516.000	OFFICE STAFF		31,665	32,230	33,790
0564-088-518.010	SAL-STU EMPLOYEES W/		1,391	0	0
0564-088-519.021	PHONE STIPEND		720	720	720
	SUBTOTAL SALARIES		322,093	338,288	347,008
0564-088-521.000	EMPLOYEE BENEFITS		60,421	66,127	66,223
0564-088-532.000	CONTR SVC CONSULTAT		20,000	20,000	20,000
0564-088-538.000	INSTRCNL SVC CONTRA		32,720	39,101	39,101
0564-088-539.000	CONT.SC-OTHER		21,601	22,449	22,449
0564-088-542.010	PRNT XEROX CHRGS ALL		702	3,497	3,497
0564-088-543.000	INSTRUCTIONAL SUPPLIES		22,618	21,939	20,304
0564-088-543.044	SUPPLS CENTRL STORES		267	900	900
0564-088-546.000	PUBLICATIONS & DUES		6,527	7,940	9,575
0564-088-551.060	POST-SEASON TRAVEL		7,447	50,000	50,000
0564-088-575.000	TELEPHONE		99	3,832	3,832
	TOTAL	ATHLETICS ADMINISTR.	494,495	574,073	582,889

AUX. ENTERPRISES
EXPENSES

2013-14	2014-15	2015-16
ACTUAL	BUDGET	BUDGET

INDEPENDENT OPERAT.			
ATHLETICS			
ATHLETICS			
0564-564-543.000	INSTRUCTIONAL SUPPLIES	26,794	27,104
0564-564-551.000	TRAVEL & MEETINGS	54,146	60,089
		-----	-----
TOTAL	ATHLETICS	80,940	87,193
TOTAL	ATHLETICS	575,435	661,266
STUDENT ORGANIZATION			
STUDENT CLUBS			
0565-400-585.000	EQUIPMENT-OFFICE	3,123	0
0565-400-594.437	STUDENT AFFAIRS	4,073	3,050
0565-400-594.456	STU LOCKER RENTAL	1,385-	0
0565-400-594.530	STUDENT LEADERSHIP	9,055	12,183
0565-400-594.531	STUDENT GOVERNMENT	3,828	5,000
0565-400-594.532	CROSS CULTURAL PROGRAMMING	43,595	44,600
0565-400-594.533	COLLEGIATE COUNCIL	45,127	41,250
0565-400-594.755	COLLEGE BOWL	741	1,000
0565-400-594.770	SPECIAL PROJECTS	3,938	4,300
		-----	-----
TOTAL	STUDENT CLUBS	112,095	111,383
TOTAL	STUDENT ORGANIZATION	112,095	111,383
L J RENAISSANCE CNTR			
214 N. OTTAWA/RESTAURANT			
0567-202-511.000	ADMIN. SALARIES	67,214	0
0567-202-512.000	PROF/TECH SALARIES	64,534	67,257
0567-202-512.110	P.T. PROF TECH	73,109	29,722
0567-202-516.110	P.T. CLERICAL	18,046	0
0567-202-517.000	SERVICE STAFF	36,294	3,500
0567-202-517.204	SALARIES-COOKS	40,859	2,000
0567-202-517.205	SAL-KITCHEN UTILITY	45,447	7,500
0567-202-517.206	SAL-HOSTESS CASHIER	3,808	0
0567-202-517.207	SAL-TIPPED REST WAIT STAFF	4,958	3,500

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.
L J RENAISSANCE CNTR
214 N. OTTAWA/RESTAURANT

0567-202-517.208	SAL-TIPPED BANQUET WAIT STAFF	10,189	2,500	2,500
0567-202-517.210	SAL-BANQUET BUS STAFF	6,082	2,000	2,000
0567-202-517.211	SAL-NONTIP REST WAIT STAFF	758	0	0
0567-202-517.212	SAL-BARTENDERS	4,568	2,000	2,000
0567-202-517.230	GRATUITY	3,613	0	0
0567-202-519.035	STIPEND	0	4,000	0

SUBTOTAL SALARIES		379,479	123,979	88,255
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0567-202-521.000	EMPLOYEE BENEFITS	47,268	25,790	12,910
0567-202-534.201	MAINT. SC-EQUIPMENT	5,274	5,250	5,250
0567-202-539.000	CONT.SC-OTHER	942	3,420	3,480
0567-202-539.201	OTHER CONT.-LICENSES	2,880	3,500	3,500
0567-202-541.000	OFFICE SUPPLIES	2,492	1,000	1,000
0567-202-543.044	SUPPLS CENTRL STORES	186	200	200
0567-202-543.203	SERVICE SUPPLIES	3,967	0	0
0567-202-543.215	NON FOOD SERVICE SUPPLIES	26,462	25,000	16,000
0567-202-544.022	POSTAGE	142	0	0
0567-202-547.000	ADVERTISING	7,364	4,450	2,225
0567-202-547.201	ADVERT & PROMOTION	677	0	0
0567-202-548.000	RESALE SUPPLIES	197,391	55,042	48,040
0567-202-548.001	COST OF SALES	2,137	0	0
0567-202-548.005	COST OF BEVERAGE SALES	3,284	0	0
0567-202-548.203	RESALE SUP-LIQUOR	58-	2,000	0
0567-202-548.204	RESALE SUP-BEER/WINE	16,204	4,000	3,000
0567-202-548.205	RESALE SUP.-SODA/MIX	1,616	1,500	750
0567-202-549.208	LINENS AND UNIFORMS	0	200	0
0567-202-554.000	TRAVEL-RECRUITMENT	526	0	0
0567-202-561.000	RENTAL-FACILITIES	38,950	0	0
0567-202-569.202	DEPRECIATION	13,870	0	0
0567-202-569.206	OTH FX CHG-LINEN RNT	29,331	6,000	5,000
0567-202-575.000	TELEPHONE	135	200	100

AUX. ENTERPRISES
EXPENSES

2013-14	2014-15	2015-16
ACTUAL	BUDGET	BUDGET

INDEPENDENT OPERAT.			
L J RENAISSANCE CNTR			
214 N. OTTAWA/RESTAURANT			
0567-202-594.000	FIN CHRGS & ADJSTMTS	41	300
0567-202-594.001	BANK CHARGES	0	100
0567-202-594.418	CRDIT CARD CHRGS	5,503	2,000
		-----	-----
TOTAL	214 N. OTTAWA/RESTAURANT	786,063	263,931
			191,410
	TOTAL	L J RENAISSANCE CNTR	786,063
			263,931
			191,410
OTHER			
EARLY CHILDHOOD CENTER			
0569-069-512.000	PROF/TECH SALARIES	120,318	53,180
0569-069-512.110	P.T. PROF TECH	42,411	42,875
0569-069-516.110	P.T. CLERICAL	11,518	15,360
0569-069-517.001	SERVICE STAFF PT	8,541	9,200
0569-069-518.010	SAL-STU EMPLOYEES W/	10,433	5,200
0569-069-519.024	OVERTIME ALLOCATION	341	1,351
		-----	-----
	SUBTOTAL SALARIES	193,562	127,166
			132,306
0569-069-521.000	EMPLOYEE BENEFITS	47,088	25,668
0569-069-541.000	OFFICE SUPPLIES	1,475	700
0569-069-542.010	PRNT XEROX CHRGS ALL	369	150
0569-069-543.000	INSTRUCTIONAL SUPPLIES	1,979	1,160
0569-069-546.000	PUBLICATIONS & DUES	400	542
0569-069-549.509	SUPP. CHILD CARE FOO	14,062	11,765
0569-069-551.000	TRAVEL & MEETINGS	2,199	2,100
0569-069-575.000	TELEPHONE	42	31
		-----	-----
	TOTAL	EARLY CHILDHOOD CENTER	261,176
			169,282
			176,029

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT. OTHER				
AUTO SHOP TECHNOLOGY				
0569-070-512.000	PROF/TECH SALARIES	0	42,286	44,382
0569-070-512.110	P.T. PROF TECH	32,200	0	0
		-----	-----	-----
	SUBTOTAL SALARIES	32,200	42,286	44,382
0569-070-541.050	SHOP VEHICLE PARTS	2,055	5,000	5,000
0569-070-541.056	SUPPLIES/SMALL TOOLS	6,860	15,000	15,000
0569-070-543.203	SERVICE SUPPLIES	42,605	90,000	90,000
0569-070-543.301	AUTO WARRANTY PARTS	1,706	5,000	5,000
0569-070-547.000	ADVERTISING	0	1,000	1,000
0569-070-548.000	RESALE SUPPLIES	158,895	210,000	210,000
		-----	-----	-----
	TOTAL AUTO SHOP TECHNOLOGY	244,321	368,286	370,382
OUTSIDE TRANSPORTATION				
0569-073-590.000	OTHER EXPENDITURES	2,360	0	0
0569-073-599.316	TRANSPORTATION	0	5,000	5,000
		-----	-----	-----
	TOTAL OUTSIDE TRANSPORTATION	2,360	5,000	5,000
GREENHOUSE				
0569-090-512.000	PROF/TECH SALARIES	57,513	57,496	59,896
0569-090-518.010	SAL-STU EMPLOYEES W/	8,342	34,500	34,500
0569-090-519.024	OVERTIME ALLOCATION	80	0	0
		-----	-----	-----
	SUBTOTAL SALARIES	65,935	91,996	94,396
0569-090-521.000	EMPLOYEE BENEFITS	23,533	25,669	25,698
0569-090-534.000	CNTR SVC MNT & REPRS	1,776	4,000	4,000
0569-090-543.105	INSTR SUPPLIES FUEL	64	600	600
0569-090-548.000	RESALE SUPPLIES	76,901	99,400	99,400
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	TOTAL GREENHOUSE	168,209	221,665	224,094

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
OTHER				
HILLS STUDENT VET FEEDING PROG				
0569-095-543.025	FACILITY SUPPLIES	3,680	4,200	4,200
	TOTAL	3,680	4,200	4,200
JJC FARMLAND LAB				
0569-101-512.101	FARM OPER. MANAGER	55,276	56,228	58,602
	SUBTOTAL SALARIES	55,276	56,228	58,602
0569-101-521.000	EMPLOYEE BENEFITS	9,563	10,582	10,611
0569-101-534.103	MACHINE REPAIR AND PARTS	4,022	7,500	7,100
0569-101-539.102	CNTR SVC MCHN LEASE	1,505	4,000	3,500
0569-101-540.000	SUPPLIES	398	200	200
0569-101-543.101	INSTR SUPPLIES FERTL	17,052	22,000	20,000
0569-101-543.105	INSTR SUPPLIES FUEL	719	1,800	1,800
0569-101-552.101	JJC FARM TRAVEL	1,179	1,200	1,500
0569-101-565.101	JJC FARM INSURANCE	962	1,100	1,300
	TOTAL	90,676	104,610	104,613
STUDENT ID'S				
0569-120-516.110	P.T. CLERICAL	21,717	21,938	22,372
0569-120-518.010	SAL-STU EMPLOYEES W/	9,363	13,264	13,264
	SUBTOTAL SALARIES	31,080	35,202	35,636
0569-120-540.000	SUPPLIES	19,124	19,908	19,908
0569-120-544.018	COMPUTER SOFTWARE	5,000	5,000	5,000
0569-120-551.000	TRAVEL & MEETINGS	71	100	100
	TOTAL	55,275	60,210	60,644

AUX. ENTERPRISES
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
OTHER				
COIN-OP. COPIERS-LIB				
0569-121-534.025	LRC COIN OP COPI REP	0	4,000	0
0569-121-541.025	SUPPLS COIN OP COPIR	0	13,000	0
		-----	-----	-----
TOTAL	COIN-OP. COPIERS-LIB	0	17,000	0
FAX SERVICE-LIBRARY				
0569-122-540.000	SUPPLIES	0	260	260
0569-122-575.000	TELEPHONE	13	40	40
		-----	-----	-----
TOTAL	FAX SERVICE-LIBRARY	13	300	300
TOTAL	OTHER	825,710	950,553	945,262
TOTAL	INDEPENDENT OPERAT.	9,781,797	10,167,155	10,306,763
INSTITUT. EXPENSE				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0592-112-543.022	LANDSCAPE SUPPLIES	3,560-	0	0
		-----	-----	-----
TOTAL	INSTITUTIONAL EXP	3,560-	0	0
MAJOR MAINT./MOD.				
0592-400-584.000	CAP OUTL.-BLDG REMOD	1,265,484	0	0
0592-400-586.000	EQUIP-INSTRUCTIONAL	133,000	0	0
		-----	-----	-----
TOTAL	MAJOR MAINT./MOD.	1,398,484	0	0
TOTAL	INSTITUT. EXPENSE	1,394,924	0	0
CAMPUS SERVICES				
CAMP SERV-PRKNG FINE				
0593-204-539.016	BACKGROUND CHECK	0	0	3,000
0593-204-599.491	STU PARKING FINE EXP	24,014	30,000	30,000
		-----	-----	-----
TOTAL	CAMP SERV-PRKNG FINE	24,014	30,000	33,000

		AUX. ENTERPRISES EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT					
CAMPUS SERVICES					
CAMP SERV-PRKNG FINE					
TOTAL	CAMPUS SERVICES		24,014	30,000	33,000
DATA PROCESSING					
TECHNOLOGY ACTION PLAN					
	0595-116-534.058	CONTRACTUAL-NEW INITIATIVES	818,487	292,142	202,686
	0595-116-541.358	COMPUTERS	585,285	630,208	630,208
	0595-116-541.558	DISASTER RECOVERY	71,829	72,900	68,428
	0595-116-544.018	COMPUTER SOFTWARE	0	60,000	136,928
	0595-116-544.058	PROJECTORS	35,845	35,850	35,850
	0595-116-553.010	TRAINING	3,999	0	4,000
	0595-116-575.006	INTERNET DATA CIRCUIT	0	100,000	57,000
	0595-116-584.558	EQUIPMENT	619,486	508,900	508,900
TOTAL	TECHNOLOGY ACTION PLAN		2,134,931	1,700,000	1,644,000
TOTAL	DATA PROCESSING		2,134,931	1,700,000	1,644,000
TOTAL	INSTITUT. SUPPORT		3,553,869	1,730,000	1,677,000
TOTAL	AUX. ENTERPRISES		18,079,697	16,745,965	16,819,311

RESTRICT. PURP. FUND
REVENUES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

STATE GOVT SOURCES

0616-517-421.000	ICCB STATE GRANTS	309,987	309,987	363,025
0616-518-421.000	ICCB STATE GRANTS	144,651	144,651	131,649
0616-519-421.000	ICCB STATE GRANTS	523,064	523,064	549,139
0619-932-421.000	ICCB STATE GRANTS	60,000	60,000	66,185
0619-954-421.000	ICCB STATE GRANTS	7,099	0	0
0634-314-421.000	ICCB STATE GRANTS	1,616,608	0	0
0613-510-423.001	I.S.B.E. VOC. EDU. REV.	3,977	0	0
0613-512-423.001	I.S.B.E. VOC. EDU. REV.	14,000	14,000	0
0619-948-423.935	PROG IMPROVEMENT REV	49,401	49,000	47,200
0641-323-426.317	SBDC STATE REVENUE	47,500	47,500	0
0641-324-426.317	SBDC STATE REVENUE	0	0	47,500
0641-332-426.317	SBDC STATE REVENUE	10,852	0	0
0611-040-429.000	OTHER STATE SOURCES	13,800	0	0
0611-043-429.000	OTHER STATE SOURCES	0	14,235	0
0642-431-429.000	OTHER STATE SOURCES	96,571	0	0
0642-476-429.000	OTHER STATE SOURCES	45,500	45,500	46,760
0699-800-429.000	OTHER STATE SOURCES	18,788,978	10,000,000	10,000,000

TOTAL

STATE GOVT SOURCES

21,731,988 11,207,937 11,251,458

FED GOVT SOURCES

0616-513-431.000	DEPT OF EDUCATION	468,751	468,751	488,409
0616-516-431.000	DEPT OF EDUCATION	45,883	45,883	34,924
0618-117-431.000	DEPT OF EDUCATION	7,056	0	0
0619-006-431.000	DEPT OF EDUCATION	57,591	0	0
0619-032-431.000	DEPT OF EDUCATION	0	0	93,043
0663-070-431.000	DEPT OF EDUCATION	3,833	0	0
0674-205-431.000	DEPT OF EDUCATION	101,265	0	0
0634-305-431.305	DOE INCOME - PELL	13,602,182	15,000,000	15,000,000
0634-306-431.306	DOE INCOME - SEOG	154,714	181,799	182,000
0634-308-431.308	DIRECT LOAN REVENUE	6,273,831	10,000,000	10,000,000
0619-555-431.528	PROJ ADV REV	74,381	0	0
0619-556-431.528	PROJ ADV REV	300,604	0	0
0619-557-431.528	PROJ ADV REV	0	378,361	0
0619-558-431.528	PROJ ADV REV	0	0	378,361

RESTRICT. PURP. FUND
REVENUES

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FED GOVT SOURCES

0614-949-431.949	PERKINS REVENUE	399,911	399,500	458,000
0642-480-432.509	DEPT OF LABOR WIA REVENUE	326,441	103,250	33,200
0642-481-432.509	DEPT OF LABOR WIA REVENUE	49,133	0	0
0642-503-432.509	DEPT OF LABOR WIA REVENUE	212,900	172,800	172,800
0642-505-432.509	DEPT OF LABOR WIA REVENUE	226,760	239,000	333,460
0642-616-432.509	DEPT OF LABOR WIA REVENUE	166,846	167,500	184,788
0642-629-432.509	DEPT OF LABOR WIA REVENUE	167,618	147,550	177,153
0642-630-432.509	DEPT OF LABOR WIA REVENUE	135,714	182,288	163,130
0642-631-432.509	DEPT OF LABOR WIA REVENUE	0	0	453,774
0634-301-433.001	FEDERAL WORK STUDY	14,527	40,000	40,000
0634-303-433.001	FEDERAL WORK STUDY	162,510	145,000	145,000
0641-110-433.300	REVENUE DEPT OF HUMAN SERVICES	112,872	158,667	158,667
0641-207-433.300	REVENUE DEPT OF HUMAN SERVICES	47,052	0	0
0641-208-433.300	REVENUE DEPT OF HUMAN SERVICES	114,398	50,000	0
0641-209-433.300	REVENUE DEPT OF HUMAN SERVICES	5,746	9,802	0
0641-210-433.300	REVENUE DEPT OF HUMAN SERVICES	0	145,000	18,328
0616-511-439.000	OTHER FED. GOVT	29,670	34,100	0
0616-512-439.000	OTHER FED. GOVT	11,528	0	0
0619-026-439.000	OTHER FED. GOVT	11,115	0	0
0621-117-439.000	OTHER FED. GOVT	1,500	0	0
0621-118-439.000	OTHER FED. GOVT	5,000	0	0
0632-308-439.000	OTHER FED. GOVT	41,584	96,774	90,000
0642-440-439.000	OTHER FED. GOVT	176,427	0	0
0642-441-439.000	OTHER FED. GOVT	0	0	82,900
0619-027-439.010	NATL. SCIENCE FOUND.--REV.	0	0	148,900
0641-333-439.204	SBDC REVENUE	10,852	0	0

TOTAL FED GOVT SOURCES 23,520,195 28,166,025 28,836,837

NON-GOVT GIFTS, GRNT

0610-965-481.000	NONGOVERNMENTAL GIFTS/GRTS	33,306	30,000	30,000
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TOTAL NON-GOVT GIFTS, GRNT 33,306 30,000 30,000

RESTRICT. PURP. FUND
REVENUES

2013-14	2014-15	2015-16
ACTUAL	BUDGET	BUDGET

OTHER REVENUES

0619-103-499.000	OTHER REVENUE	500	0	0
0663-075-499.000	OTHER REVENUE	2,400	0	0
0696-960-499.000	OTHER REVENUE	0	5,435	0
0610-001-499.017	FNDS FOR EXCELLENCE FNDTN	3,350	0	0
0610-002-499.017	FNDS FOR EXCELLENCE FNDTN	9,279	0	0
0610-004-499.017	FNDS FOR EXCELLENCE FNDTN	3,000	0	0
0610-009-499.017	FNDS FOR EXCELLENCE FNDTN	186,000	0	0
0610-014-499.017	FNDS FOR EXCELLENCE FNDTN	3,590	0	0
0610-017-499.017	FNDS FOR EXCELLENCE FNDTN	1,305	0	0
0618-110-499.017	FNDS FOR EXCELLENCE FNDTN	3,111	0	0
0618-553-499.017	FNDS FOR EXCELLENCE FNDTN	3,079	0	0
0621-102-499.017	FNDS FOR EXCELLENCE FNDTN	3,150	0	0
0623-104-499.017	FNDS FOR EXCELLENCE FNDTN	5,000	0	0
0632-302-499.017	FNDS FOR EXCELLENCE FNDTN	10,379	0	0
0635-305-499.017	FNDS FOR EXCELLENCE FNDTN	21,634	0	0
0638-308-499.017	FNDS FOR EXCELLENCE FNDTN	459	0	0
0665-400-499.017	FNDS FOR EXCELLENCE FNDTN	5,000	0	0
0674-204-499.017	FNDS FOR EXCELLENCE FNDTN	5,000	0	0
0682-112-499.063	COLLECTIONS-MISC. REVENUE	2,391	10,000	20,000
0689-609-499.950	SEED MONEY	1,490	0	0
0689-610-499.952	SOFT MONEY	894	0	0
0689-611-499.953	RESEARCH & DEVELOPMT	2,981	0	0

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TOTAL	OTHER REVENUES	273,992	15,435	20,000
TRANS FROM OTHER FUNDS				
0696-963-720.001	TRANS FROM ED FUND	558,002	423,201	405,694
TOTAL	TRANS FROM OTHER FUNDS	558,002	423,201	405,694
TOTAL	RESTRICT. PURP. FUND	46,117,483	39,842,598	40,543,989

RESTRICT. PURP. FUND
EXPENSES

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INSTRUCTION					
INSTRUCTION					
AGRICULTURE					
0610-001-587.027	FUNDS FOR EXCELLENCE	3,350	0	0	
	TOTAL	3,350	0	0	
FINE ARTS	AGRICULTURE				
0610-002-539.023	CONT SRV/FNDS FOR EXCELLENCE	6,949	0	0	
0610-002-551.028	CONF/MTG FUNDS FOR EXCELL	2,330	0	0	
	TOTAL	9,279	0	0	
COMPUTER INFO & OFFICE SYSTMS	DEPT				
0610-004-543.027	SUPPLIES-FNDS FOR EXCELLENCE	3,000	0	0	
	TOTAL	3,000	0	0	
NATURAL SCI & P.E.	COMPUTER INFO & OFFICE SYSTMS				
0610-009-586.027	INSTR EQUIP FUNDS FOR EXCELLEN	186,000	0	0	
	TOTAL	186,000	0	0	
SOCIAL SCIENCE	NATURAL SCI & P.E.				
0610-014-543.027	SUPPLIES-FNDS FOR EXCELLENCE	3,590	0	0	
	TOTAL	3,590	0	0	
NURSING	SOCIAL SCIENCE				
0610-017-543.027	SUPPLIES-FNDS FOR EXCELLENCE	1,305	0	0	
	TOTAL	1,305	0	0	
ART&VERA SMITH ENDOW/T-BDG	NURSING				
0610-965-541.158	EQPT P	13,066	30,000	30,000	
0610-965-586.000	TPC NON-CAPITAL EQUIP/TECH FEE	18,353	0	0	
	EQUIP-INSTRUCTIONAL				
	TOTAL	31,419	30,000	30,000	
	TOTAL	237,943	30,000	30,000	

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTRUCTION					
BACCAL-ORIENT TRNSFR					
IL COOPERATIVE WORK STUDY					
0611-040-518.157	STUDENT INTERN		2,649	0	0
SUBTOTAL SALARIES			2,649	0	0
0611-040-531.111	AUDIT SVC GRANT		500	0	0
0611-040-532.003	CONTR SVC STIPEND		10,651	0	0
TOTAL IL COOPERATIVE WORK STUDY			13,800	0	0
IL COOPERATIVE WORK STUDY FY14					
0611-043-518.157	STUDENT INTERN		0	2,400	0
SUBTOTAL SALARIES			0	2,400	0
0611-043-531.111	AUDIT SVC GRANT		0	500	0
0611-043-532.003	CONTR SVC STIPEND		0	11,335	0
TOTAL IL COOPERATIVE WORK STUDY FY14			0	14,235	0
TOTAL BACCAL-ORIENT TRNSFR			13,800	14,235	0
GENERAL STUDIES					
ISBE GAST					
0613-510-539.401	STUDENT STIPENDS		1,500	0	0
0613-510-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		477	0	0
0613-510-547.000	ADVERTISING		2,000	0	0
TOTAL ISBE GAST			3,977	0	0
GAST FY14					
0613-512-539.401	STUDENT STIPENDS		9,984	9,700	0
0613-512-543.000	INSTRUCTIONAL SUPPLIES		0	300	0
0613-512-592.000	HONORS SCHOLARSHIP		4,016	4,000	0
TOTAL GAST FY14			14,000	14,000	0

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTRUCTION					
GENERAL STUDIES					
GAST FY14					
	TOTAL	GENERAL STUDIES	17,977	14,000	0
EVENING SCHOOL					
SURS CLEARING					
		SURS CLRNG GRNT PERS	0	140,000	140,000
		INDIRECT COST-LOCAL	0	140,000-	140,000-
	TOTAL	SURS CLEARING	0	0	0
CARL PERKINS					
		F.T. ADMIN GRNT/SURS	0	0	7,215
		P.T. PROF TECH GRNT/SURS	43,141	50,000	39,000
		PT SUPPORT LAB ASST	13,857	22,000	36,000
		COUNSELOR PART TIME FALL/SP GR	4,685	20,000	25,000
		SAL-STU EMPLOYEES W/	2,665	0	10,000
		STUDENT INTERN	5,303	4,000	9,000
		SALARIES-OTHER	0	13,000	0
		P.T. SUP STAFF SURS	0	14,000	0
	SUBTOTAL	SALARIES	69,651	123,000	126,215
		EMPLOYEE BENEFITS	6,118	12,500	15,700
		OTHER CONT.-LICENSES	42,185	0	25,000
		SUPPLIES/NON-CAPITAL EQUIPMENT	130,972	97,000	28,000
		POSTAGE	503	0	0
		TRAVEL FOOD EXP	6,086	5,000	6,500
		TRAVEL - ADMIN	2,514	5,000	8,000
		EQUIP-INSTRUCTIONAL	121,888	137,500	248,585
		OTHER EXPENDITURES	19,996	19,500	0
	TOTAL	CARL PERKINS	399,913	399,500	458,000
	TOTAL	EVENING SCHOOL	399,913	399,500	458,000

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
USDA FARMERS MARKET					
0616-511-512.116	P.T. PROF TECH GRNT/SURS		9,450	8,000	0
0616-511-518.010	SAL-STU EMPLOYEES W/		3,670	2,000	0
	SUBTOTAL SALARIES		13,120	10,000	0
0616-511-541.000	OFFICE SUPPLIES		4,354	20,000	0
0616-511-547.000	ADVERTISING		9,067	0	0
0616-511-551.000	TRAVEL & MEETINGS		77	500	0
0616-511-590.000	OTHER EXPENDITURES		354	600	0
0616-511-599.000	INDIRECT COST-LOCAL		2,697	3,000	0
	TOTAL USDA FARMERS MARKET		29,669	34,100	0
USDA SPECA GRANT					
0616-512-513.016	INSTRUCTOR GRANT/SURS		7,434	0	0
	SUBTOTAL SALARIES		7,434	0	0
0616-512-521.000	EMPLOYEE BENEFITS		298	0	0
0616-512-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		1,863	0	0
0616-512-551.000	TRAVEL & MEETINGS		1,934	0	0
	TOTAL USDA SPECA GRANT		11,529	0	0
ADULT BASIC EDUC FEDERAL SOFT					
0616-513-512.006	PROF/TECH GUIDANCE		22,883	23,150	24,757
0616-513-513.014	INSTR SUPPORT SOCIAL WORK		34,364	25,590	27,114
0616-513-513.016	INSTRUCTOR GRANT/SURS		0	0	0
0616-513-513.019	INSTRUCTIONAL SUPPORT		18,279	25,590	27,114
0616-513-514.011	INSTR SALARIES P.T.		290,074	293,359	323,656
0616-513-516.110	P.T. CLERICAL		7,215	3,946	11,910
0616-513-519.001	OTHER PART TIME		11,121	12,000	11,343
0616-513-519.017	STAFF TRAINING/WORKSHOP		810	4,000	750
	SUBTOTAL SALARIES		384,746	387,635	426,644

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION
SUMMER SCHOOL
ADULT BASIC EDUC FEDERAL SOFT

0616-513-521.000	EMPLOYEE BENEFITS	2,901	0	0
0616-513-521.014	FRINGE BENEFITS SOCIAL WORK	15,208	11,133	12,374
0616-513-521.102	FRINGE BENEFITS ASSESS/TESTING	8,090	11,133	12,374
0616-513-521.103	FRINGE BENEFITS GUIDANCE	0	2,757	4,840
0616-513-543.111	INSTR SUPPLIES GRNT	39,161	36,602	16,951
0616-513-549.999	SUPPLIES/OTHER	1,957	2,000	1,957
0616-513-551.007	STUDENT TRANSPORTATION	1,275	2,000	1,275
0616-513-551.011	PROFESSIONAL DEVEL.	4,913	4,991	1,494
0616-513-561.000	RENTAL-FACILITIES	10,500	10,500	10,500

TOTAL	ADULT BASIC EDUC FEDERAL SOFT	468,751	468,751	488,409
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ICCB EL/CIVICS GRANT

0616-516-513.016	INSTRUCTOR GRANT/SURS	7,311	7,311	7,747
0616-516-513.100	P.T. FAC - FALL/SPRG	31,271	30,000	20,400

SUBTOTAL	SALARIES	38,582	37,311	28,147
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0616-516-521.000	EMPLOYEE BENEFITS	3,236	3,181	3,535
0616-516-543.111	INSTR SUPPLIES GRNT	3,874	4,657	3,035
0616-516-551.011	PROFESSIONAL DEVEL.	190	734	207

TOTAL	ICCB EL/CIVICS GRANT	45,882	45,883	34,924
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ADULT BASIC EDUC PERFORMANCE

0616-517-511.111	ADMIN. SAL.-GRANT	10,192	0	0
0616-517-512.005	PROF/TECH LITERACY SERVICES	4,169	8,644	18,199
0616-517-512.015	PROF/TECH DATA/INFORMATION	43,263	43,230	46,295
0616-517-516.000	OFFICE STAFF	8,524	7,575	16,451
0616-517-516.015	OFFICE STAFF DATA/INFORMATION	66,589	75,606	42,303
0616-517-518.010	SAL-STU EMPLOYEES W/	0	0	14,400
0616-517-519.000	SALARIES-OTHER	4,704	5,760	5,875
0616-517-519.001	OTHER PART TIME	0	0	5,049

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

SUMMER SCHOOL

ADULT BASIC EDUC PERFORMANCE

0616-517-519.017 STAFF TRAINING/WORKSHOP 2,453 3,000 8,000

SUBTOTAL SALARIES 139,894 143,815 156,572

0616-517-521.000 EMPLOYEE BENEFITS 63,326 0 0

0616-517-521.011 FRNGE BNFTS GRNT 2,785 0 0

0616-517-521.015 FRINGE BENEFITS DATA/INFO 0 69,300 50,525

0616-517-521.105 FRINGE BENEFITS LITERACY SERV 0 1,829 10,118

0616-517-543.000 INSTRUCTIONAL SUPPLIES 60,990 53,542 78,986

0616-517-549.999 SUPPLIES/OTHER 0 0 3,000

0616-517-551.007 STUDENT TRANSPORTATION 21,102 25,000 25,000

0616-517-551.011 PROFESSIONAL DEVEL. 2,070 3,000 2,070

0616-517-586.000 EQUIP-INSTRUCTIONAL 0 2,000 0

0616-517-590.000 OTHER EXPENDITURES 19,822 11,501 26,754

0616-517-599.470 TUITION EXPENSE 0 0 10,000

TOTAL ADULT BASIC EDUC PERFORMANCE 309,989 309,987 363,025

ADULT BASIC PUBLIC ASSISTANCE

0616-518-511.111 ADMIN. SAL.-GRANT 14,112 0 0

0616-518-513.015 INSTR SUPPORT GUIDANCE 3,149 23,150 0

0616-518-514.011 INSTR SALARIES P.T. 97,240 100,039 100,933

SUBTOTAL SALARIES 114,501 123,189 100,933

0616-518-521.000 EMPLOYEE BENEFITS 1,951 0 0

0616-518-521.011 FRNGE BNFTS GRNT 4,622 0 0

0616-518-521.103 FRINGE BENEFITS GUIDANCE 0 11,550 0

0616-518-543.111 INSTR SUPPLIES GRNT 21,483 4,912 18,021

0616-518-590.000 OTHER EXPENDITURES 0 0 10,595

0616-518-599.470 TUITION EXPENSE 2,095 5,000 2,100

TOTAL ADULT BASIC PUBLIC ASSISTANCE 144,652 144,651 131,649

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

SUMMER SCHOOL

ADULT BASIC ED INSTRUCTIONAL

0616-519-512.005	PROF/TECH LITERACY SERVICES	4,169	8,644	0
0616-519-512.007	PROF/TECH GUIDANCE	22,883	23,150	24,757
0616-519-512.102	PROF/TECH TESTING	9,215	0	0
0616-519-513.000	INSTRUCTIONAL (F.T.)	1	18,971	14,438
0616-519-513.004	INSTR SUPPORT GEN ADMIN	0	0	27,045
0616-519-513.014	INSTR SUPPORT SOCIAL WORK	14,635	18,971	14,438
0616-519-514.011	INSTR SALARIES P.T.	344,061	303,942	371,688
0616-519-516.110	P.T. CLERICAL	6,718	5,140	0
0616-519-518.010	SAL-STU EMPLOYEES W/	3,876	0	0
0616-519-519.001	OTHER PART TIME	13,118	11,000	18,345
0616-519-519.017	STAFF TRAINING/WORKSHOP	3,675	5,000	3,675

SUBTOTAL SALARIES 422,351 394,818 474,386

0616-519-521.000	EMPLOYEE BENEFITS	1,125	0	0
0616-519-521.014	FRINGE BENEFITS SOCIAL WORK	6,349	8,085	6,345
0616-519-521.102	FRINGE BENEFITS ASSESS/TESTING	3,997	8,085	6,345
0616-519-521.103	FRINGE BENEFITS GUIDANCE	0	83	187
0616-519-521.105	FRINGE BENEFITS LITERACY SERV	0	1,829	0
0616-519-521.106	FRINGE BENEFITS GEN ADM	0	0	12,147
0616-519-543.111	INSTR SUPPLIES GRNT	36,725	42,800	18,669
0616-519-549.999	SUPPLIES/OTHER	1,957	2,000	2,000
0616-519-551.011	PROFESSIONAL DEVEL.	4,440	5,000	4,400
0616-519-561.000	RENTAL-FACILITIES	15,640	15,660	16,660
0616-519-590.000	OTHER EXPENDITURES	22,523	34,704	0
0616-519-599.470	TUITION EXPENSE	7,958	10,000	8,000

TOTAL ADULT BASIC ED INSTRUCTIONAL 523,065 523,064 549,139

TOTAL SUMMER SCHOOL 1,533,537 1,526,436 1,567,146

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION				
ADMINISTRATION				
NISTS RESEARCH				
0618-109-541.000	OFFICE SUPPLIES	30	0	0
		-----	-----	-----
	TOTAL NISTS RESEARCH	30	0	0
DEAN, ARTS & SCIENCES				
0618-110-549.023	SUPS/FUNDS FOR EXCELLENCE	3,111	0	0
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	TOTAL DEAN, ARTS & SCIENCES	3,111	0	0
Bridging the Gap				
0618-117-517.216	SAL	2,975	0	0
		-----	-----	-----
	SUBTOTAL SALARIES	2,975	0	0
0618-117-521.000	EMPLOYEE BENEFITS	350	0	0
0618-117-532.000	CONTR SVC CONSULTAT	350	0	0
0618-117-543.000	INSTRUCTIONAL SUPPLIES	986	0	0
0618-117-551.000	TRAVEL & MEETINGS	2,396	0	0
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	TOTAL Bridging the Gap	7,057	0	0
PROJECT ACHIEVE AWDS FOR EXCEL				
0618-553-551.028	CONF/MTG FUNDS FOR EXCELL	3,079	0	0
		-----	-----	-----
	TOTAL PROJECT ACHIEVE AWDS FOR EXCEL	3,079	0	0
	TOTAL ADMINISTRATION	13,277	0	0
OTHER				
INTERNATIONAL EDUCATION				
0619-006-513.016	INSTRUCTOR GRANT/SURS	1,667	0	0
0619-006-519.046	SALARY OTHER/SURS	14,453	0	0
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	SUBTOTAL SALARIES	16,120	0	0
0619-006-521.000	EMPLOYEE BENEFITS	103-	0	0

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION

OTHER

INTERNATIONAL EDUCATION

0619-006-532.111	CONT SVC CONSULTANT	1,950	0	0
0619-006-542.010	PRNT XEROX CHRGS ALL	280	0	0
0619-006-543.000	INSTRUCTIONAL SUPPLIES	941	0	0
0619-006-551.000	TRAVEL & MEETINGS	4,041	0	0
0619-006-590.000	OTHER EXPENDITURES	34,363	0	0

TOTAL INTERNATIONAL EDUCATION 57,592 0 0

AACC MENTOR LINKS

0619-026-513.016	INSTRUCTOR GRANT/SURS	3,500	0	0
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SUBTOTAL SALARIES 3,500 0 0

0619-026-521.000	EMPLOYEE BENEFITS	434	0	0
0619-026-543.000	INSTRUCTIONAL SUPPLIES	2,885	0	0
0619-026-547.201	ADVERT & PROMOTION	290	0	0
0619-026-551.000	TRAVEL & MEETINGS	4,504	0	0

TOTAL AACC MENTOR LINKS 11,613 0 0

NSF-ATE

0619-027-512.116	P.T. PROF TECH GRNT/SURS	0	0	12,800
0619-027-513.016	INSTRUCTOR GRANT/SURS	0	0	33,800

SUBTOTAL SALARIES 0 0 46,600

0619-027-521.000	EMPLOYEE BENEFITS	0	0	20,300
0619-027-532.000	CONTR SVC CONSULTAT	0	0	13,500
0619-027-532.004	CONTR SVC MENTORS	0	0	1,500
0619-027-532.114	THIRD PARTY EVALUATR	0	0	8,000
0619-027-539.022	CONTR SERVICES OTHER	0	0	12,000
0619-027-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	0	0	4,000
0619-027-542.000	PRINTING	0	0	3,250
0619-027-551.000	TRAVEL & MEETINGS	0	0	14,000

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTRUCTION

OTHER

NSF-ATE

0619-027-552.590 TRAVEL FOOD EXP 0 0 750
0619-027-599.000 INDIRECT COST-LOCAL 0 0 25,000

TOTAL NSF-ATE 0 0 148,900

ACADEMIC & ADM EQUIP

0619-028-710.001 TRANSFER TO ED 0 0 510,000

TOTAL ACADEMIC & ADM EQUIP 0 0 510,000

STRENGTHENING INT'L STUDIES

0619-032-513.016 INSTRUCTOR GRANT/SURS 0 0 6,618
0619-032-519.019 SUBSTITUTE PAY 0 0 4,500
0619-032-519.046 SALARY OTHER/SURS 0 0 9,010
0619-032-519.408 SALARY SILP TUTORS 0 0 600
0619-032-519.913 SALARY CASH MATCH 0 0 15,138
0619-032-519.914 JJC SALARY MATCH 0 0 15,138-

SUBTOTAL SALARIES 0 0 20,728

0619-032-520.013 FRIN BENE CASH MATCH 0 0 860
0619-032-520.014 JJC FRINGE MATCH 0 0 860-
0619-032-521.000 EMPLOYEE BENEFITS 0 0 3,468
0619-032-539.410 CONTR SVC - HONORARIUM 0 0 2,000
0619-032-541.000 OFFICE SUPPLIES 0 0 534
0619-032-541.005 SUPPLIES/NON-CAPITAL EQUIPMENT 0 0 130
0619-032-542.010 PRNT XEROX CHRGS ALL 0 0 417
0619-032-544.022 POSTAGE 0 0 84
0619-032-551.000 TRAVEL & MEETINGS 0 0 19,383
0619-032-552.014 JJC TRAVEL MATCH 0 0 1,000-
0619-032-552.023 TRAVEL--CASH MATCH 0 0 1,000
0619-032-553.319 EXTERNAL EVALUATOR TRAVEL 0 0 900
0619-032-590.000 OTHER EXPENDITURES 0 0 18,463
0619-032-592.001 SCHLRSHPS OTHR AWRDS 0 0 18,000

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTRUCTION					
OTHER					
STRENGTHENING INT'L STUDIES					
0619-032-599.000	INDIRECT COST-LOCAL		0	0	8,936
0619-032-599.023	OTHER CASH MATCH		0	0	500
0619-032-599.024	JJC OTHER MATCH		0	0	500-
0619-032-599.033	IN-KIND MATCH		0	0	17,873
0619-032-599.035	MATCH - CARL SANDBURG COLLEGE		0	0	5,884-
0619-032-599.036	MATCH - PARKLAND COLLEGE		0	0	11,989-
0619-032-599.122	INDIRECT COSTS-COST SHARING		0	0	2,830
0619-032-599.124	JJC INDIRECT COST-COST SHARING		0	0	2,830-
	TOTAL STRENGTHENING INT'L STUDIES		0	0	93,043
PLUS 50 COMPLETION					
0619-103-513.105	SAL INST SEMINAR		6,086	0	0
	SUBTOTAL SALARIES		6,086	0	0
0619-103-541.000	OFFICE SUPPLIES		345	0	0
0619-103-543.089	SEMINAR SUPPLIES		3,580	0	0
0619-103-547.201	ADVERT & PROMOTION		789	0	0
0619-103-553.031	STAFF TRAVEL		70	0	0
	TOTAL PLUS 50 COMPLETION		10,870	0	0
PROJ ACHIEVE FY13					
0619-555-511.016	F.T. ADMIN GRNT/SURS		11,675	0	0
0619-555-512.016	F.T. PROF TECH GRNT/SURS		7,314	0	0
0619-555-512.116	P.T. PROF TECH GRNT/SURS		5,766	0	0
0619-555-516.016	F.T. CLERICAL GRNT SURS		8,164	0	0
0619-555-519.016	F.T. TUTOR SALARIES GRANT		8,201	0	0
	SUBTOTAL SALARIES		41,120	0	0
0619-555-521.000	EMPLOYEE BENEFITS		15,906	0	0
0619-555-532.000	CONTR SVC CONSULTAT		286	0	0

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

PROJ ACHIEVE FY13

0619-555-542.010	PRNT XEROX CHRGS ALL	58	0	0
0619-555-543.111	INSTR SUPPLIES GRNT	470	0	0
0619-555-546.011	MEMBERSHIP DUES	3,288	0	0
0619-555-551.111	TRVL/MTG-GRANT	3,231	0	0
0619-555-575.111	TELEPHONE EXP.-GRANT	23	0	0
0619-555-599.227	STUDENT SUPPLEMENTAL	10,000	0	0

TOTAL PROJ ACHIEVE FY13 74,382 0 0

PROJ ACHIEVE FY14

0619-556-511.016	F.T. ADMIN GRNT/SURS	47,152	0	0
0619-556-512.016	F.T. PROF TECH GRNT/SURS	31,776	0	0
0619-556-512.116	P.T. PROF TECH GRNT/SURS	34,479	0	0
0619-556-516.016	F.T. CLERICAL GRNT SURS	34,390	0	0
0619-556-519.016	F.T. TUTOR SALARIES GRANT	40,236	0	0

SUBTOTAL SALARIES 188,033 0 0

0619-556-521.000	EMPLOYEE BENEFITS	73,262	0	0
0619-556-532.000	CONTR SVC CONSULTAT	180	0	0
0619-556-541.000	OFFICE SUPPLIES	2,337	0	0
0619-556-542.010	PRNT XEROX CHRGS ALL	276	0	0
0619-556-543.111	INSTR SUPPLIES GRNT	7,192	0	0
0619-556-544.111	POSTAGE - GRANT	1	0	0
0619-556-546.011	MEMBERSHIP DUES	2,868	0	0
0619-556-551.111	TRVL/MTG-GRANT	12,339	0	0
0619-556-575.111	TELEPHONE EXP.-GRANT	116	0	0
0619-556-599.227	STUDENT SUPPLEMENTAL	14,000	0	0

TOTAL PROJ ACHIEVE FY14 300,604 0 0

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

PROJ ACHIEVE FY15

0619-557-511.016	F.T. ADMIN GRNT/SURS	0	73,630	0
0619-557-512.016	F.T. PROF TECH GRNT/SURS	0	49,298	0
0619-557-512.116	P.T. PROF TECH GRNT/SURS	0	52,518	0
0619-557-516.016	F.T. CLERICAL GRNT SURS	0	40,273	0
0619-557-519.016	F.T. TUTOR SALARIES GRANT	0	46,802	0

SUBTOTAL SALARIES		0	262,521	0
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0619-557-521.000	EMPLOYEE BENEFITS	0	98,838	0
0619-557-532.000	CONTR SVC CONSULTAT	0	1,200	0
0619-557-541.000	OFFICE SUPPLIES	0	400	0
0619-557-542.010	PRNT XEROX CHRGS ALL	0	250	0
0619-557-543.111	INSTR SUPPLIES GRNT	0	425	0
0619-557-544.111	POSTAGE - GRANT	0	150	0
0619-557-546.011	MEMBERSHIP DUES	0	180	0
0619-557-551.111	TRVL/MTG-GRANT	0	5,197	0
0619-557-575.111	TELEPHONE EXP.-GRANT	0	400	0
0619-557-599.227	STUDENT SUPPLEMENTAL	0	8,800	0

TOTAL	PROJ ACHIEVE FY15	0	378,361	0
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PROJ ACHIEVE FY16

0619-558-511.016	F.T. ADMIN GRNT/SURS	0	0	62,898
0619-558-512.016	F.T. PROF TECH GRNT/SURS	0	0	50,583
0619-558-512.116	P.T. PROF TECH GRNT/SURS	0	0	25,719
0619-558-516.016	F.T. CLERICAL GRNT SURS	0	0	45,786
0619-558-519.016	F.T. TUTOR SALARIES GRANT	0	0	51,704

SUBTOTAL SALARIES		0	0	236,690
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0619-558-521.000	EMPLOYEE BENEFITS	0	0	118,521
0619-558-532.000	CONTR SVC CONSULTAT	0	0	2,500
0619-558-541.000	OFFICE SUPPLIES	0	0	250

RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

PROJ ACHIEVE FY16

0619-558-542.010	PRNT XEROX CHRGS ALL	0	0	400
0619-558-543.111	INSTR SUPPLIES GRNT	0	0	1,500
0619-558-546.011	MEMBERSHIP DUES	0	0	3,000
0619-558-551.111	TRVL/MTG-GRANT	0	0	7,350
0619-558-575.111	TELEPHONE EXP.-GRANT	0	0	150
0619-558-599.227	STUDENT SUPPLEMENTAL	0	0	8,000

TOTAL	PROJ ACHIEVE FY16	0	0	378,361
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EARLY SCH LEAVERS

0619-932-512.110	P.T. PROF TECH	0	0	6,463
0619-932-514.011	INSTR SALARIES P.T.	17,409	18,579	19,388
0619-932-516.110	P.T. CLERICAL	4,638	4,800	11,910
0619-932-519.007	COORDINATORS SALARIES	20,425	19,611	17,326

SUBTOTAL	SALARIES	42,472	42,990	55,087
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0619-932-521.000	EMPLOYEE BENEFITS	8,699	2,320	7,615
0619-932-543.000	INSTRUCTIONAL SUPPLIES	3,950	2,500	201
0619-932-549.999	SUPPLIES/OTHER	1,550	1,550	0
0619-932-551.007	STUDENT TRANSPORTATION	1,988	9,890	2,432
0619-932-551.011	PROFESSIONAL DEVEL.	1,340	750	850

TOTAL	EARLY SCH LEAVERS	59,999	60,000	66,185
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PROGRAM IMPROVEMENT

0619-948-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	44,833	49,000	0
0619-948-586.000	EQUIP-INSTRUCTIONAL	4,568	0	47,200

TOTAL	PROGRAM IMPROVEMENT	49,401	49,000	47,200
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		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTRUCTION					
OTHER					
DUAL ENHANCEMENT GRANT					
0619-954-519.015		SAL-STIPEND-ACADEMIC	3,150	0	0
	SUBTOTAL	SALARIES	3,150	0	0
0619-954-521.000		EMPLOYEE BENEFITS	14	0	0
0619-954-551.000		TRAVEL & MEETINGS	3,935	0	0
	TOTAL	DUAL ENHANCEMENT GRANT	7,099	0	0
	TOTAL	OTHER	571,560	487,361	1,243,689
	TOTAL	INSTRUCTION	2,788,007	2,471,532	3,298,835
LIBRARY CENTER					
LIBRARY CENTER					
LIBRARY					
0621-102-543.027		SUPPLIES-FNDS FOR EXCELLENCE	3,150	0	0
	TOTAL	LIBRARY	3,150	0	0
NEH-LIBR-50104-13		LIB. SUPP.--GRANT	1,500	0	0
0621-117-545.111					
	TOTAL	NEH-LIBR-50104-13	1,500	0	0
BACK TO BOOKS-URBAN		LIB. SUPP.--GRANT	5,000	0	0
0621-118-545.111					
	TOTAL	BACK TO BOOKS-URBAN FICT	5,000	0	0
	TOTAL	LIBRARY CENTER	9,650	0	0

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
ACADEMIC SKILLS CNTR					
0623-104-549.023		SUPS/FUNDS FOR EXCELLENCE	5,000	0	0
	TOTAL	ACADEMIC SKILLS CNTR	5,000	0	0
	TOTAL	COMMUNICATION CENTER	5,000	0	0
	TOTAL	ACADEMIC SUPPORT	14,650	0	0
COUNSELING & TESTING					
COUNSELING & TESTING					
COUNSELING & TEST					
0632-302-543.027		SUPPLIES-FNDS FOR EXCELLENCE	10,379	0	0
	TOTAL	COUNSELING & TEST	10,379	0	0
DOJ-OVW CAMPUS PROGRAM					
0632-308-512.116		P.T. PROF TECH GRNT/SURS	15,846	37,274	10,134
0632-308-517.216		SAL	0	12,000	12,000
	SUBTOTAL	SALARIES	15,846	49,274	22,134
0632-308-521.000		EMPLOYEE BENEFITS	1,887	3,000	3,000
0632-308-532.000		CONTR SVC CONSULTAT	14,976	25,000	51,000
0632-308-542.000		PRINTING	48	500	500
0632-308-546.000		PUBLICATIONS & DUES	2,050	4,500	3,000
0632-308-547.000		ADVERTISING	0	1,500	1,000
0632-308-549.000		OTHER SUPPLIES	0	5,000	3,376
0632-308-551.000		TRAVEL & MEETINGS	6,776	8,000	5,990
	TOTAL	DOJ-OVW CAMPUS PROGRAM	41,583	96,774	90,000
	TOTAL	COUNSELING & TESTING	51,962	96,774	90,000

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
SCHOLARSHIPS					
	0634-100-592.176	STU SERV RECOG AWARD	1,412	0	0
	0634-100-592.178	THEATRE	4,658-	0	0
	0634-100-592.203	INVESTMENT PROCEEDS	904	0	0
	0634-100-592.537	STUDENT GOVNMNT BOOK SCHOLRSHP	2,821-	0	0
	0634-100-592.779	JJC MUSIC TALENT SCHLP.	918	0	0
		-----	-----	-----	-----
	TOTAL	SCHOLARSHIPS	4,245-	0	0
GRANTS					
	0634-300-592.472	NURSE DEPT/CHINA TRIP	118	0	0
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	TOTAL	GRANTS	118	0	0
FED WK STUDY AMERICA READS					
	0634-301-518.020	SAL COLLEGE W.S.	14,527	40,000	40,000
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	TOTAL	FED WK STUDY AMERICA READS	14,527	40,000	40,000
FEDERAL WORK STUDY					
	0634-303-518.020	SAL COLLEGE W.S.	145,305	126,660	126,660
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	SUBTOTAL	SALARIES	145,305	126,660	126,660
	0634-303-592.505	ADMIN EXP 5%	17,205	18,340	18,340
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	TOTAL	FEDERAL WORK STUDY	162,510	145,000	145,000
PELL GRANT					
	0634-305-592.574	PRIOR YEAR EXPENSE	226,152	0	0
	0634-305-592.575	CURRENT YEAR EXPENSE	13,376,030	15,000,000	15,000,000
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	TOTAL	PELL GRANT	13,602,182	15,000,000	15,000,000

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
SEOG INIT. & CONTIN.					
0634-306-592.506		SEOG EXP	154,914	181,799	182,000
	TOTAL	SEOG INIT. & CONTIN.	154,914	181,799	182,000
DIRECT LOAN					
0634-308-597.574		PRIOR YEAR EXPENSE	331,196	0	0
0634-308-597.575		CURRENT YEAR EXPENSE	5,942,635	10,000,000	10,000,000
	TOTAL	DIRECT LOAN	6,273,831	10,000,000	10,000,000
MAP RECEIVABLE					
0634-314-592.001		SCHLRSHPS OTHR AWRDS	1,616,608	0	0
	TOTAL	MAP RECEIVABLE	1,616,608	0	0
STUDENT EMERGENCY					
0634-330-545.000		SUPPLIES - BOOKS	4,754	0	0
0634-330-552.590		TRAVEL FOOD EXP	746	0	0
	TOTAL	STUDENT EMERGENCY	5,500	0	0
	TOTAL	FINANCIAL AID	21,825,945	25,366,799	25,367,000
CAREER SERVICES					
CAREER SERVICES					
0635-305-539.023		CONT SRV/FNDS FOR EXCELLENCE	22,473	0	0
	TOTAL	CAREER SERVICES	22,473	0	0
	TOTAL	CAREER SERVICES	22,473	0	0
ADMINISTRATION					
V.P. STUDENT DEVELOPMENT					
0638-308-551.028		CONF/MTG FUNDS FOR EXCELL	459	0	0
	TOTAL	V.P. STUDENT DEVELOPMENT	459	0	0
	TOTAL	ADMINISTRATION	459	0	0

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

STUDENT SERVICES
ADMINISTRATION
V.P. STUDENT DEVELOPMENT

TOTAL STUDENT SERVICES 21,900,839 25,463,573 25,457,000

COMMUNITY SERVICES
COMMUNITY SERVICES
TANF JOB PLACEMENT

0641-110-512.016	F.T. PROF TECH GRNT/SURS	46,015	66,367	46,300
0641-110-512.116	P.T. PROF TECH GRNT/SURS	0	0	14,758
0641-110-513.016	INSTRUCTOR GRANT/SURS	16,632	0	20,869
0641-110-516.116	P.T. CLERICAL GRNT SURS	3,412	3,758	5,484

SUBTOTAL SALARIES 66,059 70,125 87,411

0641-110-521.000	EMPLOYEE BENEFITS	18,779	42,554	21,321
0641-110-541.000	OFFICE SUPPLIES	2,189	4,000	4,000
0641-110-542.000	PRINTING	0	950	950
0641-110-543.000	INSTRUCTIONAL SUPPLIES	2,691	5,000	10,859
0641-110-543.006	WORKSHOP SUPPLIES	0	1,000	1,500
0641-110-551.000	TRAVEL & MEETINGS	552	1,000	1,000
0641-110-590.000	OTHER EXPENDITURES	7,496	23,217	23,217
0641-110-599.000	INDIRECT COST-LOCAL	15,107	10,821	8,409
0641-110-599.023	OTHER CASH MATCH	21,317	0	0
0641-110-599.024	JJC OTHER MATCH	21,317-	0	0

TOTAL TANF JOB PLACEMENT 112,873 158,667 158,667

HEALTHCARE BRIDGE YR#3

0641-207-511.016	F.T. ADMIN GRNT/SURS	3,841	0	0
0641-207-512.000	PROF/TECH SALARIES	4,305	0	0
0641-207-512.016	F.T. PROF TECH GRNT/SURS	13,469	0	0
0641-207-519.913	SALARY CASH MATCH	7,777	0	0
0641-207-519.914	JJC SALARY MATCH	7,777-	0	0

SUBTOTAL SALARIES 21,615 0 0

	RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
PUBLIC SERVICES				
COMMUNITY SERVICES				
HEALTHCARE BRIDGE YR#3				
0641-207-520.013	FRIN BENE CASH MATCH	1,170	0	0
0641-207-520.014	JJC FRINGE MATCH	1,170-	0	0
0641-207-521.000	EMPLOYEE BENEFITS	6,582	0	0
0641-207-542.000	PRINTING	8	0	0
0641-207-543.000	INSTRUCTIONAL SUPPLIES	5,609	0	0
0641-207-549.100	ASSESSMENT SUPPLIES	1,180	0	0
0641-207-551.007	STUDENT TRANSPORTATION	1,574	0	0
0641-207-599.470	TUITION EXPENSE	10,078	0	0
0641-207-599.471	TUITION BRIDGE COMPONENT	440	0	0
	TOTAL HEALTHCARE BRIDGE YR#3	47,086	0	0
HEALTHCARE BRIDGE YR#4				
0641-208-511.016	F.T. ADMIN GRNT/SURS	13,468	5,000	0
0641-208-512.016	F.T. PROF TECH GRNT/SURS	37,460	13,650	0
0641-208-519.913	SALARY CASH MATCH	7,841	0	0
0641-208-519.914	JJC SALARY MATCH	7,841-	0	0
	SUBTOTAL SALARIES	50,928	18,650	0
0641-208-520.013	FRIN BENE CASH MATCH	1,214	0	0
0641-208-520.014	JJC FRINGE MATCH	1,214-	0	0
0641-208-521.000	EMPLOYEE BENEFITS	19,206	7,000	0
0641-208-541.000	OFFICE SUPPLIES	0	200	0
0641-208-542.000	PRINTING	12	150	0
0641-208-543.000	INSTRUCTIONAL SUPPLIES	7,678	4,000	0
0641-208-544.011	POSTAGE LOCAL	0	50	0
0641-208-549.100	ASSESSMENT SUPPLIES	0	2,900	0
0641-208-551.000	TRAVEL & MEETINGS	200	0	0
0641-208-551.007	STUDENT TRANSPORTATION	2,457	1,000	0
0641-208-559.000	OTHR CONFR & MTNG EX	0	320	0
0641-208-599.470	TUITION EXPENSE	33,918	15,730	0

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
HEALTHCARE BRIDGE YR#4					
	TOTAL	HEALTHCARE BRIDGE YR#4	114,399	50,000	0
HPOG IMPACT EVALUATION					
	0641-209-512.116	P.T. PROF TECH GRNT/SURS	5,143	8,652	0
	SUBTOTAL	SALARIES	5,143	8,652	0
	0641-209-521.000	EMPLOYEE BENEFITS	603	1,150	0
	TOTAL	HPOG IMPACT EVALUATION	5,746	9,802	0
HEALTHCARE BRIDGE YR 5					
	0641-210-511.016	F.T. ADMIN GRNT/SURS	0	18,850	0
	0641-210-512.016	F.T. PROF TECH GRNT/SURS	0	52,100	14,013
	SUBTOTAL	SALARIES	0	70,950	14,013
	0641-210-521.000	EMPLOYEE BENEFITS	0	27,200	4,315
	0641-210-541.000	OFFICE SUPPLIES	0	200	0
	0641-210-542.000	PRINTING	0	200	0
	0641-210-543.000	INSTRUCTIONAL SUPPLIES	0	7,800	0
	0641-210-544.011	POSTAGE LOCAL	0	50	0
	0641-210-549.100	ASSESSMENT SUPPLIES	0	2,900	0
	0641-210-551.000	TRAVEL & MEETINGS	0	200	0
	0641-210-551.007	STUDENT TRANSPORTATION	0	2,650	0
	0641-210-559.000	OTHR CONFR & MTNG EX	0	320	0
	0641-210-599.470	TUITION EXPENSE	0	32,530	0
	TOTAL	HEALTHCARE BRIDGE YR 5	0	145,000	18,328

		RESTRICT. PURP. FUND	2013-14	2014-15	2015-16
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC STATE CY14					
0641-323-511.000	ADMIN. SALARIES		4,534	0	0
0641-323-511.110	P.T. ADMIN SALARY		30,995	41,750	0
0641-323-516.110	P.T. CLERICAL		11,971	5,750	0
0641-323-519.913	SALARY CASH MATCH		13,080	23,400	0
0641-323-519.914	JJC SALARY MATCH		13,080-	23,400-	0
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	SUBTOTAL SALARIES		47,500	47,500	0
0641-323-520.013	FRIN BENE CASH MATCH		5,907	5,915	0
0641-323-520.014	JJC FRINGE MATCH		5,907-	5,915-	0
0641-323-599.023	OTHER CASH MATCH		1,016	6,310	0
0641-323-599.024	JJC OTHER MATCH		1,016-	6,310-	0
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	TOTAL SBDC STATE CY14		47,500	47,500	0
SBDC CY15					
0641-324-511.110	P.T. ADMIN SALARY		0	0	34,965
0641-324-519.913	SALARY CASH MATCH		0	0	26,000
0641-324-519.914	JJC SALARY MATCH		0	0	26,000-
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	SUBTOTAL SALARIES		0	0	34,965
0641-324-520.013	FRIN BENE CASH MATCH		0	0	3,150
0641-324-520.014	JJC FRINGE MATCH		0	0	3,150-
0641-324-521.000	EMPLOYEE BENEFITS		0	0	12,535
0641-324-599.023	OTHER CASH MATCH		0	0	6,475
0641-324-599.024	JJC OTHER MATCH		0	0	6,475-
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	TOTAL SBDC CY15		0	0	47,500

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

PUBLIC SERVICES			
COMMUNITY SERVICES			
SBDC STATE CY13			
0641-332-511.116	P.T. ADMIN GRNT/SURS	10,351	0
0641-332-519.913	SALARY CASH MATCH	16,551	0
0641-332-519.914	JJC SALARY MATCH	16,551-	0
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	SUBTOTAL SALARIES	10,351	0
0641-332-520.013	FRIN BENE CASH MATCH	1,697	0
0641-332-520.014	JJC FRINGE MATCH	1,697-	0
0641-332-521.000	EMPLOYEE BENEFITS	501	0
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	TOTAL SBDC STATE CY13	10,852	0
SBDC FEDERAL CY13			
0641-333-511.116	P.T. ADMIN GRNT/SURS	10,351	0
0641-333-519.913	SALARY CASH MATCH	16,551	0
0641-333-519.914	JJC SALARY MATCH	16,551-	0
		-----	-----
	SUBTOTAL SALARIES	10,351	0
0641-333-520.013	FRIN BENE CASH MATCH	1,697	0
0641-333-520.014	JJC FRINGE MATCH	1,697-	0
0641-333-521.000	EMPLOYEE BENEFITS	501	0
		-----	-----
	TOTAL SBDC FEDERAL CY13	10,852	0
	TOTAL COMMUNITY SERVICES	349,308	410,969
CONTINUING EDUCATION			
IDOT ENGINEER TECH TRAINING			
0642-431-511.004	ADMIN SAL COORDINATOR	12,600	0
0642-431-513.105	SAL INST SEMINAR	500	0
0642-431-516.110	P.T. CLERICAL	6,800	0
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	SUBTOTAL SALARIES	19,900	0

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RESTRICT. PURP. FUND
EXPENSES

2013-14 2014-15 2015-16
ACTUAL BUDGET BUDGET

PUBLIC SERVICES
CONTINUING EDUCATION
IDOT ENGINEER TECH TRAINING

0642-431-521.000	EMPLOYEE BENEFITS	3,413	0	0
0642-431-539.204	CONTRACTUAL SERVICES	352	0	0
0642-431-539.401	STUDENT STIPENDS	28,650	0	0
0642-431-541.000	OFFICE SUPPLIES	216	0	0
0642-431-542.000	PRINTING	311	0	0
0642-431-543.089	SEMINAR SUPPLIES	9,593	0	0
0642-431-547.000	ADVERTISING	1,928	0	0
0642-431-551.000	TRAVEL & MEETINGS	151	0	0
0642-431-590.526	TUITION	28,778	0	0
0642-431-599.000	INDIRECT COST-LOCAL	3,279	0	0

TOTAL	IDOT ENGINEER TECH TRAINING	96,571	0	0
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Driving America One Veteran

0642-440-519.913	SALARY CASH MATCH	20,696	0	0
0642-440-519.914	JJC SALARY MATCH	20,696-	0	0

SUBTOTAL	SALARIES	0	0	0
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0642-440-520.013	FRIN BENE CASH MATCH	8,137	0	0
0642-440-520.014	JJC FRINGE MATCH	8,137-	0	0
0642-440-590.526	TUITION	176,427	0	0
0642-440-599.000	INDIRECT COST-LOCAL	12,715	0	0
0642-440-599.023	OTHER CASH MATCH	6,600	0	0
0642-440-599.024	JJC OTHER MATCH	6,600-	0	0
0642-440-599.064	MATCH INDIRECT COST	12,715-	0	0

TOTAL	Driving America One Veteran	176,427	0	0
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RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

PUBLIC SERVICES				
CONTINUING EDUCATION				
FY 2014 VEHICLE SAFETY TRAIN				
0642-441-590.526	TUITION	0	0	82,900
0642-441-599.023	OTHER CASH MATCH	0	0	20,725
0642-441-599.024	JJC OTHER MATCH	0	0	20,725-
	TOTAL	0	0	82,900
SOS LITERACY				
0642-476-512.005	PROF/TECH LITERACY SERVICES	27,058	26,208	27,299
	SUBTOTAL SALARIES	27,058	26,208	27,299
0642-476-521.000	EMPLOYEE BENEFITS	2,841	4,967	15,176
0642-476-532.408	VOLUNTEER TRAINING	0	1,425	0
0642-476-541.000	OFFICE SUPPLIES	4,868	3,875	0
0642-476-542.010	PRNT XEROX CHRGS ALL	234	0	0
0642-476-543.000	INSTRUCTIONAL SUPPLIES	3,050	3,040	1,500
0642-476-549.999	SUPPLIES/OTHER	2,200	2,000	1,525
0642-476-551.111	TRVL/MTG-GRANT	1,085	1,085	1,260
0642-476-590.000	OTHER EXPENDITURES	2,900	2,900	0
	TOTAL	44,236	45,500	46,760
iNAM-TRADE ADJ ASST TRAINING				
0642-480-511.016	F.T. ADMIN GRNT/SURS	14,853	37,250	15,200
	SUBTOTAL SALARIES	14,853	37,250	15,200
0642-480-521.000	EMPLOYEE BENEFITS	6,323	17,000	6,000
0642-480-539.000	CONT.SC-OTHER	0	20,000	0
0642-480-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	11,371	0	10,000
0642-480-551.000	TRAVEL & MEETINGS	13,002	11,000	2,000
0642-480-586.000	EQUIP-INSTRUCTIONAL	280,892	18,000	0
	TOTAL	326,441	103,250	33,200

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

PUBLIC SERVICES				
CONTINUING EDUCATION				
TITLE 1B NAT'L EMERGENCY GRANT				
0642-481-532.000	CONTR SVC CONSULTAT	1,833	0	0
0642-481-590.526	TUITION	47,300	0	0
	TOTAL	49,133	0	0
WIA WORK READINESS				
0642-503-511.016	F.T. ADMIN GRNT/SURS	29,812	30,500	32,268
0642-503-512.016	F.T. PROF TECH GRNT/SURS	23,975	24,502	25,742
0642-503-513.105	SAL INST SEMINAR	61,200	33,300	36,640
	SUBTOTAL SALARIES	114,987	88,302	94,650
0642-503-521.000	EMPLOYEE BENEFITS	33,386	35,550	35,233
0642-503-541.000	OFFICE SUPPLIES	1,062	4,971	2,400
0642-503-543.089	SEMINAR SUPPLIES	37,404	17,003	9,432
0642-503-544.022	POSTAGE	327	1,229	1,500
0642-503-549.100	ASSESSMENT SUPPLIES	27,534	19,845	20,000
0642-503-551.007	STUDENT TRANSPORTATION	0	0	4,500
0642-503-553.031	STAFF TRAVEL	70	500	885
0642-503-590.526	TUITION	7,680	5,400	4,200
	TOTAL	222,450	172,800	172,800
GRUNDY WIA TITLE 1B				
0642-505-511.016	F.T. ADMIN GRNT/SURS	25,825	33,500	34,655
0642-505-512.016	F.T. PROF TECH GRNT/SURS	18,330	20,000	20,832
0642-505-512.116	P.T. PROF TECH GRNT/SURS	37,083	39,000	36,554
	SUBTOTAL SALARIES	81,238	92,500	92,041
0642-505-521.000	EMPLOYEE BENEFITS	32,151	38,000	39,369
0642-505-541.000	OFFICE SUPPLIES	1,228	1,400	4,000
0642-505-542.000	PRINTING	1,028	700	1,500
0642-505-543.059	CLIENT SUPPLIES	3,741	4,500	12,000

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

PUBLIC SERVICES
CONTINUING EDUCATION
GRUNDY WIA TITLE 1B

0642-505-543.609	DWAC INSTR SUPPLY	4,116	4,950	14,000
0642-505-544.022	POSTAGE	141	100	200
0642-505-546.000	PUBLICATIONS & DUES	251	350	350
0642-505-547.000	ADVERTISING	1,063	1,000	6,000
0642-505-553.031	STAFF TRAVEL	1,585	2,500	5,000
0642-505-590.529	ADULT TUITION	49,223	43,000	75,000
0642-505-590.530	DWAC TUITION	50,994	50,000	84,000

TOTAL	GRUNDY WIA TITLE 1B	-----	-----	-----
		226,759	239,000	333,460

GRUNDY WIA YOUTH

0642-616-511.016	F.T. ADMIN GRNT/SURS	42,804	47,000	46,209
0642-616-512.016	F.T. PROF TECH GRNT/SURS	18,330	20,000	20,832
0642-616-518.010	SAL-STU EMPLOYEES W/	24,294	15,500	30,000

SUBTOTAL	SALARIES	-----	-----	-----
		85,428	82,500	97,041

0642-616-521.000	EMPLOYEE BENEFITS	34,893	38,500	39,147
0642-616-539.401	STUDENT STIPENDS	2,420	2,500	3,000
0642-616-541.000	OFFICE SUPPLIES	1,997	2,000	1,000
0642-616-542.000	PRINTING	250	500	500
0642-616-543.060	YOUTH SUPPLIES	0	500	500
0642-616-543.061	SUPPLIES OUT OF SCHOOL YOUTH	2,325	5,000	2,500
0642-616-544.022	POSTAGE	141	100	100
0642-616-546.000	PUBLICATIONS & DUES	591	200	300
0642-616-547.000	ADVERTISING	2,439	2,700	1,200
0642-616-551.531	YOUTH TRAVEL	0	500	0
0642-616-551.532	TRAVEL OUT OF SCHOOL YOUTH	2,812	1,500	3,000
0642-616-552.114	TRAVEL - STAFF	2,065	2,000	2,000
0642-616-590.531	YOUTH TUITION	1,028	2,000	1,500
0642-616-590.532	TUITION OUT OF SCHOOL YOUTH	30,459	27,000	33,000

TOTAL	GRUNDY WIA YOUTH	-----	-----	-----
		166,848	167,500	184,788

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WILL CO YOUTH GED					
0642-629-511.016		F.T. ADMIN GRNT/SURS	23,169	24,500	25,245
0642-629-512.016		F.T. PROF TECH GRNT/SURS	52,016	52,500	77,581
0642-629-512.116		P.T. PROF TECH GRNT/SURS	23,924	0	0
	SUBTOTAL	SALARIES	99,109	77,000	102,826
0642-629-521.000		EMPLOYEE BENEFITS	46,837	48,500	63,227
0642-629-541.000		OFFICE SUPPLIES	779	1,000	1,000
0642-629-542.000		PRINTING	633	1,950	2,000
0642-629-543.089		SEMINAR SUPPLIES	8,072	10,900	5,600
0642-629-549.100		ASSESSMENT SUPPLIES	3,152	7,700	0
0642-629-553.031		STAFF TRAVEL	1,460	500	2,500
0642-629-585.000		EQUIPMENT-OFFICE	7,575	0	0
	TOTAL	WILL CO YOUTH GED	167,617	147,550	177,153
WILL CO YOUTH WORK READINESS					
0642-630-511.016		F.T. ADMIN GRNT/SURS	23,169	24,320	25,245
0642-630-512.016		F.T. PROF TECH GRNT/SURS	7,992	8,168	47,246
0642-630-512.116		P.T. PROF TECH GRNT/SURS	37,089	70,700	30,324
	SUBTOTAL	SALARIES	68,250	103,188	102,815
0642-630-521.000		EMPLOYEE BENEFITS	19,125	25,000	40,205
0642-630-541.000		OFFICE SUPPLIES	1,997	1,000	500
0642-630-542.000		PRINTING	431	2,000	200
0642-630-543.089		SEMINAR SUPPLIES	10,953	21,700	6,410
0642-630-549.100		ASSESSMENT SUPPLIES	12,173	28,900	11,000
0642-630-553.031		STAFF TRAVEL	1,601	500	2,000
0642-630-585.000		EQUIPMENT-OFFICE	21,184	0	0
	TOTAL	WILL CO YOUTH WORK READINESS	135,714	182,288	163,130

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WILL CO MY FUTURE-YOUTH					
0642-631-511.016		F.T. ADMIN GRNT/SURS	0	0	82,461
0642-631-512.016		F.T. PROF TECH GRNT/SURS	0	0	90,823
	SUBTOTAL	SALARIES	0	0	173,284
0642-631-521.000		EMPLOYEE BENEFITS	0	0	68,090
0642-631-532.000		CONTR SVC CONSULTAT	0	0	10,000
0642-631-541.000		OFFICE SUPPLIES	0	0	650
0642-631-542.000		PRINTING	0	0	250
0642-631-543.000		INSTRUCTIONAL SUPPLIES	0	0	45,000
0642-631-544.011		POSTAGE LOCAL	0	0	100
0642-631-549.100		ASSESSMENT SUPPLIES	0	0	10,000
0642-631-551.000		TRAVEL & MEETINGS	0	0	2,400
0642-631-551.007		STUDENT TRANSPORTATION	0	0	9,000
0642-631-599.470		TUITION EXPENSE	0	0	135,000
	TOTAL	WILL CO MY FUTURE-YOUTH	0	0	453,774
	TOTAL	CONTINUING EDUCATION	1,612,196	1,057,888	1,647,965
	TOTAL	PUBLIC SERVICES	1,961,504	1,468,857	1,872,460
CULTURAL SERIES					
CULTURAL SERIES					
CCAMPIS					
0663-070-516.110		P.T. CLERICAL	2,280	0	0
	SUBTOTAL	SALARIES	2,280	0	0
0663-070-541.000		OFFICE SUPPLIES	314	0	0
0663-070-590.000		OTHER EXPENDITURES	1,239	0	0
	TOTAL	CCAMPIS	3,833	0	0

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INDEPENDENT OPERAT.					
CULTURAL SERIES					
JAAEYC/CHILDHOOD CENTER					
0663-075-518.157	STUDENT INTERN		2,476	0	0
			-----	-----	-----
	SUBTOTAL SALARIES		2,476	0	0

	TOTAL JAAEYC/CHILDHOOD CENTER		2,476	0	0
	TOTAL CULTURAL SERIES		6,309	0	0
STUDENT ORGANIZATION					
STUDENT CLUBS					
0665-400-551.028	CONF/MTG FUNDS FOR EXCELL		5,000	0	0
			-----	-----	-----
	TOTAL STUDENT CLUBS		5,000	0	0
	TOTAL STUDENT ORGANIZATION		5,000	0	0
OTHER					
EARLY CHILDHOOD CENTER					
0669-069-590.000	OTHER EXPENDITURES		5,000	0	0
			-----	-----	-----
	TOTAL EARLY CHILDHOOD CENTER		5,000	0	0
	TOTAL OTHER		5,000	0	0
	TOTAL INDEPENDENT OPERAT.		16,309	0	0
CAMPUS SECURITY					
CAMPUS SECURITY					
CAMPUS POLICE					
0674-204-543.027	SUPPLIES-FNDS FOR EXCELLENCE		5,304	0	0
			-----	-----	-----
	TOTAL CAMPUS POLICE		5,304	0	0

	RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
OPERATION & MAINT.				
CAMPUS SECURITY				
EMERGENCY MGMT N HIGHER ED				
0674-205-511.116	P.T. ADMIN GRNT/SURS	8,767	0	0
0674-205-519.026	SAL OTH - INST SEMINARS	700	0	0
	SUBTOTAL SALARIES	9,467	0	0
0674-205-521.000	EMPLOYEE BENEFITS	4,053	0	0
0674-205-539.000	CONT.SC-OTHER	36,694	0	0
0674-205-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	38,049	0	0
0674-205-542.000	PRINTING	1,374	0	0
0674-205-586.000	EQUIP-INSTRUCTIONAL	5,666	0	0
0674-205-599.000	INDIRECT COST-LOCAL	5,962	0	0
TOTAL	EMERGENCY MGMT N HIGHER ED	101,265	0	0
TOTAL	CAMPUS SECURITY	106,569	0	0
TOTAL	OPERATION & MAINT.	106,569	0	0
BUSINESS OFFICE				
BUSINESS OFFICE				
FINANCIAL SERVICES				
0682-112-535.000	LEGAL SERVICES	6,065	10,000	20,000
TOTAL	FINANCIAL SERVICES	6,065	10,000	20,000
TOTAL	BUSINESS OFFICE	6,065	10,000	20,000
TOTAL	GENERAL ADMINISTRAT.	6,065	10,000	20,000

RESTRICT. PURP. FUND
EXPENSES

2013-14 ACTUAL 2014-15 BUDGET 2015-16 BUDGET

INSTITUT. SUPPORT				
INSTITUT. ADVANCEMNT				
DONORS FORUM				
0696-960-590.000	OTHER EXPENDITURES	570	5,435	0
		-----	-----	-----
TOTAL	DONORS FORUM	570	5,435	0
RESOURCE DEVELOPMENT				
0696-963-511.000	ADMIN. SALARIES	112,219	114,688	118,231
0696-963-512.000	PROF/TECH SALARIES	256,301	145,107	139,213
0696-963-519.024	OVERTIME ALLOCATION	261	0	0
		-----	-----	-----
SUBTOTAL	SALARIES	368,781	259,795	257,444
0696-963-521.000	EMPLOYEE BENEFITS	123,577	103,040	87,884
0696-963-534.201	MAINT. SC-EQUIPMENT	18,657	18,324	18,324
0696-963-539.000	CONT.SC-OTHER	3,000	3,000	3,000
0696-963-541.000	OFFICE SUPPLIES	3,190	3,221	3,221
0696-963-542.000	PRINTING	13,335	16,735	16,735
0696-963-542.010	PRNT XEROX CHRGS ALL	1,226	2,300	2,300
0696-963-544.022	POSTAGE	2,728	5,500	5,500
0696-963-546.000	PUBLICATIONS & DUES	2,441	1,036	1,036
0696-963-547.000	ADVERTISING	2,980	2,850	2,850
0696-963-551.000	TRAVEL & MEETINGS	17,347	5,900	5,900
0696-963-575.000	TELEPHONE	739	1,500	1,500
		-----	-----	-----
TOTAL	RESOURCE DEVELOPMENT	558,001	423,201	405,694
TOTAL	INSTITUT. ADVANCEMNT	558,571	428,636	405,694
OTHER				
RETIREMENT COMMITMENTS/SURS				
0699-800-590.000	OTHER EXPENDITURES	18,788,978	10,000,000	10,000,000
		-----	-----	-----
TOTAL	RETIREMENT COMMITMENTS/SURS	18,788,978	10,000,000	10,000,000
TOTAL	OTHER	18,788,978	10,000,000	10,000,000

		RESTRICT. PURP. FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT OTHER RETIREMENT COMMITMENTS/SURS					
TOTAL	INSTITUT. SUPPORT		19,347,549	10,428,636	10,405,694
TOTAL	RESTRICT. PURP. FUND		46,141,492	39,842,598	41,053,989

		2013-14	2014-15	2015-16
		ACTUAL	BUDGET	BUDGET
INTEREST ON INVSTMNT 0700-000-470.000	INTEREST ON INVSTMNT	22,949	75,000	75,000
	TOTAL INTEREST ON INVSTMNT	----- 22,949	----- 75,000	----- 75,000
	TOTAL WORKING CASH FUND	22,949	75,000	75,000

		AUDIT FUND			
		REVENUES	2013-14	2014-15	2015-16
			ACTUAL	BUDGET	BUDGET
LOCAL GOVT SOURCES					
1100-000-411.000	CURRENT TAXES		88,312	91,000	92,000
1100-000-412.000	BACK TAXES		115	0	0
	TOTAL LOCAL GOVT SOURCES		88,427	91,000	92,000
	TOTAL AUDIT FUND		88,427	91,000	92,000

		AUDIT FUND EXPENSES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
AUDIT SERVICES					
1192-610-531.000	CONTR SVC AUDIT SVC		111,816	91,000	92,000
	TOTAL	AUDIT SERVICES	111,816	91,000	92,000
	TOTAL	INSTITUT. EXPENSE	111,816	91,000	92,000
OTHER					
CONTINGENCY					
1199-199-600.000	CONTINGENCY		0	135,000	115,000
	TOTAL	CONTINGENCY	0	135,000	115,000
	TOTAL	OTHER	0	135,000	115,000
	TOTAL	INSTITUT. SUPPORT	111,816	226,000	207,000
	TOTAL	AUDIT FUND	111,816	226,000	207,000

		L. P. & S. FUND REVENUES	2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
LOCAL GOVT SOURCES					
1200-000-411.000	CURRENT TAXES		813,819	550,000	560,000
1200-000-412.000	BACK TAXES		4,384	6,000	6,000
	TOTAL LOCAL GOVT SOURCES		818,203	556,000	566,000
	TOTAL L. P. & S. FUND		818,203	556,000	566,000

L. P. & S. FUND
EXPENSES

2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
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GENERAL ADMINISTRAT.				
BUSINESS OFFICE				
FINANCIAL SERVICES				
1282-112-511.000	ADMIN. SALARIES	32,875	33,599	38,010
1282-112-512.000	PROF/TECH SALARIES	18,430	18,835	19,524
		-----	-----	-----
	SUBTOTAL SALARIES	51,305	52,434	57,534
1282-112-521.000	EMPLOYEE BENEFITS	11,931	14,066	13,466
		-----	-----	-----
	TOTAL FINANCIAL SERVICES	63,236	66,500	71,000
	TOTAL BUSINESS OFFICE	63,236	66,500	71,000
	TOTAL GENERAL ADMINISTRAT.	63,236	66,500	71,000
INSTITUT. EXPENSE				
INSTITUT. EXPENSE				
TORT LIABILITY				
1292-612-535.000	LEGAL SERVICES	78,599	25,000	100,000
1292-612-565.100	TORT LIABILITY	356,417	365,000	450,000
1292-612-565.113	INSURANCE SETTLEMENT	0	5,000	5,000
1292-612-565.188	TORT LIABILIIY-ATHLETICS	67,708	44,500	37,000
		-----	-----	-----
	TOTAL TORT LIABILITY	502,724	439,500	592,000
UNEMPLOYMENT LIA.				
1292-613-526.000	UNEMPLYMNT INS	46,635	50,000	100,000
		-----	-----	-----
	TOTAL UNEMPLOYMENT LIA.	46,635	50,000	100,000
	TOTAL INSTITUT. EXPENSE	549,359	489,500	692,000

		L. P. & S. FUND EXPENSES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INSTITUT. SUPPORT				
OTHER				
CONTINGENCY				
1299-199-600.000	CONTINGENCY	0	1,350,000	1,153,000
	TOTAL	0	1,350,000	1,153,000
	TOTAL	0	1,350,000	1,153,000
	TOTAL	549,359	1,839,500	1,845,000
	TOTAL	612,595	1,906,000	1,916,000

		SELF INSURANCE FUND REVENUES		
		2013-14 ACTUAL	2014-15 BUDGET	2015-16 BUDGET
INTEREST ON INVSTMNT				
2300-000-470.000	INTEREST ON INVSTMNT	2,002	0	0
2380-901-470.000	INTEREST ON INVSTMNT	4,821	7,500	7,500
	TOTAL	6,823	7,500	7,500
OTHER REVENUES				
2380-901-499.000	OTHER REVENUE	11,225,668	12,500,000	12,500,000
2300-000-499.100	DENTAL INSURANCE BUY-UP	57,703	0	50,000
2380-901-499.105	EMPLOYEE CONTRIBUTIONS	435,433	550,000	550,000
2380-901-499.999	MISCELLANEOUS REVENUE	36,306	30,000	30,000
	TOTAL	11,755,110	13,080,000	13,130,000
	TOTAL	11,761,933	13,087,500	13,137,500

		SELF INSURANCE FUND		
EXPENSES		2013-14	2014-15	2015-16
		ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.				
GENERAL ADMINISTRAT.				
HEALTH CLAIMS ADMINISTRATION				
2380-901-521.000	EMPLOYEE BENEFITS	7,068,466	8,956,000	8,856,000
2380-901-521.020	REINSURANCE PREMIUMS	458,328	510,000	560,000
2380-901-521.021	TRS RETIREE PREMIUMS	103,034	150,000	100,000
2380-901-521.022	DRUG PLAN CLAIMS	1,926,544	2,100,000	2,250,000
2380-901-521.023	VISION	103,723	120,000	120,000
2380-901-532.000	CONTR SVC CONSULTAT	42,000	60,000	60,000
2380-901-532.920	ADMINISTRATIVE FEE	386,733	440,000	440,000
2380-901-541.778	MISC EXPENSE	0	2,000	2,000
	TOTAL HEALTH CLAIMS ADMINISTRATION	10,088,828	12,338,000	12,388,000
	TOTAL GENERAL ADMINISTRAT.	10,088,828	12,338,000	12,388,000
	TOTAL GENERAL ADMINISTRAT.	10,088,828	12,338,000	12,388,000
NON-OPERATING				
NON-OPERATING				
WORKERS COMPENSATION ADMIN				
2397-400-523.000	WORKERS COMPENSATION	953,462	612,000	612,000
2397-400-523.001	WORKERS COMP/POLICY PREMIUM	82,397	97,500	97,500
2397-400-524.000	MEDICAL EXAM FEES	30,165	40,000	40,000
	TOTAL WORKERS COMPENSATION ADMIN	1,066,024	749,500	749,500
	TOTAL NON-OPERATING	1,066,024	749,500	749,500
	TOTAL INSTITUT. SUPPORT	1,066,024	749,500	749,500
	TOTAL SELF INSURANCE FUND	11,154,852	13,087,500	13,137,500

Main Campus

1215 Houbolt Road
Joliet, IL 60431
(815) 729-9020

City Center Campus

214 North Ottawa Street
Joliet, IL 60432
(815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street)
Romeoville, IL 60446
(815) 886-3000

Frankfort Education Center

201 Colorado Avenue
Frankfort, IL 60423
(815) 462-2111

Morris Education Center

1715 North Division
Morris, IL 60450
(815) 942-1552

**Weitendorf Agricultural
Education Center**

17840 Laraway Road
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